Emergency Board Meeting

Varner Hall Board Room

November 20, 2026

10:30 a.m.

Meeting Book - Emergency Board Meeting

Agenda

- 2026-11-20 AGENDA - 3

University Administrative Agenda

- Administrative Agenda - Executive
  - MOU between Board of Regents and Nebraska Medicine - 4

Minutes

- MINUTES - 2026-10-09 - 9

AGENDA
THE BOARD OF REGENTS
OF THE UNIVERSITY OF NEBRASKA

Varner Hall, Boardroom
3835 Holdrege St.
Lincoln, Nebraska 68583
Friday, November 20, 2026
10:30 a.m.

I. CALL TO ORDER

II. ROLL CALL

III. APPROVAL OF MINUTES AND RATIFICATION OF ACTIONS TAKEN ON OCTOBER 9, 2026

IV. PUBLIC COMMENT
The Standing Rules of the Board provide that any person who gives 24 hours' notice to the Corporation Secretary of the Board may speak to any item that is not on the agenda. In addition, any person may appear and address the Board of Regents on any item on the agenda for this meeting.

V. CLOSED SESSION Updated

VI. UNIVERSITY ADMINISTRATIVE AGENDA Updated

A. EXECUTIVE
1. Memorandum of Understanding between the Board of Regents of the University of Nebraska and Nebraska Medicine

VII. ADDITIONAL BUSINESS

MEMORANDUM OF UNDERSTANDING
BETWEEN
THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA
AND NEBRASKA MEDICINE

This Memorandum of Understanding (MOU) relates to the implementation and governance of the Project Health capital project and the allocation of certain roles and responsibilities between the Board of Regents of the University of Nebraska (the "Board of Regents") and Nebraska Medicine ("NM").

WHEREAS, the Board of Regents is a body politic and corporate and independent instrumentality of the State of Nebraska;

WHEREAS, Sections 5.4 and 5.5 of the Second Amended and Restated Articles of Incorporation of NM reflect the Reserved and Academic Powers of the Board of Regents;

WHEREAS, The Omaha Community Foundation ("OCF") is a Nebraska nonprofit corporation;

WHEREAS, NM is a Nebraska nonprofit corporation whose sole members are the Board of Regents and OCF;

WHEREAS, the University of Nebraska Medical Center ("UNMC") is the academic health sciences campus of the University of Nebraska governed by the Board of Regents and NM is UNMC's primary clinical partner and operator of the clinical sites used by UNMC learners;

WHEREAS, the two NM members have developed and implemented a governance structure centered on a board of directors (the "NM Board") comprised of representatives of the members and community stakeholders dedicated to the success of NM and UNMC;

WHEREAS, Project Health (also known as Phase 1 of Project NExT) is an ongoing capital project for the benefit of UNMC and NM, consisting primarily, but not exclusively, of the construction of a new academic medical center facility and parking garage (the "Project" and the "Facility") sited on land currently owned by the Board of Regents;

WHEREAS, on or about June 30, 2026, the Board of Regents acquired from Clarkson Regional Health Services ("CRHS") certain real property. As used herein, the "Nebraska Medicine Campus" refers to all real property currently used by NM or Clarkson College that was acquired by the Board of Regents from CRHS on or around June 30, 2026;

WHEREAS, the Facility is to be constructed pursuant to an Integrated Project Delivery Agreement (the "IPDA") entered into by the Board of Regents (as property "Owner"), Kiewit Building Group, Inc. (as "Contractor"), and HDR Architecture, Inc. (as "Architect");

WHEREAS, the IPDA is under review and an amended and restated IPDA is forthcoming (the "Restated IPDA") that will make NM signatory to the IPDA as further described under this MOU;

WHEREAS, the IPDA references 4 work stages: Programming Stage, Validation Stage, Design/Preconstruction Stage, and Construction Stage, and the Project has progressed to the completion of the Validation Stage;

WHEREAS, the IPDA includes a Program Statement that outlines a Total Project Cost of $2.748 billion;

WHEREAS, assuming the approval of an NM investment of no less than $800 million by the NM Board and the two NM members, there currently remains a funding shortfall from the required Total Project Cost, which the parties have agreed to be $854.6 million (the "Existing Funding Shortfall");

WHEREAS, OCF has agreed to assist NM in raising philanthropic support for the NM investment and in addressing the Existing Funding Shortfall;

AND, WHEREAS the parties desire to enter into this MOU to address the Existing Funding Shortfall and support the Project's continuation and success.

