University of Nebraska Board of Regents Board of Regents Meeting Itinerary

Friday, December 11, 2009

8:00 a.m.	Outreach and	d Economic Development Ad Hoc Committee
	Topic:	Economic Strategies in Greater Nebraska [1 hour]
	Presenters:	Pete Kotsiopulos, Vice President for University Affairs
		Rose Jasperson, Executive Director, Nebraska Enterprise Fund, Oakland
		Chuck Karpf, Entrepreneur Coordinator and Loan Fund Manager,
		Panhandle Area Development District, Gering
		Dave Vetter, President, Grain Place Foods, Marquette
		Gary Warren, President and CEO, Hamilton Telecommunications, Inc., Aurora
	Topic:	Area Health Education Centers (AHEC) [30 minutes]
	Presenter:	Dr. Mike Sitorius, Chairperson, Family Medicine, UNMC
9:30 a.m.	Business Aff	fairs Committee
	Strategic Fra	mework reports:
	To	ppic: Deferred Maintenance Initiatives [4-a-iii] [30 minutes]
		Presenter: Rebecca Koller, Assistant Vice President and
		Director of Facilities Planning and Management
	Тс	opic: Debt Report [6-a-ii] [30 minutes]
		Presenter: David Lechner, Vice President for Business and Finance
10:30 a.m.	Board of Re	egents Meeting

AGENDA THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA Varner Hall Friday, December 11, 2009 10:30 a.m.

I. CALL TO ORDER

II. ROLL CALL

III. APPROVAL OF MINUTES AND RATIFICATION OF ACTIONS TAKEN ON NOVEMBER 20, 2009

IV. KUDOS

Gail Sims-Aubert, Assistant Director Residential & Greek Life, University of Nebraska at Kearney

Cindy Sands, Office Associate, College of Medicine, University of Nebraska Medical Center Lynn Conner, Administrative Technician Athletics, University of Nebraska at Omaha Gary Aerts, Director, Enterprise Information Solutions Groups, University of Nebraska-Lincoln

V. PUBLIC COMMENT

The Standing Rules of the Board provide that any person who gives 24 hours notice to the Corporation Secretary of the Board may speak to any item that is not on the agenda. In addition, any person may appear and address the Board of Regents on any item on the agenda for this meeting. Each person will be given up to five minutes to make his or her remarks. Public comment will be limited to a period of 30 minutes

VI. RESOLUTIONS

Recognition for Regent Neal Bonacci, University of Nebraska at Omaha Recognition for Regent Brad Bohn, University of Nebraska Medical Center

VII. HEARINGS

A.

VIII. UNIVERSITY CONSENT AGENDA

- A. ACADEMIC AFFAIRS
 - 1. The President's Personnel Recommendation Addendum VIII-A-1
 - 2. Approve amendment of the Contract of Employment of James B. Milliken, J.D., as President of the University of Nebraska to extend the term of the contract to July 31, 2015 Addendum VIII-A-2

IX. UNIVERSITY ADMINISTRATIVE AGENDA

ACADEMIC AFFAIRS

- 1. Approve a new University of Nebraska Board of Regents Policy RP-2.6.1 to establish the authority and regulations for naming and renaming academic organizational units at the University of Nebraska Addendum IX-A-1
- 2. Approve the award of Honorary Degrees Addendum IX-A-2
- 3. Approve a study abroad agreement at the University of Nebraska at Omaha for Sir Padampat Singhania University (SPSU) students Addendum IX-A-3

B. BUSINESS AFFAIRS

University of Nebraska

- 1. Approve and authorize the President to accept, execute and administratively process the transfer of title of the Nebraska State Fairgrounds in Lancaster County from the State of Nebraska to the Board of Regents as provided by law Addendum IX-B-1
- 2. Approve the acceptance of certain audited financial statements of the University of Nebraska and related entities Addendum IX-B-2

University of Nebraska at Kearney

- 3. Approve an exclusive agreement between Bottling Group, LLC (The Pepsi Bottling Group) and the University of Nebraska at Kearney, granting the exclusive license to pouring and vending rights on the UNK campus for a period of ten (10) years Addendum IX-B-3
- University of Nebraska Medical Center
- 4. Approve the renovation of mechanical infrastructure located on Level 1 of Wittson Hall on the UNMC campus in Omaha and associated project budget Addendum IX-B-4
- University of Nebraska-Lincoln
- 5. Approve the Contract for the Sale of Real Estate between the University of Nebraska Foundation and the University of Nebraska-Lincoln for approximately 60 acres and improvements Addendum IX-B-5
- C. FOR INFORMATION ONLY
 - 1. Board of Regents agenda items related to the University of Nebraska Strategic Framework Addendum IX-C-1
 - 2. Calendar of establishing and reporting accountability measures Addendum IX-C-2
 - 3. Current version of the University of Nebraska Strategic Framework Addendum IX-C-3
 - 4. Current version of the University of Nebraska Strategic Dashboard Indicators Addendum IX-C-4
 - 5. Amendment of Section 1.2 of the *Bylaws of the Board of Regents of the University of Nebraska* relating to public hearings and adoption of rules and regulations for faculty and student self-government organizations Addendum IX-C-5
 - 6. Amendment of Section 3.2.8 of the *Policies of the Board of Regents* relating to conflict of interest Addendum IX-C-6
 - 7. Amendment of Section 3.8 and adopt a new Section 3.2.2 of the *Bylaws of the Board of Regents* related to conflict of interest and nepotism Addendum IX-C-7
- D. REPORTS
 - 1. Quarterly Personnel report for the period July 1 through September 30, 2009 Addendum IX-D-1
 - 2. Leaves of Absence for the period July 1, 2008 through June 30, 2009 Addendum IX-D-2
 - 3. Status of Six-Year Capital Plan and Capital Construction Report Addendum IX-D-3
 - 4. Gifts, Grants, Contracts and Bequests Addendum IX-D-4
 - 5. Report of Bids and Contracts Addendum IX-D-5
 - 6. Revised Capital Budgets Addendum IX-D-6
 - 7. Endowment Funds Strategic Framework Report Addendum IX-D-7

X. ADDITIONAL BUSINESS

VIII. UNIVERSITY CONSENT AGENDA

A. ACADEMIC AFFAIRS

- 1. The President's Personnel Recommendation Addendum VIII-A-1
- 2. Approve amendment of the Contract of Employment of James B. Milliken, J.D., as President of the University of Nebraska to extend the term of the contract to July 31, 2015 Addendum VIII-A-2

The President's Personnel Recommendation Meeting Date: December 11, 2009

University of Nebraska-Lincoln

<u>Adjustment</u>

Sally Mackenzie, Professor (Continuous), Plant Sciences, Ralph and Alice Raikes Distinguished Chair of Plant Sciences (Special); \$138,715 (includes \$10,000 Professorship stipend), 1.00 FTE. NOTE: Reappoint to the Ralph and Alice Raikes Distinguished Chair of Plant Sciences for a five-year term.

