



CHARTING OUR COURSE: TRANSFORMING THE FUTURE

THE INVESTITURE CEREMONY OF TED CARTER
AS PRESIDENT OF THE UNIVERSITY OF NEBRASKA

Friday, August 14, 2020

INVESTITURE CEREMONY

**James D. Pillen, D.V.M., Presiding
Chair, Board of Regents
University of Nebraska**

PROCESSIONAL The Palladium Brass
La Mourisque by Tylman Susato

NATIONAL ANTHEM The Palladium Brass

WELCOME James D. Pillen, D.V.M.
Chair, Board of Regents, University of Nebraska

VIDEO GREETINGS **Representing the University of Nebraska Board of Regents**
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INTRODUCTION OF
SPEAKER

James D. Pillen, D.V.M.

REMARKS

The Honorable Pete Ricketts
Governor, State of Nebraska

INSTALLATION OF
THE PRESIDENT

James D. Pillen, D.V.M.

RESPONSE

Ted Carter
President, University of Nebraska

RECESSIONAL

The Palladium Brass
Canzona Bergamasa by Samuel Scheidt

TED CARTER



Walter “Ted” Carter, Jr. began his term as the University of Nebraska’s eighth president on January 1, 2020.

Carter, 61, served as superintendent of the U.S. Naval Academy in Annapolis, MD, from 2014 to 2019, the longest continuously-serving superintendent in Annapolis by special request of the Secretary of the Navy and the Chief of Naval Operations. As superintendent—the Naval Academy’s equivalent of a university president—Carter oversaw all functions of the institution, including leadership of 4,400 students and 1,500 faculty and staff, management of a \$500 million budget, and oversight of academics, facilities, admissions, and policy.

He also formed the nation’s first accredited cyber operations major and accredited a nuclear engineering major at the Naval Academy. During his tenure, the academy was ranked the nation’s No. 1 public university by Forbes Magazine. Prior to that role, Carter was

president of the U.S. Naval War College in Newport, RI, where he led 1,600 resident students, 100,000-plus distance education students, and 600 faculty and staff in graduate-level education.

Carter was a successful fundraiser in both roles, working with his foundations to raise a total of \$400 million in philanthropic support for academic programs. He also worked with Congress to direct \$120 million toward a new cyber operations building at the Naval Academy; the building will be named after Rear Admiral Grace Hopper, the first at any service academy to be named for a woman. Carter has extensive experience briefing members of Congress and has shared the stage at speaking events with Presidents Trump and Carter and Vice Presidents Pence, Biden and Cheney.

Carter also brings extensive military service, having graduated from the Navy Fighter Weapons School (Top Gun) in Miramar, CA, in 1985. He was commander for the Carrier Strike Group Twelve, in which he commanded 20 ships, two nuclear-powered aircraft carriers, and two carrier air wings that were deployed to Afghanistan and the Arabian Gulf. He is a naval flight officer with more than 6,300 flying hours, and has completed 2,016 carrier-arrested landings, an American record.

Carter earned his bachelor’s degree in physics and oceanography from the U.S. Naval Academy. He also has educational credentials from the 18-month-long Navy Nuclear Power School, the U.S. Air Force Air War College, the Naval War College, and the Armed Forces Staff College.

He currently serves as chair of the Daugherty Water for Food Institute’s Board of Directors and as a member on the Greater Omaha Chamber Board of Directors and Nebraska State Commerce Board of Directors. Carter is also a member of the Council of Presidents for the Association of Public and Land-Grant Universities and contributes as an Ex Officio member of the NU Foundation Board and Executive Committee.

The son of an English teacher, Carter was raised in Burrillville, RI, a rural, one-high school town in the northwest corner of the state where he became an accomplished clarinetist and baritone saxophone player. He and his wife, Lynda, are currently transitioning their residence to Lincoln, NE. They have two adult children, Brittany and Christopher.

GOVERNOR PETE RICKETTS



Governor Pete Ricketts was sworn in as Nebraska's 40th Governor on January 8, 2015 and reelected to a second term in November 2018.

Over the past five years, Governor Ricketts has worked with the Legislature to deliver over \$1.4 billion in direct property tax relief, dramatically reduce the rate of state spending growth, create new workforce development programming, cut unnecessary red tape to bolster Nebraska's business-friendly climate, and expand international markets for Nebraska's farmers and ranchers. Thanks in part to the Governor's leadership, Nebraska won the Governor's Cup for the most economic development projects per capita three years in a row from 2016 to 2018.

President Donald J. Trump has appointed Governor Ricketts to serve on the Council of Governors and the Advisory Committee for Trade Policy and Negotiations.

Born in Nebraska City and raised in Omaha, Ricketts is the son of an entrepreneur and a school teacher. Governor Ricketts and his wife, First Lady Susanne Shore, have been married for 22 years and live in Omaha. They have three children: Roscoe, Margot, and Eleanor.

Ricketts graduated from Westside High School before attending the University of Chicago where he earned his bachelor's degree in biology and an MBA in marketing and finance. After graduate school, Ricketts returned to Omaha and worked for Union Pacific before working as a customer services representative in his family's business, a company that would eventually become known as Ameritrade. He went on to hold leadership roles in the company including Senior Vice President of Strategy and Business Development, Senior Vice President of Product Development, Senior Vice President of Marketing, President, and Chief Operating Officer (COO).

Prior to his election as governor, he worked to support Nebraska entrepreneurs and startup companies. Ricketts is the founder of Drakon, LLC that supports local entrepreneurs and startup companies. He is also a past board member of TD Ameritrade's Board of Directors and the Chicago Cubs baseball team.