NOW, THEREFORE, under the provisions of this MOU made effective the ____day of _____, 2026, the Board of Regents and NM hereby agree as follows:

1. The Board of Regents agrees to amend the Restated IPDA to make NM a party to the IPDA and to share with NM the responsibilities and financial risk associated with the owner's role in the Project under the IPDA;

2. NM accepts the responsibility and obligation to cover the Existing Funding Shortfall and any required bridge financing by a combination of deploying existing NM resources, generating new philanthropic commitments and support for the Project and collaborating with the University of Nebraska Foundation on funding sources and mechanisms;

3. The Board of Regents agrees to cause the Restated IPDA to be modified to provide for a 4 voting member Project Management Team ("PMT") within the meaning of the IPDA, to be comprised of representatives of the Contractor, the Architect, NM and the Board of Regents. Under the IPDA, decisions by the PMT must be unanimous or they are referred to the SMT for decision;

4. The Board of Regents agrees to cause the Restated IPDA to be modified to provide for a 4 voting member Senior Management Team ("SMT") within the meaning of the IPDA, to be comprised of representatives of the Board of Regents, the Contractor, the Architect and NM with the Board of Regents and NM having 1 vote each, the Architect having 2 votes, and Contract having 2 votes. The total of 6 votes is necessary to maintain the ratio of Project governance on the SMT and the risk and reward structure under the IPDA. Each party to the amended and restated IPDA will be represented by SMT members who will act on behalf of their respective entity with respect to approval of proposed subcontracts and consultant agreements, key business terms, Change Orders, the dispute resolution procedures set forth in Article 15 of the IPDA and, upon request, to meet with the PMT at any regular or special meetings. Under the IPDA, decisions by the SMT will be decided by majority vote of the SMT members;

5. Should a tie vote occur at the SMT level, the Board of NM by a super majority vote will make a decision and issue a Directive, subject to the terms and conditions of Section 4.2.2 of the IPDA regarding Change Orders (as defined in Article 12 and dispute resolution under Article 15 of the IPDA.) Neither the Board of Regents or NM will have a separate right to amend the IPDA, or to suspend or terminate the IPDA or take any other action without consensus between Board of Regents and NM;

6. As a signatory to the IPDA, NM will share in the financial risk under the terms of the IPDA from the University, and NM will work with the insurance program outlined in Exhibit 6A and have the same rights and remedies as any other party under the IPDA;

7. The Board of Regents and NM agree that any change to the Program Statement affecting Total Project Cost shall be mutually approved by the Board of Regents and NM, with such approval including an allocation of responsibility for covering any additional funding shortfall;

8. At the conclusion of Project Health, currently estimated to be in 2032, (i) the Board of Regents and NM shall execute definitive documents establishing a tenancy-in-common arrangement of the Project Health Facility, or other mutually acceptable co-ownership structure under Nebraska law commensurate with the parties' economic contribution to Project Health currently estimated at 80% NM and 20% Board of Regents, the latter of which will include all academic spaces in the Facility and (ii) the Board of Regents shall provide NM with a ground lease for NM's portion of the Facility at a lease rate of One Dollar per year. The initial lease term of the ground lease shall be equal to the original term of the long-term financing obtained by NM for the Facility, with an option for renewal for successive twenty (20) year terms thereafter.

9. The Board of Regents agrees to sell, pending required approvals, and NM agrees to purchase the Nebraska Medicine Campus, except for parcels #6, 7 and 20 on the attached map for $310 Million, subject to Board of Regents and NM Board approval and fulfillment of any requirements under Nebraska law; and

10. NM shall defend, at its own expense, any legal challenge to the funding model or ownership structure of Project Health asserted against the Board of Regents or NM.