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	President's Contract of Employment
RECOMMENDED ACTION:	Approve amendment of the Contract of Employment of James B. Milliken, J.D., as President of the University of Nebraska to extend the term of the contract to July 31, 2015.
PREVIOUS ACTION:	July 28, 2006 - The Board of Regents approved an amendment to extend the term of the contract to midnight, July 31, 2010, and approved an increase in annual salary effective July 1, 2006.
	May 22, 2004 - The Board of Regents approved President Milliken's original Contract of Employment as President of the University of Nebraska, providing a contract term from August 1, 2004 through July 31, 2007.
EXPLANATION:	Approval of this agenda item will approve the attached amendment of President Milliken's Contract of Employment to extend the term of the contract to midnight, July 31, 2015.
	The proposed amendment has been reviewed and approved as to form and content by the Office of the University General Counsel.
	Members of the public and news media may obtain a copy of the proposed amendment in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.
RECOMMENDED:	Executive Committee, Board of Regents Kent Schroeder, Chair Bob Phares Chuck Hassebrook Howard Hawks Megan Collins
DATE:	December 1, 2009

SECOND A MENDMENT TO CONTRACT OF EMPLOYMENT JAMES B. MILLIKEN, J.D. PRESIDENT OF THE UNIVERSITY OF NEBRASKA

THIS SECOND AMENDMENT TO CONTRACT OF EMPLOYMENT is made effective on December 11, 2009, by and between THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA, hereinafter referred to as "the Board", and, JAMES B. MILLIKEN, J.D., hereinafter referred to as "President Milliken."

WITNESSETH:

That in accordance with action taken by the Board as recorded in the minutes of the meeting of the Board held on the 11th day of December, 2009, the Board and President Milliken hereby agree to the following Second Amendment to President Milliken's Contract of Employment, originally approved by the Board on May 22, 2004 with a First Amendment approved by the Board on July 28, 2006.

Section 12 of President Milliken's Contract of Employment provides that the term of said contract may be extended for an additional period or periods of time upon such terms and conditions as may be mutually agreed to by the Board and President Milliken. In accordance with said Section 12, President Milliken's Contract of Employment is hereby amended by extending the term provided in Section 1 of said contract for a period expiring at midnight on the 31st day of July, 2015.

In all other respects President Milliken's Contract of Employment shall remain in full force and effect.

IN WITNESS WHEREOF, the parties have executed this Second Amendment to President Milliken's Contract of Employment on the date first stated above.

ATTEST:

THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA

Corporation Secretary

Chair, Board of Regents

James B. Milliken, J.D., President

IX. UNIVERSITY ADMINISTRATIVE AGENDA

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- 2. Approve the award of Honorary Degrees Addendum IX-A-2
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- 1. Approve and authorize the President to accept, execute and administratively process the transfer of title of the Nebraska State Fairgrounds in Lancaster County from the State of Nebraska to the Board of Regents as provided by law Addendum IX-B-1
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University of Nebraska Medical Center

4. Approve the renovation of mechanical infrastructure located on Level 1 of Wittson Hall on the UNMC campus in Omaha and associated project budget Addendum IX-B-4

University of Nebraska-Lincoln

5. Approve the Contract for the Sale of Real Estate between the University of Nebraska Foundation and the University of Nebraska-Lincoln for approximately 60 acres and improvements Addendum IX-B-5

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Naming and Renaming of academic organizational units
RECOMMENDED ACTION:	Approve a new University of Nebraska Board of Regents Policy RP-2.6.1 to establish the authority and regulations for naming and renaming academic organizational units at the University of Nebraska.
PREVIOUS ACTION:	None
EXPLANATION:	The policy will provide clarification for naming the various academic organizational units and a University of Nebraska process similar to the current Regents Policy (RP - 6.2.7) regarding naming buildings and facilities.
	Enact a new Regents Policy RP-2.6.1 as follows:
	<u>RP-2.6.1 Policy on Naming Academic Organizational Units</u>
	<u>1. Purpose</u>
	The purpose of this policy is to establish the authority and regulations for naming and renaming the various academic organizational units at the University of Nebraska such as a College, Program, Department, Center, Institute or School.
	2. Definitions
	(a) "Identification" means the name or title used to designate a particular academic organizational unit for the purpose of specifically identifying it to members of the University community and to the general public.
	(b) "Generic Name" when used in conjunction with Identification means the name that may be given which is based solely upon the identifier pertinent to the same without a modifier designating a particular person, family or organization. Examples of Generic Names are: "College of Architecture, College of Arts and Sciences, College of Journalism, School of Public Administration or School of Communication".
	3. Authority
	(a) The assignment of a Generic Name shall be approved by the

(a) The assignment of a Generic Name shall be approved by the Chancellor responsible for the unit and the President. Such naming shall be reported to the Board of Regents.

(b) Identification using the name of or in honor of an individual, a family, or an organization shall be approved by the cognizant Chancellor, the President and the Board of Regents.

4. Criteria

(a) Identification using the name of or in honor of individuals, families, or entities is permitted upon meeting one or more of the following criteria:

1) Extraordinary service to the University as a faculty member, staff member, or University officer:

2) Alumni who have provided extraordinary service to the University;

3) Distinguished persons who have provided extraordinary service to the University or who otherwise merit special recognition;

4) Donors who have made a significant financial contribution to the University generally, to a campus, to a college or major unit, or to a related program; and/or

5) Donors who have made a significant financial contribution toward the related maintenance and operating costs of the unit or related activity of the University of Nebraska.

(b) Except for Identification in honor of individuals designated by donors qualifying under subsections a.4) and/or a.5) of this Section 4, units shall not be named for individuals currently employed by the University or the State of Nebraska or elected officials. Unless expressly waived by the Board of Regents, a unit shall not be named for an individual not otherwise qualifying under the exceptions in subsections a.4) and/or a.5) earlier than five years following the departure, death, or retirement of the person from the University or the State or the end of an elected official's service in office.

(c) Except for Generic Naming, the cognizant Chancellor shall conduct an appropriate due diligence review of each Identification proposal to carefully consider the overall benefit of such naming to the University, whether the name is and will continue to be a positive reflection on the institution and will not detract from the University's reputation as a public institution of higher education and whether the name comports with the purpose and mission of the University. Such due diligence shall include the following:

1) Review of any potential conflict of interest issues affecting the University;

2) Review of potential impact upon the academic or research autonomy of the University;

3) Evaluation of the impact on future giving by the donor or

others;

<u>4) Consultation with the General Counsel to ensure</u> compliance with applicable policies, laws and regulations; and

5) Consultation as necessary with the University's bond counsel to determine if a proposed naming would adversely affect existing or future tax-exempt bonds.

(d) In order to avoid any appearance of commercial influence or conflict of interest, additional due diligence shall be undertaken before recommending the naming of any unit to include the name of a commercial enterprise. Identification is to include the name of a commercial enterprise only if the proposed name (i) is appropriate in the educational and public setting of the University, (ii) will not detract from the University's reputation as a public institution of higher education, and (iii) will not result in impermissible commercial endorsement or advertising benefitting the commercial enterprise.