Driven by a desire to give back to his community and create education and job opportunities, Governor Ricketts has taken on leadership roles in local and state associations and organizations. Currently, he serves on the board of the Mid-America Council of the Boy Scouts, as a director of the Nebraska Game and Parks Foundation, a member of the Board of Advisors of Opportunity Education Foundation, a member of the Archbishop's Committee for Development, a member of the Knights of Columbus, and a Knight of the Holy Sepulchre. Governor Ricketts and his family attend St. Margaret Mary's church.

THE UNIVERSITY OF NEBRASKA

The University of Nebraska, the state's only public university, has served Nebraskans through teaching, research, outreach and engagement for over 150 years.

The university was founded on February 15, 1869, less than two years after Nebraska became the nation's 37th state. The goal of this new land-grant university was, "To afford the inhabitants of this state with the means of acquiring a thorough knowledge of the various branches of literature, science, and the arts." This goal has stood the test of time—underlying the university's dedication to the education of students, research in a broad range of disciplines, and service to the state's citizens.

The University of Nebraska is comprised of four campuses: the University of Nebraska at Kearney, the University of Nebraska–Lincoln, the University of Nebraska Medical Center, and the University of Nebraska at Omaha. Teaching, scholarly research and creative activity, and statewide outreach are at the heart of the university's work. Each campus has a unique role and mission—and when viewed collectively, give the University of Nebraska a breadth that is hard to match.

The university's four campuses—including an undergraduate-focused campus in Kearney, a leading Big Ten institution in Lincoln, a world-renowned academic health science center with branches across the state, and a metropolitan university in Omaha—are home to 51,000 students and 16,000 faculty and staff. The university also includes many research, extension, and service facilities statewide.

The University of Nebraska strives to be the best public university in the country as measured by the impact it has on the people and the state of Nebraska, and through them, the world. The future of Nebraska is closely tied to that of its only public university, and the university's goal is to build and sustain a Nebraska that offers its citizens educational and economic opportunity and a high quality of life.

Through its faculty, staff and students, the University of Nebraska is working to be a catalyst for change—in the lives of people it serves and as a giant in higher education, nationally and around the world.



PRESIDENTS THROUGH THE YEARS

Clifford M. Hardin: 1968–1969

Durwood B. Varner: 1970–1976

Ronald W. Roskens: 1977–1989

Martin A. Massengale: 1989–1990 (Interim)

Martin A. Massengale: 1991–1994

L. Dennis Smith: 1994–2004

James B. Milliken: 2004–2014

James R. Linder: 2014–2015 (Interim)

Hank M. Bounds: 2015–2019

Susan M. Fritz: 2019 (Interim)

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ACKNOWLEDGMENTS

THE PALLADIUM BRASS

Mike Thompson – Trumpet
Tom Kelly – Trumpet
Dr. Alan Mattingly – Horn
Dr. Scott Anderson – Trombone
Bo Atlas – Tuba

UNIVERSITY OF NEBRASKA–LINCOLN MARSHALS

Robert Gorman, Ph.D., *College of Arts and Sciences, Head Marshal*
Vanessa B. Gorman, Ph.D., *College of Arts and Sciences*
Jeffrey Rudy, Ph.D., *College of Education and Human Sciences*
Ann Tschetter, Ph.D., *College of Arts and Sciences*

ABOUT THE CARTER FAMILY



Behind every great leader stands a strong, adaptable, supportive family.

Lynda Kohlhepp met her future husband, Ted Carter, in 1979 on the grounds of the U.S. Naval Academy at a hockey game. He was one of the hockey players and a U.S. Naval Academy midshipman, and she was studying at the University of Maryland. They married three years later in 1982, a year after Ted graduated from the Naval Academy and the year Lynda graduated from Maryland with a degree in sociology and statistics.

During the family's 38 years of service in the U.S. Navy, Ted and Lynda and their children, Brittany and Christopher, moved over 20 different times—including two moves to Japan. Their most recent military assignment was in Annapolis, MD, from 2014-2019 during Ted's tenure as superintendent at the U.S. Naval Academy, his alma mater.

In 2019, the Carters retired from their life in the military. They packed up their home in Annapolis, and moved to Suffolk, VA. In 2020, Ted and Lynda embarked on yet another adventure—moving once again, this time to Lincoln, NE, where Ted had been selected as the eighth president of the University of Nebraska.

The Carters' daughter, Brittany, currently resides in Bend, OR, and works as a community outpatient therapist. Their son, Christopher, lives in Denver, CO, and works as a cybersecurity engineer at a technology company.

UNIVERSITY OF NEBRASKA'S FIVE-YEAR STRATEGY

"This is a transformative time for higher education. We can choose to meet this moment and be the kind of university that will grow and prosper well into the future." — *University of Nebraska President Ted Carter*

Today at this investiture ceremony, President Carter will share his five-year strategy for the University of Nebraska. A university-wide team of students, faculty and staff helped guide the development of the strategy, which articulates ambitious goals for growth and value over the next five years and lays the groundwork for the University's ongoing success.

To find out more and to read the plan, visit nebraska.edu/five-year-strategy.

“THE ONLY LIMIT TO OUR REALIZATION OF TOMORROW
WILL BE OUR DOUBTS OF TODAY. LET US MOVE FORWARD
WITH STRONG AND ACTIVE FAITH.”

FRANKLIN DELANO ROOSEVELT