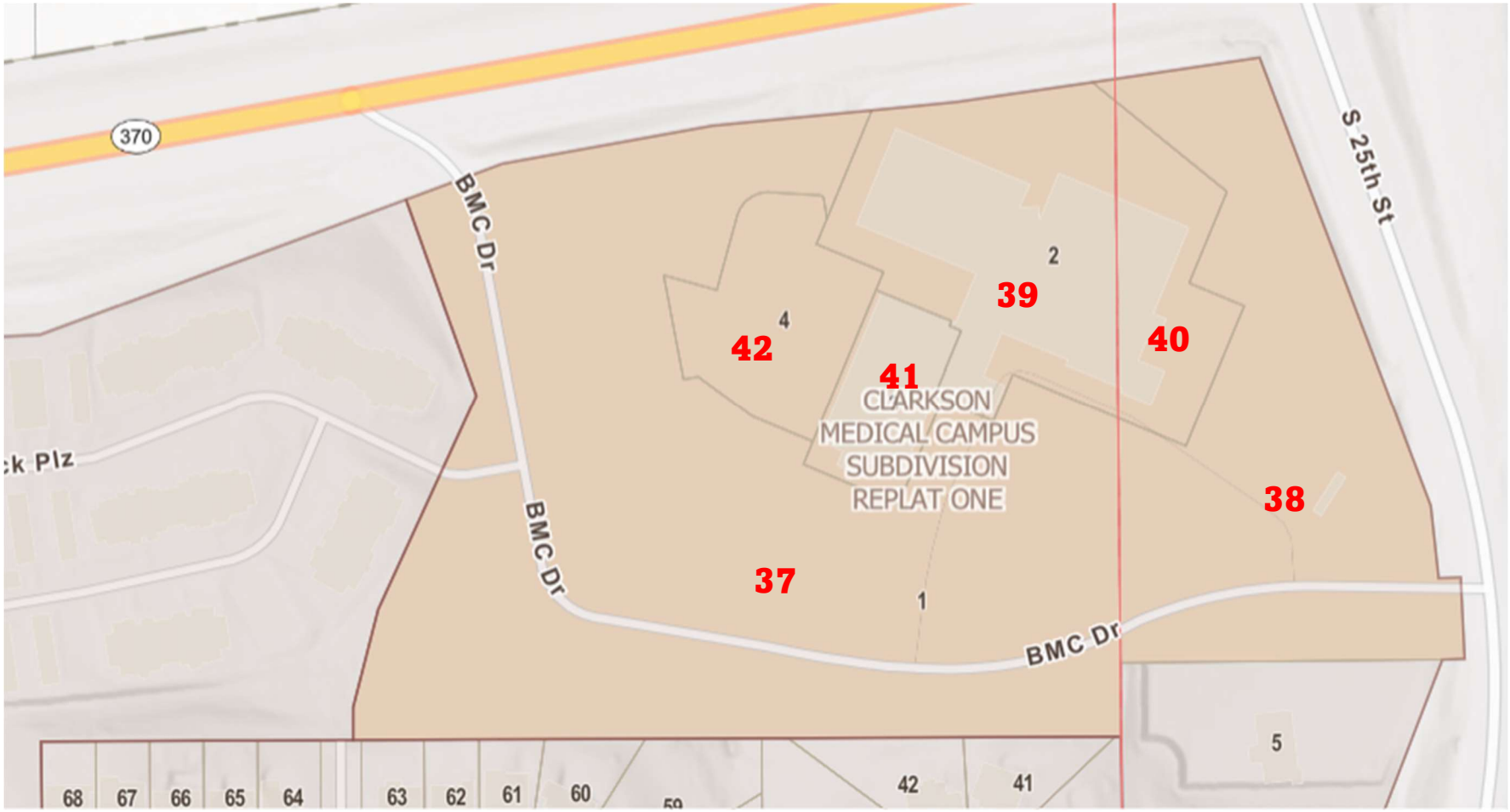
For the Board of Regents:	For Nebraska Medicine:
By:_____	By:_____
Paul Kenney, Board of Regents Chair	Michael Ash, Chief Executive Officer

CRHS Owned Properties (Main Campus) – Douglas County

CRHS draft 1/7/25



CRHS Owned Properties (Bellevue Medical Campus) – Sarpy County



Kearney, Nebraska
October 9, 2026

The Board of Regents of the University of Nebraska met on October 9, 2026, at 9:00 a.m. in the Regional Engagement Center at the University of Nebraska at Kearney, 2204 University Drive, Kearney, Nebraska, in a publicly convened session, the same being open to the public and having been preceded by advanced publicized notice, a copy of which is attached to the minutes of this meeting as Attachment 1 (page 138).