5. Procedures

(a) No commitment for naming shall be made prior to approval of the proposed name in accordance with this policy.

(b) Wherever a naming proposal may originate, it shall at the earliest appropriate date be submitted to the Chancellor, from the Chancellor to the President, and from the President to the Board of Regents in those instances where action by the Board is required.

(c) Each Chancellor shall establish campus policies and procedures consistent with this policy. The Executive Vice President and Provost shall establish University-wide procedures for implementing this policy and for assuring compatibility of campus policies and procedures with this policy.

6. Duration of Names and Name Changes

(a) Identification in honor of an individual or individuals, family or non-commercial entity is generally expected not to exceed 25 years to be determined on a case-by-case basis and included in a signed gift agreement associated with the naming where applicable. Typically the duration of a commercial enterprise name should not exceed twentyfive (25) years. Once established, a commercial enterprise name assigned to a unit shall normally remain the same notwithstanding future changes in the commercial enterprise name; provided, however, in the event of a name change in the commercial enterprise, the Board of Regents in the exercise of its sole discretion may elect to remove the established commercial enterprise name from the unit, if such action is determined to be in the best interest of the University.

(b) If a unit is replaced or substantially modified, it may be renamed, subject to any terms, conditions or restrictions set forth in any gift agreement related to the prior naming action.

	(c) If there is a change in the function of a unit that has a Generic Name, the Generic Name may be changed in accordance with the requirements of subsection a. of Section 3 of this policy.
	(d) If there is a change in the function of a unit that has been named in accordance with Section 4(a)(4) or 4(a)(5) above, such naming will either remain with the existing unit or a comparable substitute naming will be adopted, subject to any terms, conditions or restrictions set forth in any gift agreement related to the prior naming action.
	(e) The Board of Regents in the exercise of its sole discretion may elect to remove any established Identification, if such action is determined to be in the best interest of the University for reasons such as (i) the protection of the reputation and stature of the University as a public institution of higher education, (ii) failure to fulfill agreed upon obligations associated with the naming, or (iii) other changes in circumstances. Before taking any such action the General Counsel shall be consulted in regard to any legal obligations the University may have under any pre-existing Agreement related to naming or in regard to any other matter that may have legal bearing upon a proposed change in name.
	7. Prior Procedures and Names
	Names in existence at the time of the adoption of this policy shall remain in effect, subject to future renaming consistent with this policy and subject to restrictions in any gift agreements related to the prior naming action.
SPONSORS:	Linda R. Pratt Executive Vice President and Provost
	Joel D. Pedersen Vice President and General Counsel
RECOMMENDED:	James B. Milliken President
DATE:	November 16, 2009

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Honorary Degrees
RECOMMENDED ACTION:	Approve the award of Honorary Degrees
PREVIOUS ACTION:	The Board of Regents approved the current policy for award of Honorary Degrees found in the <i>University of Nebraska Board of Regents Policies</i> under RP-1.5.1.
EXPLANATION:	None
PROJECT COST:	None
SOURCE OF FUNDS:	None
SPONSORS:	The Board of Regents Committee on Honorary Degrees and Awards
RECOMMENDED:	James B. Milliken President
DATE:	November 16, 2009

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Agreement with Sir Padampat Singhania University, Udaipur, India
RECOMMENDED ACTION:	Approve a study abroad agreement at the University of Nebraska at Omaha (UNO) for Sir Padampat Singhania University students.
PREVIOUS ACTION:	None
EXPLANATION:	Attracting more international students and developing student and faculty exchange opportunities to increase diversity and enrollment are UNO goals. Sir Padampat Singhania University (SPSU) is a private university in Udaipur, India, approved by the University Grants Commission (India) in April 2009. Technology is a key element of all SPSU programs. UNO's College of Information Science and Technology in collaboration with International Studies and Programs is the primary sponsor of the proposed agreement. Provisions of the agreement specify that twenty to twenty-five SPSU students per semester will study at UNO as part of their undergraduate degree program. The estimated per-student tuition, room and board is \$9,000. A differential tuition rate of 150% of resident undergraduate tuition has been approved for this contracted program. The initial agreement is for one academic year beginning fall 2010. Extensions at agreed upon rates are expected. The agreement has been reviewed and approved as to form and content by the Office of the University General Counsel. Members of the public and news media may obtain a copy of the proposed agreement in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except University holidays.
PROJECT REVENUE:	\$450,000 (estimated yearly tuition)
SOURCE OF FUNDS:	Private Funds
SPONSORS:	Terry Hynes Senior Vice Chancellor for Academic and Student Affairs
	William E. Conley Vice Chancellor for Business & Finance
RECOMMENDED:	John E. Christensen, Chancellor University of Nebraska at Omaha
DATE:	November 16, 2009

TO:	Board of Regents
	Business Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Inter-governmental transfer of real property known as the Nebraska State Fairgrounds in Lancaster County for the Nebraska Innovation Campus pursuant to law.
RECOMMENDED ACTION:	Approve and authorize the President to accept, execute and administratively process the transfer of title of the Nebraska State Fairgrounds in Lancaster County from the State of Nebraska to the Board of Regents as provided by law.
PREVIOUS ACTIONS:	November 20, 2009 – The Board of Regents Approved the Master Plan and Business Plan for Innovation Campus and authorized the President to submit the same as required by law and provide a commitment for the President to provide an annual update of the plans on behalf of the University to complete the University's obligations under Neb. Rev. Stat. § 2-113(2) (Supp. 2009).
	April 24, 2009 – The Board provided the third certification of \$7,000,000 to equal twenty-one million five hundred thousand dollars in cumulative increments by July 1, 2009 as required by Neb. Rev. Stat. § 2-113(2)(a).
	April 24, 2009 – The Board approved consulting contracts to develop a master plan and business plan for Innovation Campus in accordance with Neb. Rev. Stat. § 2-113(2)(b).
	January 23, 2009 – The Board provided the second certification of \$7,000,000 to equal fourteen million five hundred thousand dollars in cumulative increments by February 1, 2009 as required by Neb. Rev. Stat. § 2-113(2)(a).
	September 5, 2008 – The Board provided the first certification of \$7,500,000 by October 1, 2008 as required by Neb. Rev. Stat. § 2-113(2)(a).
EXPLANATION:	Neb. Rev. Stat. § 2-113(1) (Supp. 2009) provides: "Upon completion of the conditions specified in subsection (2) of this section, the Director of Administrative Services shall, on or before December 31, 2009, transfer by warranty deed the site and tract of land in Lancaster County known as the Nebraska State Fairgrounds, to the Board of Regents of the University of Nebraska. Such transfer shall occur notwithstanding sections 72-811 to 72-818 or any other provision of law."

	This agenda item authorizes the President to execute and administratively process the transfer of title from the State of Nebraska to the Board of Regents, and includes the Board's approval of the same notwithstanding any other provision of the Board's bylaws or policies.
SPONSOR:	Joel D. Pedersen Vice President and General Counsel
RECOMMENDED:	James B. Milliken President
DATE:	November 25, 2009

TO:	The Board of Regents	Addendum IX-B-2
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Financial Statements and related Auditors' Rep Nebraska	ports for the University of
RECOMMENDED ACTION:	Approve the acceptance of certain audited finan University of Nebraska and related entities.	ncial statements of the
PREVIOUS ACTION:	November 7, 2008 – Financial Statements and for the year ended June 30, 2008 were accepted	.
EXPLANATION:	Approval of this item will accept the following audited financial statements of the University of Nebraska.	
	Entity/Component	Year Ended
	UNeMed Corporation	December 31, 2008
	Master Trust Indenture Bond Funds	June 30, 2009
	University of Nebraska Facilities Corporation	June 30, 2009
These financial statements come to the Board with the approval of Audit Committee.		with the approval of the
	Members of the public and news media may of in the Offices of the University Corporation Se President for Business & Finance, 3835 Holdre Nebraska 68583, between the hours of 8:00 a.m through Friday, except University holidays.	cretary or the Vice ege Street, Lincoln,
SPONSORS:	David E. Lechner Vice President for Business and Finance	
	James B. Milliken President	
RECOMMENDED:	Jim McClurg, Chair Audit Committee	
DATE:	November 16, 2009	

TO:	The Board of Regents	Addendum IX-B-3
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Exclusive agreement between Bottling Group, Group) and the University of Nebraska at Kear	
RECOMMENDED ACTION:	Approve an exclusive agreement between Bott Pepsi Bottling Group) and the University of Net (UNK), granting the exclusive license to pouring the UNK campus for a period of ten (10) years	ebraska at Kearney ng and vending rights on
PREVIOUS ACTION:	December 11, 1999- The Board of Regents applicense agreement with Bottling Group, LLC to manufactured by Pepsi. (This agreement expire	serve soft drinks
EXPLANATION:	As a result of a formal three-phase RFP process (similar to those used by other campuses in aw UNK proposes to grant to PepsiCo and Bottling exclusive right to serve beverages provided by campus, effective January 1, 2010. As part of the provide vending, fountain and retail cooler equiper responsible for all associated equipment service commits that all Pepsi owned campus vending "Energy Star" rated.	arding pouring rights), g Group, LLC the Pepsi on the Kearney the agreement, Pepsi will ipment; remain e and maintenance and
	In exchange for the exclusive right described al minimum of \$85,000 each year of the contract, product commission equal to 20%-40% of annu Bottling Group, LLC will provide to UNK \$5,0 scholarships.	plus beverage vending ual sales. Additionally,
	Pepsi has agreed to maintain current vending p the agreement. Price increases in years two thr changes in the beverage component of the Con	ough ten are limited by
	Members of the public and news media may ob agreement in the Office of the University Corp Holdrege Street, Lincoln, NE 68583 between th 5:00 p.m., Monday through Friday, except Uni	oration Secretary, 3835 he hours of 8:00 a.m. and
PROJECT COST:	None	
SOURCE OF FUNDS:	N/A	
SPONSOR:	Barbara L. Johnson Vice Chancellor for Business and Finance	
RECOMMENDED:	Douglas A. Kristensen, Chancellor University of Nebraska at Kearney	
DATE:	November 16, 2009	

TO:	The Board of Regents	Addendum IX-B-4
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Renovation of mechanical infrastructure locate Hall on the campus of the University of Nebras Omaha (UNMC) and associated project budget	ska Medical Center in
RECOMMENDED ACTION:	Approve the project budget for the renovation of infrastructure located on Level 1 of Wittson Ha in Omaha.	
PREVIOUS ACTION:	September 8, 2006 – The Board of Regents app Statement and Budget for the Renovation of Po campus.	
	June 15, 2006 – The Board of Regents approve and budget for the renovation of Bennett Hall of	
EXPLANATION:	LB 605 has provided funding to partially renov on the UNMC campus. It is proposed to phase independent construction projects. The propos stated below, is within the amount allocated by	the work as two ed initial project budget,
	Wittson Hall is an eight level, 208,000 gross so building with a precast concrete exterior. The 1971, contains class labs, research labs, an AA laboratory animal housing facility, faculty and the McGoogan Library of Medicine.	building, completed in ALAC accredited
	The building has served its purpose well in pro education and biomedical research; building fu expected to remain similar to current usage into However, nearly forty years of continuous use the building's infrastructure. Additionally, the serving Levels 2 through 5 are functionally ina laboratory design. These systems re-circulate a research laboratories throughout the entire buil- than adequate building exhaust and fresh air su located on Level 1 of Wittson Hall, dedicated t laboratory animal housing facility on Level 2, i is inefficient and deteriorated beyond reasonab building also falls short of compliance with cur codes concerning building egress.	nctional occupancy is o the foreseeable future. have taken their toll on ventilation systems dequate for good air originating from ding and provides less pply. An HVAC system o serving the 16,000 SF is original to the building, le renovation. The
	Various projects have been completed in recent funding from the LB 309 Task Force to upgrad including HVAC on Levels 6 through 8, electri- fire detection and alarm system and elevators. progress to replace all remaining deficient air-h distribution to meet programmatic and code rec- building egress provisions to meet current build for completion under the LB 605 funding mech	e building systems ical entrance and risers, Planning is currently in nandling units, revise air quirements, and to revise ding codes, as prioritized

At this time, it is recommended to replace the air-handling unit and
associated mechanical infrastructure serving the laboratory animal
housing facility on Level 2 of Wittson Hall as a first phase of the Wittson
Hall work to be funded by LB 605. The recommended work will also
necessitate replacing air distribution ductwork serving the area and
restoring ceilings to be removed during ductwork installation.

An early phase of construction is recommended in order to take advantage of a limited window of opportunity to temporarily close the animal facility as required to update the HVAC system. Recently vacated, obsolete laboratory animal facilities in the Eppley Science Hall, replaced by the Durham Research Center II (DRC II), along with currently available space in the DRC II will be used to provide interim housing for lab animals currently housed in Wittson Hall during project construction. Design activities that would be needed to complete all planned work under the LB 605 mechanism in a single phase would delay the construction start long enough to disrupt research cycles. This could cause a six-month delay in the project or more, and risk losing access to turnaround space in the DRC II as research activity increases in that building.

The proposed project will improve building efficiency and facilitate the continued use and accreditation of the Wittson Hall laboratory animal facility for competitive research. It will further the implementation of a goal of the UNMC 2006-2015 Facilities Development Plan to renew and expand education and research space. The balance of renewal work planned in Wittson Hall for LB 605 funding will be recommended to the Board in the near future.

An engineering firm will be selected from the 4-year list to design the project. It is proposed to bid the project and award the construction contract to the low responsible bidder. CCPE review of the project will be required.