In compliance with the provisions of Neb. Rev. Stat. § 84-1411, printed notice of this meeting was sent to each member of the Board and was posted in the first-floor lobby of Varner Hall. In addition, copies of such notice were sent to the Lincoln Journal Star, Omaha World-Herald, The Daily Nebraskan, the Gateway, the Antelope, the Kearney Hub, and the Lincoln office of the Associated Press on October 2, 2026.

Regents present:
Timothy Clare
Paul Kenney, Chair
Joel Makovicka
Robert Schafer
Jim Scheer, Vice Chair
Jack Stark
Barbara Weitz
Kathy Wilmot
Paige Oltmans, University of Nebraska at Kearney
Kurt Schneider, University of Nebraska-Lincoln
Allie Daro, University of Nebraska Medical Center
Aditi Rai, University of Nebraska at Omaha

University officials present:
Jeffrey P. Gold, President
Katie Hoffman, Corporation Secretary
Neal Schnoor, Chancellor, University of Nebraska at Kearney
H. Dele Davies, Chancellor, University of Nebraska Medical Center
Katherine Ankerson, Interim Chancellor, University of Nebraska-Lincoln
Joanne Li, Chancellor, University of Nebraska at Omaha
Tiffany Heng-Moss, Vice President (Special) and Harlan Vice Chancellor (Special) of IANR, UNL
Anne Barnes, Senior Vice President and Chief Financial Officer
Bren Chambers, Vice President and General Counsel
Chris Kratochvil, Vice President for External Relations

I. CALL TO ORDER

II. ROLL CALL

The Board convened at 9:00 a.m. Attendance is indicated above.

Chair Kenney announced the location of the Open Meetings Act in the Boardroom.

III. APPROVAL OF MINUTES AND RATIFICATION OF ACTIONS TAKEN ON September 25, 2026

Motion — Moved by Wilmot and seconded by Schneider to approve the minutes and ratify the actions of the meeting on September 25, 2026.

Action — Student Opinion: Voting Aye: Daro, Schneider, Oltmans, Rai. Voting Aye: Kenney, Makovicka, Schafer, Scheer, Stark, Weitz, Wilmot, Clare. Motion carried.

IV. PRESENTATIONS

Chancellor Neal Schnoor provided the Board with an update on happenings at UNK, Building a Stronger Future for Nebraska. He was joined by the following colleagues:

- *Brooke Envick, Dean of the College of Business & Technology*
- *Sydney Owen, UNK Student*
- *Tony Eitzmann, Audit Partner with Eide Bailly, LLC*

University of Nebraska, Medical Center Campus: Transplant Team provided the Board and visitors with an update on the transplant team, their success and their future endeavors:

- *Alan N. Langnas, D.O., FACS, Chief of UNMC's Division of Transplant Surgery*
- *Bill Koile, MBA, M.S., Director of Solid Organ Transplant and Medical Specialties*

V. KUDOS

Regent Oltmans presented a KUDOS award to Cindy Zimbleman, Office Associate for the Police Department at the University of Nebraska at Kearney.

Regent Schneider presented a KUDOS award to Tiffani Hix, Director of the Research Project Management Office at the University of Nebraska-Lincoln.

Regent Daro presented a KUDOS award to Shay Powers, Video & Access System Supervisor for Public Safety at the University of Nebraska Medical Center.

Regent Rai presented a KUDOS award to Jesse McBee, Operations Manager for the School of Music at the University of Nebraska at Omaha.