	Proposed start of construction: Proposed completion of construction:	February 2010 August 2010
PROJECT COST:	Construction Non-Construction Total	\$1,586,000 <u>370,000</u> <u>\$1,956,000</u>
ON-GOING FISCAL IMPACT:	Operating and MaintenanceNo1% Assessment\$19,5	
SOURCE OF FUNDS:	State Funds \$1,956,0	00
SPONSOR:	Donald S. Leuenberger Vice Chancellor for Business & Finan	ce
RECOMMENDED:	Harold M. Maurer, M.D., Chancellor University of Nebraska Medical Ce	enter
DATE:	November 19, 2009	

TO:	The Board of Regents	Addendum IX-B-5
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Contract for the Sale of Real Estate between th Foundation and the University of Nebraska-Lin acres and improvements.	-
RECOMMENDED ACTION:	Approve the Contract for the Sale of Real Esta of Nebraska Foundation and the University of for approximately 60 acres and improvements.	Nebraska-Lincoln (UNL)
PREVIOUS ACTION:	May 12, 2000 – The Board of Regents approve approximately 79 acres (within Section 1, Tow East) located at approximately 6900 West Supe Lancaster County, Nebraska.	nship 10 North, Range 5
EXPLANATION:	With acquisition of the 60 acre parcel and impresidence and farm utility building) located at (the Adventure Challenge Program (within the Recreation) will be able to accommodate expanded a future Challenge Program, provide a future groups and utilize the farm utility building for maintain the properties.	6300 West Superior Street, UNL Office of Campus nsion of the current e retreat site for UNL
	Given the proximity to Nine-Mile Prairie, the 6 the 79 acres currently occupied by Campus Re- educational and management resources betwee the School of Natural Resources.	creation, will provide co-
	The parcel is described as Lots 10 and 11 of Irr Southwest Quarter of Section 1, Township 10 1 6 th P.M., Lancaster County, Nebraska and is sh	North, Range 5 East of the
	An appraisal has been completed.	
	A successful environmental audit "All Appropriation of the conducted as required by policy PR-6.2.3(6).	riate Inquiry" has been
	The agreement has been reviewed and approve by the Office of the University General Counse	
	Members of the public and news media may of agreement in the Office of the University Corp Holdrege Street, Lincoln, Nebraska 68583, bet a.m. and 5:00 p.m., Monday through Friday, ex	oration Secretary, 3835 ween the hours of 8:00

PROJECT COST:	\$600,000
SOURCE OF FUNDS:	Revolving Funds - University Program Facilities Fees (UPFF)
SPONSORS:	Juan N. Franco Vice Chancellor for Student Affairs
	Christine A. Jackson Vice Chancellor for Business and Finance
RECOMMENDED:	Harvey Perlman, Chancellor University of Nebraska-Lincoln
DATE:	November 12, 2009

C. FOR INFORMATION ONLY

- 1. Board of Regents agenda items related to the University of Nebraska Strategic Framework Addendum IX-C-1
- 2. Calendar of establishing and reporting accountability measures Addendum IX-C-2
- 3. Current version of the University of Nebraska Strategic Framework Addendum IX-C-3
- 4. Current version of the University of Nebraska Strategic Dashboard Indicators Addendum IX-C-4
- 5. Amendment of Section 1.2 of the *Bylaws of the Board of Regents of the University of Nebraska* relating to public hearings and adoption of rules and regulations for faculty and student self-government organizations Addendum IX-C-5
- 6. Amendment of Section 3.2.8 of the *Policies of the Board of Regents* relating to conflict of interest Addendum IX-C-6
- 7. Amendment of Section 3.8 and adopt a new Section 3.2.2 of the *Bylaws of the Board of Regents* related to conflict of interest and nepotism Addendum IX-C-7

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Board of Regents agenda items related to the University of Nebraska Strategic Framework
RECOMMENDED ACTION:	For Information Only
PREVIOUS ACTION:	The current version of the framework appears as an information item at each Board of Regents meeting.
	April 2005 – The Board of Regents began development of the University of Nebraska "Strategic Framework – Accountability Measures" document.
EXPLANATION:	Attached is an explanation of the agenda items that are aligned with the strategic goals of the Board of Regents' Strategic Framework.
RECOMMENDED:	James B. Milliken, President University of Nebraska
DATE:	November 16, 2009

- 1. The University of Nebraska will provide the opportunity for Nebraskans to enjoy a better life through access to high quality, affordable undergraduate, graduate and professional education.
 - Approve contract granting exclusive pouring rights at UNK to the Pepsi Bottling Group, with provisions for funding for academic scholarships and other incentives
- 2. The University of Nebraska will build and sustain undergraduate, graduate and professional programs of high quality with an emphasis on excellent teaching.
 - Approve the extension of President Milliken's contract of employment
 - Approve a new policy to establish authority and regulations for naming and renaming academic organizational units
 - Approve a study abroad agreement between UNO and Sir Padampat Singhania University in Udaipur, India
 - Quarterly personnel report and annual report of leaves of absence
- **3.** The University of Nebraska will play a critical role in building a talented, competitive workforce and knowledge-based economy in Nebraska in partnership with the state, private sector and other educational institutions.
 - Approve a study abroad agreement between UNO and Sir Padampat Singhania University in Udaipur, India
- 4. The University of Nebraska will pursue excellence and regional, national and international competitiveness in research and scholarly activity, as well as their application, focusing on areas of strategic importance and opportunity.
 - Strategic Framework annual report on LB 605 implementation
- 5. The University of Nebraska will serve the entire state through strategic and effective engagement and coordination with citizens, businesses, agriculture, other educational institutions, and rural and urban communities and regions.
 - Outreach and Economic Development Ad Hoc committee presentation of economic strategies in Greater Nebraska
 - Outreach and Economic Development Ad Hoc committee presentation regard American Health Education Centers
 - Approve contract for the sale of real estate that will allow for expansion of the Adventure Challenge Program at UNL
 - Approve and authorize the president to accept, execute and process the transfer of title of the Nebraska State Fairgrounds from the State of Nebraska to the Board of Regents
- 6. The University of Nebraska will be cost effective and accountable to the citizens of the state.
 - Strategic Framework annual report on Debt
 - Strategic Framework annual report on Endowments
 - Strategic Framework quarterly report on Capital Queue
 - Approve a new policy to establish authority and regulations for naming and renaming academic organizational units
 - Approve the acceptance of certain audited financial statements of the University and related entities
 - Approve contract granting exclusive pouring rights at UNK to the Pepsi Bottling Group, with provisions for funding for academic scholarships and other incentives
 - Various actions related to facilities and capital construction:
 - Approve renovation of mechanical infrastructure at UNMC's Wittson Hall
 - Report on revised capital budgets
 - Quarterly report on bids and contracts
 - Quarterly report on gifts, grants, contracts and bequests
 - Informational items on proposed changes to the Bylaws of the Board of Regents relating to conflict of interest and nepotism

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Calendar of establishing and reporting accountability measures
RECOMMENDED ACTION:	For Information Only
PREVIOUS ACTION:	None
EXPLANATION:	Attached is a calendar of establishing and reporting accountability measures.
RECOMMENDED:	James B. Milliken, President University of Nebraska
DATE:	November 16, 2009

Strategic Framework Accountability Measure Reporting and Updating Calendar

Revised December 1, 2009

Board Meeting Date	Academic Affairs Committee	Business Affairs Committee	Outreach and Economic Development Ad Hoc Committee
January 22, 2010	Graduation Rates [1-b-iii]	Administrative/Business Efficiencies [6-a-iii] (Report on Expenditures)	None
March 5, 2010	Research [4-a-i]	Administrative/Business Efficiencies [6-a-iii] (Report on SIS, Capital Queue)	Workforce Development [2-c-iii]
April 16, 2010	Student Learning Assessment [6-f-i]	Faculty Merit Compensation [2-a-i] Administrative/Business Efficiencies [6-a-iii] (Report on Human Resources)	Entrepreneurship [3-d]
June 11, 2010	None	State Funding [1-a-i] Tuition [1-a-ii] Administrative/Business Efficiencies [6-a-iii] (Report on Short-term Cash, Investments, Capital Queue)	None
September 10, 2010	Gender/Minority Faculty Equity [2-a-iii]	Need-based Financial Aid [1-a-iii] Merit-based Scholarships [3-b-ii] Administrative/Business Efficiencies [6-a-iii] (Report on SIS, SAP, Capital Queue)	None
October 15, 2010	Enrollment [1-b-i] Nebraska Top 25% [3-b-i] Nonresident Students [3-c-i]	None	None
December 11, 2009	None	LB 605 [4-a-iii] Administrative/Business Efficiencies [6-a-iii] (Report on Endowments, Debt, LB 605, Capital Queue)	None

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Current version of the University of Nebraska Strategic Framework
RECOMMENDED ACTION:	For Information Only
PREVIOUS ACTION:	None
EXPLANATION:	Attached is the current version of the Strategic Framework document.
RECOMMENDED:	James B. Milliken, President University of Nebraska
DATE:	November 16, 2009



INVESTING IN NEBRASKA'S FUTURE

Strategic Planning Framework --Accountability Measures

An Implementation Tool for the Board of Regents and University Leadership

2008-2011

The University of Nebraska is a four-campus, public university which was created and exists today to serve Nebraskans through quality teaching, research, and outreach and engagement. The future of the State of Nebraska is closely tied to that of its only public university, and this framework will guide university-wide and campus planning to help build and sustain a Nebraska that offers its citizens educational and economic opportunity and a high quality of life.

The framework consists of six overarching goals emphasizing access and affordability, quality programs, workforce and economic development, research growth, engagement with the state, and accountability. Each goal has a number of related objectives which will be prioritized, and strategies and accountability measures will be developed for Board and university-wide monitoring over a multi-year period.

The university's efforts will not be limited to these priorities, as we expect to be able to measure progress in other areas given the interrelatedness of the objectives, other priorities of the Board and the President, and the mature and/or ongoing strategic planning efforts of the four campuses. Each campus has established a set of quality indicators with metrics that provide a means to evaluate achievement and momentum related to many of these objectives. Additional indicators will be developed to address each objective consistent with campus missions.

- 1. The University of Nebraska will provide the opportunity for Nebraskans to enjoy a better life through access to high quality, affordable undergraduate, graduate and professional education.
 - a. Maintain an affordable cost of education.
 - *i.* Secure state funding sufficient to support excellent programs.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2010-11	Attain sufficient state funding that will allow moderate and predictable tuition increases to fund biennial operating budget needs.	June 2010	Business
FY 2011-12	TBD (June 2010)	June 2011	Business
FY 2012-13	TBD (June 2010)	June 2012	Business

ii. Keep tuition increases moderate and predictable.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2010-11	Attain sufficient state funding that will allow moderate and predictable tuition increases to fund biennial operating budget needs.	June 2010	Business
FY 2011-12	TBD (June 2010)	June 2011	Business
FY 2012-13	TBD (June 2010)	June 2012	Business

iii. Increase support for need-based financial aid.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2009-10	 Report on the implementation, including results, of the plan to expand the Tuition Assistance Program. Raise at least \$6 million in private funds (endowment and/or spendable). 	Sept. 2010	Business
FY 2010-11	Raise at least \$6 million in private funds (endowment and/or spendable).	Sept. 2011	Business
FY 2011-12	Raise at least \$6 million in private funds (endowment and/or spendable).	Sept. 2011	Business

- b. Increase the percentage of Nebraska high school graduates who enroll at and graduate from the university.
 - *i.* The University of Nebraska shall increase its overall enrollment.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2010	Increase undergraduate enrollment 1.5% annually.	Nov. 2010	Academic
Fall 2011	Increase undergraduate enrollment 1.5% annually.	Nov. 2011	Academic
Fall 2011	Increase undergraduate enrollment 1.5% annually.	Nov. 2012	Academic

- *ii.* Each campus shall exceed the average undergraduate freshman-tosophomore retention rate of its peer institutions.
- *iii.* Each campus shall maintain or reach the average undergraduate six-year graduation rate of its peer institutions.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
2007-08	1) Each campus will maintain or reach the average six-year	Jan. 2010	Academic
Academic Year	graduation rate of its peers.		
	2) All prospective and current undergraduate students are		
	regularly informed and assisted in obtaining the benefit of the		
	University's four-year graduation guarantee.		
2008-09	1) Each campus will maintain or reach the average six-year	Jan. 2011	Academic
Academic Year	graduation rate of its peers.		
	2) All prospective and current undergraduate students are		
	regularly informed and assisted in obtaining the benefit of the		
	University's four-year graduation guarantee.		
2009-10	1) Each campus will maintain or reach the average six-year	Jan. 2012	Academic
Academic Year	graduation rate of its peers.		
	2) All prospective and current undergraduate students are		
	regularly informed and assisted in obtaining the benefit of the		
	University's four-year graduation guarantee.		

- *iv.* Each campus shall endeavor to increase the enrollment of students of color, employing measures permitted by state and federal law.
- v. The university shall engage in partnerships with other higher education institutions, K-12, and the private sector to increase the overall college going rate in Nebraska.
- c. Increase the percentage of persons of color and the economically disadvantaged who enroll at and graduate from the university, employing measures permitted by state and federal law.
- d. Expand lifelong educational opportunities, including those for non-traditional and transfer students.
- e. Promote adequate student preparation for and success in higher education.
- 2. The University of Nebraska will build and sustain undergraduate, graduate and professional programs of high quality with an emphasis on excellent teaching.
 - a. Recruit and retain exceptional faculty and staff, with special emphasis on building and sustaining diversity.
 - *i.* Faculty salaries and incentives (awarded on the basis of merit) and fringe benefits should exceed the average of peer institutions.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2008-09	1) All salary increases should be awarded, to the extent possible, on the basis of merit.	April 2010	Business
	 Average faculty salaries on each campus shall meet or exceed the midpoint of peers. 		
	 3) Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance. 		
FY 2009-10	1) All salary increases should be awarded, to the extent possible,	April 2011	Business
	on the basis of merit.2) Average faculty salaries on each campus shall meet or exceed the midpoint of peers.		
	 3) Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance. 		
FY 2010-11	1) All salary increases should be awarded, to the extent possible, on the basis of merit.	April 2012	Business
	2) Average faculty salaries on each campus shall meet or exceed		
	the midpoint of peers.Once the midpoint of peers has been met or exceeded, an exceptional merit fund shall be established to provide additional incentives related to performance.		