VI. RESOLUTIONS

VII. PRESIDENT'S REMARKS

President Gold shared an update on the University, highlighting the Board's visit from the prior day at the University of Nebraska at Kearney. He highlighted the new Loper Flight Academy and plans for the future of Bruner Hall. He noted that it was particularly meaningful to see the new Health Sciences Education Complex II completed and in use by students, faculty and staff. In the latest U.S. News & World Report rankings, UNK was once again recognized among the Midwest's top public regional universities and best values. UNK ranks No. 7 among public regional universities in the Midwest and No. 27 overall in the category. It has now ranked among the Midwest's top public regional

universities for 19 consecutive years, which speaks to the campus's sustained record of excellence.

He thanked Dr. Alan Langnas and team recognizing that UNMC has been a leader in both bone marrow and solid organ transplantation for decades. Countless lives have been saved and transformed because of the expertise, innovation and extraordinary care of our physicians, nurses, researchers and health care professionals. Their work exemplifies what academic medicine means for the people of Nebraska, both now and for thousands of individuals and their families in the years and generations to come.

President Gold outlined the revised Program Statement for Project Health, emphasizing the project's importance to the state and the benefits it will provide. He also reminded everyone that last month, the Board approved a new governance structure for Nebraska Medicine, adding the Omaha Community Foundation as a governing member alongside the University of Nebraska. In September, the Board approved four individuals to represent the university on the Nebraska Medicine Board. And on October 1, we officially closed on that new structure.

Earlier this week, representatives from the Higher Learning Commission visited the Lincoln and Medical Center campuses as part of the follow-up to the joint accreditation approved earlier this year. During the visit, HLC representatives met with faculty and staff and discussed topics including experiential learning, statewide partnerships and engagement, and stewardship of resources. President Gold characterized the visit as an early progress check conducted by the University's academic accrediting body, the Higher Learning Commission.

The same momentum is being seen at the University of Nebraska at Omaha. Last month, UNO celebrated the groundbreaking of two new athletics facilities — the Howard L. Hawks Training Center and the Maverick Park Clubhouse — representing a $67.5 million privately funded investment in Omaha Athletics and the student-athlete experience. The new training center also honors the legacy of Regent Emeritus Howard Hawks, whose leadership, service and commitment to this university continue to make a lasting impact.

VIII. PUBLIC COMMENT

Mady Kramer addressed the Board regarding campus climate at UNK.

Caleb Rother addressed the Board regarding the success of our undergraduate research programs, specifically URF and INBRE programs and the opportunities they have provided him and other UNK students.

Tami Moore addressed the Board regarding changes to the Family Science Program, Department of Counseling, School Psychology and Family Science.

Motion — Regent Makovicka made a motion to suspend the rules and take the agenda out of order. He requested Closed Session immediately. Seconded by Clare.

Action — Student Opinion: Voting Aye: Schneider, Oltmans, Rai, Daro. Voting Aye: Makovicka, Scheer, Stark, Weitz, Wilmot, Clare, Kenney. Voting Nay: Schafer. Motion carried.

XI. CLOSED SESSION

Motion — Moved by Makovicka and seconded by Clare that the Board go into closed session as authorized by Neb. Rev. Stat. § 84-1410 of the Revised Statutes of Nebraska for the protection of the public interest, and to prevent needless injury to the reputation of persons who have not requested a public hearing, for the purpose of holding a discussion limited to the following subjects:

> Strategy session with respect to personnel matters and evaluation of staff members of the University.

Action — Student Opinion: Voting Aye: Oltmans, Rai, Daro, Schneider. Voting Aye: Scheer, Stark, Weitz, Wilmot, Clare, Kenney, Makovicka. Voting Nay: Schafer. Motion carried.

Chair Kenney declared that the closed session would be strictly limited to a discussion of:

- Strategy session with respect to personnel matters and evaluation of staff members of the University.

The Board went into closed session at 10:23 a.m.

The Board reconvened the open meeting at 11:19 a.m.

Motion — Regent Schafer made a motion to suspend the rules and take the agenda out of order. Seconded by Schneider.

Action — Student Opinion: Voting Aye: Rai, Daro, Schneider, Oltmans. Voting Aye: Scheer, Stark, Weitz, Wilmot, Clare, Kenney, Makovicka, Schafer. Motion carried.

X. UNIVERSITY ADMINISTRATIVE AGENDA

C. EXECUTIVE

Motion — Moved by Schafer and seconded by Wilmot to approve item X-C-2.

X-C-2 — Approve the First Amendment to the Contract of Employment of Jeffrey P. Gold, M.D., as President of the University of Nebraska by extending the term of the Contract to June 30, 2032.

Action — Student Opinion: Voting Aye: Daro, Schneider, Oltmans, Rai. Voting Aye: Weitz, Wilmot, Clare, Kenney, Schafer, Scheer. Voting Nay: Stark, Makovicka. Motion carried.

IX. UNIVERSITY CONSENT AGENDA

Motion — Moved by Scheer and seconded by Schneider to approve all Consent items.

A. ACADEMIC AFFAIRS

IX-A-1 — President’s Personnel Recommendations.

IX-A-2 Approval to award degrees and certificates for the 2026-2027 Academic Year, including Summer Sessions 2027, for the Nebraska College of Technical Agriculture (NCTA), University of Nebraska at Kearney (UNK), University of Nebraska at Omaha (UNO), and the University of Nebraska, including the Lincoln and Medical Center campuses.

Action Student Opinion: Voting Aye: Schneider, Oltmans, Rai, Daro. Voting Aye: Weitz, Wilmot, Clare, Kenney, Makovicka, Schafer, Scheer, Stark. Motion carried.

X. UNIVERSITY ADMINISTRATIVE AGENDA

A. ACADEMIC AFFAIRS

Motion Moved by Weitz and seconded by Schneider to approve item X-A-1.

X-A-1 Approve the proposal to name the Franchising Program in the Center for Entrepreneurship as the Hogan Franchise Leadership Program in the College of Business on the Lincoln campus (UNL), University of Nebraska.

Action Student Opinion: Voting Aye: Oltmans, Rai, Daro, Schneider. Voting Aye: Wilmot, Clare, Kenney, Makovicka, Schafer, Scheer, Stark, Weitz. Motion carried.

Motion Moved by Weitz and seconded by Daro to approve item X-A-2.

X-A-2 Approve the proposal to eliminate the Genome Editing and Education Center – Nebraska (GEEC-NE) in the College of Medicine on the Medical Center campus (UNMC), University of Nebraska.

Action Student Opinion: Voting Aye: Rai, Daro, Schneider, Oltmans. Voting Aye: Clare, Kenney, Makovicka, Schafer, Scheer, Stark, Weitz, Wilmot. Motion carried.

Motion Moved by Scheer and seconded by Schafer to approve item X-A-3.

X-A-3 Approve the proposal to rename the Bachelor of Science in Sport and Recreation Management to the Bachelor of Science in Sport Management, and change the administrative home from the Department of Kinesiology and Sport Sciences in the College of Education to the Department of Marketing, Agribusiness and Supply Chain Management in the College of Business and Technology at the University of Nebraska at Kearney.

Action Student Opinion: Voting Aye: Daro, Schneider, Oltmans, Rai. Voting Aye: Kenney, Makovicka, Schafer, Scheer, Stark, Weitz, Wilmot, Clare. Motion carried.

B. BUSINESS AND FINANCE

Motion Moved by Weitz and seconded by Schneider to approve item X-B-1.

X-B-1 Approve changing the delivery method for the Morrill Hall renovation of the Elephant Hall project on the Lincoln campus (UNL), University of Nebraska.

Action — Student Opinion: Voting Aye: Schneider, Oltmans, Rai, Daro. Voting Aye: Makovicka, Schafer, Scheer, Stark, Weitz, Wilmot, Clare, Kenney. Motion carried.

Motion — Moved by Scheer and seconded by Daro to approve item X-B-2.

X-B-2 — Approve the revised Program Statement for Project Health at the University of Nebraska, Medical Center campus.

Action — Student Opinion: Voting Aye: Oltmans, Rai, Daro, Schneider. Voting Aye: Schafer, Scheer, Stark, Weitz, Wilmot, Clare, Kenney, Makovicka. Motion carried.

Motion — Moved by Rai and seconded by Schneider to approve item X-B-3.

X-B-3 — Approve the intermediate design information for the University of Nebraska at Omaha (UNO) Athletics Howard L. Hawks Training Center and the execution of a standard form Guaranteed Maximum Price Contract.