- *ii.* Each campus shall conduct campus climate surveys and minimize the differences in assessment of climate among various groups of employees, especially women and persons of color.
- *iii.* Each campus shall endeavor to meet the university's ongoing commitments to faculty diversity, employing measures permitted by state and federal law.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2009	 Increase faculty diversity, employing measures permitted by state and federal law. 	Sept. 2010	Academic
	 Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers. 		
Fall 2010	 Increase faculty diversity, employing measures permitted by state and federal law. 	Sept. 2011	Academic
	2) Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers.		
Fall 2011	1) Increase faculty diversity, employing measures permitted by state and federal law.	Sept. 2012	Academic
	2) Report on the diversity of the faculty and the relative rate of change in faculty composition as compared to peers.		

- iv. Secure enactment of the Distinguished Professorship Act.
- b. Pursue excellence in programs where the university can be a regional, national and/or international leader.
- c. Pursue excellence in programs aligned with the long-term interests of the state.
 - *i.* Determine key areas of future workforce demand and strengthen or develop curricula and programs in alignment with those areas.

- *ii.* Develop educational programs that prepare students for the flexibility required to respond to the uncertainty of future workforce demands.
- *iii.* Develop distance education and other educational programs that permit Nebraskans to prepare for jobs and opportunities to meet future workforce demands.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2009	1) Align university programs to address workforce needs.	March 2010	Outreach
	2) Provide distance education programs consonant with the		
	university's curriculum to prepare Nebraskans for quality jobs		
	and self-employment opportunities.		
Fall 2010	Index and analyze faculty research that may contribute to new	March 2011	Outreach
	workforce opportunities.		
Fall 2011	1) Continue aligning academic programs to address workforce	March 2012	Outreach
	needs.		
	2) Update research on major categories of workforce development		
	needs for future program alignment.		

- d. Achieve university-wide and campus priorities through the strategic allocation of resources.
- 3. The University of Nebraska will play a critical role in building a talented, competitive workforce and knowledge-based economy in Nebraska in partnership with the state, private sector and other educational institutions.
 - a. Work to stem and reverse the out-migration of graduates and knowledge workers.
 - b. Increase proportion of Nebraska high school students ranking in the top 25 percent of their classes that attend the University of Nebraska.
 - *i.* Increase enrollment of Nebraska students ranked in top 25% of their high school class.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2010	Increase enrollment of first time freshmen ranked in the top quartile of	Nov. 2010	Academic
	their high school graduating class to 50.0%. (Proposed metric		
	presented to the Board on October 23, 2009, is under discussion.)		
Fall 2011	Maintain enrollment of first time freshmen ranked in the top quartile	Nov. 2011	Academic
	of their high school graduating class at 50.0% or greater. (Proposed		
	metric presented to the Board on October 23, 2009, is under		
	discussion.)		
Fall 2012	Maintain enrollment of first time freshmen ranked in the top quartile	Nov. 2012	Academic
	of their high school graduating class at 50.0% or greater. (Proposed		
	metric presented to the Board on October 23, 2009, is under		
	discussion.)		

ii. Increase support for merit-based scholarships.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
FY 2009-10	Raise at least \$6 million in private funds (endowment and/or spendable).	Sept. 2010	Business
FY 2010-11	Raise at least \$6 million in private funds (endowment and/or spendable).	Sept. 2011	Business
FY 2011-12	Raise at least \$6 million in private funds (endowment and/or spendable).	Sept. 2012	Business

- c. Increase the number of nonresident students who enroll at the university.
 - *i.* Increase enrollment of nonresident undergraduate students at UNL, UNO and UNK.

Reporting Period		Accountability Measure	Report Date	Reporting Committee
Fall 2010	1)	Increase the number of new nonresident undergraduate students	Nov. 2010	Academic
		by one percent annually.		
	2)	Increase the retention rate of nonresident undergraduate students		
		by one percent annually. (Retention metric presented to the		
		Board on October 23, 2009, is under discussion.)		
Fall 2011	1)	Increase the number of new nonresident undergraduate students	Nov. 2011	Academic
		by one percent annually.		
	2)	Increase the retention rate of nonresident undergraduate students		
		by one percent annually. (Retention metric presented to the		
		Board on October 23, 2009, is under discussion.)		
Fall 2012	1)	Increase the number of new nonresident undergraduate students	Nov. 2012	Academic
		by one percent annually.		
	2)	Increase the retention rate of nonresident undergraduate students		
		by one percent annually. (Retention metric presented to the		
		Board on October 23, 2009, is under discussion.)		

d. Improve entrepreneurship education, training and outreach.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Spring 2010	 Increase training hours invested by program participants by 5% over FY 2007-08 total of 79,538. Increase number of clients assisted by 5% over FY 2007-08 total 	April 2010	Outreach
	 of 13,677. 3) Increase SBIR/STTR applications by 10% over FY 2007-08 total of 55. 4) Increase SBIR/STTR award amounts by 5% over FY 2007-08 		
	 total of \$1,990,023. 5) Increase investment in NU assisted companies by 5% over FY 2007-08 total of \$35,656,000. 		
	 Increase NU assisted business start-ups and transitions by 5% over FY 2007-08 total of 387. 		
Spring 2011	Evaluate and modify annual targets as appropriate.	April 2011	Outreach
Spring 2012	Evaluate and modify annual targets as appropriate.	April 2012	Outreach

- e. Increase the global literacy of our students and citizens.
- f. Develop and strengthen internship and service learning opportunities with business, education, government, military, and nonprofit organizations.
- 4. The University of Nebraska will pursue excellence and regional, national and international competitiveness in research and scholarly activity, as well as their application, focusing on areas of strategic importance and opportunity.
 - a. Increase external support for research and scholarly activity.
 - *i.* Increase federal support for instruction, research and development, and public service.