Action — Student Opinion: Voting Aye: Rai, Daro, Schneider, Oltmans. Voting Aye: Scheer, Stark, Weitz, Wilmot, Clare, Kenney, Makovicka, Schafer. Motion carried.

C. EXECUTIVE

Motion — Moved by Weitz and seconded by Schneider to approve item X-C-1.

X-C-1 — Approve the proposed Designated Representative for the University of Nebraska Board of Regents to the Nebraska Medicine Board.

Action — Student Opinion: Voting Aye: Daro, Schneider, Oltmans, Rai. Voting Aye: Stark, Weitz, Wilmot, Clare, Kenney, Makovicka, Schafer, Scheer. Motion carried.

D. FOR INFORMATION ONLY

E. REPORTS

X-E-1 — Report on revisions to the mission statement for the University of Nebraska at Kearney.

X-E-2 — Report on proposal to adopt the name for the new School of Agricultural Social Sciences and Analytics in the College of Agricultural Sciences and Natural Resources on the Lincoln campus (UNL), University of Nebraska.

X-E-3 — Report on proposal to adopt the name for the new School of Plant Health and Insect Sciences in the College of Agricultural Sciences and Natural Resources on the Lincoln campus (UNL), University of Nebraska.

X-E-4 — Second Quarter Personnel Reports (April, May, June 2026), Annual Personnel Reports, and Corrected First Quarter Personnel Report (January, February, March 2026) for the Lincoln campus (UNL), University of Nebraska.

X-E-5 — Report on annual Leaves of Absence approved during FY 2025-2026.

X-E-6	Report on the Periodic Review of Multi-Departmental Academic Centers for Research, Teaching, and/or Service.
X-E-7	Report on Bids and Contracts.
X-E-8	Report of Gifts, Grants, Contracts, and Bequests.
X-E-9	Report of Technology and IP Transactions for the University of Nebraska, Lincoln campus (UNL).
X-E-10	Report of Annual UNeMed Licenses and Options Executed.
X-E-11	Report on property, excess liability, and student health insurance policy renewals for policy year 2026-2027.
X-E-12	Quarterly report on the status of Capital Construction Projects.

Chair Kenney accepted the reports on behalf of the Board.

ADJOURNMENT

There being no further business, the meeting was adjourned by Chair Kenney at 11:46 a.m.

Respectfully submitted,

_____	_____
Katie Hoffman	Paul Kenney
Corporation Secretary	Chair of the Board

NOTICE OF MEETING

Notice is hereby given that the Board of Regents of the University of Nebraska will meet in a publicly convened session on Friday, October 9, 2026, at 9:00 a.m. in the Regional Engagement Center at the University of Nebraska at Kearney, 2204 University Drive, Kearney, Nebraska. Internet stream is available at https://nebraska.edu.

An agenda of subjects to be considered at said meeting, kept on a continually current basis, is available for inspection in the Office of the Corporation Secretary of the Board of Regents at Varner Hall, 3835 Holdrege Street, Lincoln, Nebraska and at https://nebraska.edu/regents/agendas-minutes.

Any member of the public wishing to speak on an item not on the agenda during the Public Comment portion of the meeting must contact the Office of the Corporation Secretary no less than 24 hours prior to the commencement of the meeting. The public may so contact the Office of the Corporation Secretary by leaving a voicemail message with his/her name and phone number at which he/she can be reached at 402-472-3906 or by emailing the same information to corpsec@nebraska.edu. Upon receipt of such notice, the Office of the Corporation Secretary will provide instruction on remote participation in this public meeting.

A copy of this notice will be delivered to the Lincoln Journal Star, the Omaha World-Herald, The Daily Nebraskan, the Gateway, the Antelope, the Kearney Hub, the Lincoln office of the Associated Press, members of the Board of Regents, and the President's Council of the University of Nebraska System.

Dated: October 2, 2026

Katie Hoffman, Corporation Secretary
Board of Regents of the University of Nebraska

University of Nebraska System
Office of the Corporation Secretary
Varner Hall | 3835 Holdrege Street | Lincoln, NE 68583-0745 | 402.472.3906
nebraska.edu