	Report Date	Reporting
		Committee
	March 2010	Academic
total national federal awards per year on three-year rolling		
average.		
, ,		
of doubling sponsored awards for instruction, research and		
public service from all sources over FY 2005-06 awards of		
approximately \$11.2 million and \$2.3 million, respectively.		
1) Increase UNL and UNMC federal research awards from all	March 2011	Academic
federal agencies at a rate 20% higher per year than weighted		
total national federal awards per year on three-year rolling		
average.		
2) For UNO and UNK, achieve seven percent compounded		
growth annually, continuing progress toward the ten-year goal		
of doubling sponsored awards for instruction, research and		
public service from all sources over FY 2005-06 awards of		
-		
1) Increase UNL and UNMC federal research awards from all	March 2012	Academic
federal agencies at a rate 20% higher per year than weighted		
-		
	 For UNO and UNK, achieve seven percent compounded growth annually, continuing progress toward the ten-year goal of doubling sponsored awards for instruction, research and public service from all sources over FY 2005-06 awards of approximately \$11.2 million and \$2.3 million, respectively. Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards per year on three-year rolling average. For UNO and UNK, achieve seven percent compounded growth annually, continuing progress toward the ten-year goal of doubling sponsored awards for instruction, research and public service from all sources over FY 2005-06 awards of approximately \$11.2 million and \$2.3 million, respectively. Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards for instruction, respectively. For UNO and UNK, achieve seven percent compounded For unce unce unce unce unce unce unce unce	Accountability Measure1)Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards per year on three-year rolling average.March 20102)For UNO and UNK, achieve seven percent compounded growth annually, continuing progress toward the ten-year goal of doubling sponsored awards for instruction, research and public service from all sources over FY 2005-06 awards of approximately \$11.2 million and \$2.3 million, respectively.March 20111)Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards per year on three-year rolling average.March 20112)For UNO and UNK, achieve seven percent compounded growth annually, continuing progress toward the ten-year goal of doubling sponsored awards for instruction, research and public service from all sources over FY 2005-06 awards of approximately \$11.2 million and \$2.3 million, respectively.March 20121)Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards per year on three-year goal of doubling sponsored awards for instruction, research and public service from all sources over FY 2005-06 awards of approximately \$11.2 million and \$2.3 million, respectively.March 20121)Increase UNL and UNMC federal research awards from all federal agencies at a rate 20% higher per year than weighted total national federal awards per year on three-year rolling average.March 20122)For UNO and UNK, achieve seven percent compounded growth annually, continuing progress toward the ten-year goal of

- *ii. Inventory and forecast infrastructure (physical facilities, information technology, equipment) necessary to support continued growth in research activity and secure private and public support to eliminate deficiencies.*
- *iii.* Implement LB 605 to repair, renovate and/or replace specific university facilities.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2009	Renovation projects proceeding on budget and on time.	Oct. 2009	Business
		Dec. 2009	
Fall 2010	Renovation projects proceeding on budget and on time.	Nov. 2010	Business
Fall 2011	Renovation projects proceeding on budget and on time.	Nov. 2011	Business

- b. Increase undergraduate and graduate student participation in research and its application.
- c. Encourage interdisciplinary, intercampus and inter-institutional collaboration.
- d. Encourage and facilitate the commercialization of research and technology to benefit Nebraska.
- e. Improve the quantity and quality of research space through public and private support.
- 5. The University of Nebraska will serve the entire state through strategic and effective engagement and coordination with citizens, businesses, agriculture, other educational institutions, and rural and urban communities and regions.
 - a. Support economic growth, health and quality of life through policy initiatives consistent with university mission.
 - b. Recognize and reward faculty innovation and effectiveness in outreach and engagement.
 - c. Connect Nebraska cities, institutions, regions and communities through university programs.
 - d. Support Nebraska's economic development.
 - *i.* Partner and collaborate with government and the private sector to attract, retain, and spur business development and economic opportunity.
 - *ii.* Use survey data of Nebraska business and industry, including agriculture, to foster more effective relationships with the private sector.
 - e. Build local, regional, national and international partnerships across public and private sectors.
- 6. The University of Nebraska will be cost effective and accountable to the citizens of the state.
 - a. Allocate resources in an efficient and effective manner.

i. Review and ensure administrative best practices in bidding.

ii.	Find savings and cost reductions through academic, administrative and
	business process efficiencies and effectiveness.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
2008	Expenditures: Drive strategic investment through	TBD	Business
Calendar Year	Programs of Excellence, reallocations		
2009	1) Short-Term Cash/Investments: Exceed	1) 2 nd Quarter 2009	Business
Calendar Year	average of similar fund types	-, - (
	2) Endowments: Exceed average of similar fund	2) 4 th Quarter 2009	
	types3) Debt: Maintain Aa2 rating; exceed 1.15 coverage	3) 4 th Quarter 2009	
	 Capital: Report on LB 605 Projects, Capital Queue 	4) 605, Dec. 2009; Queue, Quarterly	
	5) Expenditures: Drive strategic investment through Programs of Excellence, reallocations	5) TBD	
	6) Human Resources: Meet midpoint of peers in faculty and staff salaries	6) 2 nd Quarter 2009	
	7) Information Technology: report on implementation of SIS and SAP	7) SIS, 1 st and 3 rd Quarter 2009; SAP, 3 rd Quarter 2009	
2010	1) Short-Term Cash/Investments: Exceed	1) 2 nd Quarter 2010	Business
Calendar Year	average of similar fund types2) Endowments: Exceed average of similar fund	2) 4 th Quarter 2010	
	types3) Debt: Maintain Aa2 rating; exceed 1.15 coverage	3) 4 th Quarter 2010	
	4) Capital: Report on LB 605 Projects, Capital	4) 605, Nov. 2010;	
	Queue	Queue, Quarterly	
	5) Expenditures: Drive strategic investment through Programs of Excellence, reallocations	5) TBD	
	6) Human Resources: Meet midpoint of peers in faculty and staff salaries	6) 2 nd Quarter 2010	
	7) Information Technology: report on implementation of SIS and SAP	7) SIS, 1 st and 3 rd Quarter 2010; SAP, 3 rd Quarter 2010	
2011 Calendar Year	 Short-Term Cash/Investments: Exceed average of similar fund types 	1) 2 nd Quarter 2011	Business
	 Endowments: Exceed average of similar fund types 	2) 4 th Quarter 2011	
	3) Debt: Maintain Aa2 rating; exceed 1.15 coverage	3) 4 th Quarter 2011	
	4) Capital: Report on LB 605 Projects, Capital Queue	4) 605, Nov. 2011; Queue, Quarterly	
	5) Expenditures: Drive strategic investment through Programs of Excellence, reallocations	5) TBD	
	6) Human Resources: Meet midpoint of peers in faculty and staff salaries	 6) 2nd Quarter 2011 7) SIS, 1st and 3rd Quarter 	
	7) Information Technology: report on implementation of SIS and SAP	2011; SAP, 3 rd Quarter 2011	

iii. Assess priority programs and make appropriate revisions, if any.

- b. Maximize and leverage non-state support.
 - *i.* Investigate revenue-generating ventures.
- c. Create and report performance and accountability measures.
- d. Maximize potential of information technology to support the university's mission.
- e. Implement measures of student learning and success outcomes.
 - *i.* Compare and improve educational value-added performance.

Reporting Period	Accountability Measure	Report Date	Reporting Committee
Fall 2009	 Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations. Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment. 	April 2010	Academic
Fall 2010	 Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations. Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment. 	April 2011	Academic
Fall 2011	 Annual or other periodic review, as available, by the Board of performance on standardized examinations and surveys, including the National Survey of Student Engagement and professional licensure examinations. Annual review by the Board of participation in pilot programs to measure student learning outcomes, such as the Collegiate Learning Assessment. 	April 2012	Academic

- f. Maintain competitive capital facilities.
 - *i.* Build a comprehensive long-range capital facilities planning process and provide a six-year capital construction plan, updated quarterly.

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Current version of the University of Nebraska Strategic Dashboard Indicators
RECOMMENDED ACTION:	For Information Only
PREVIOUS ACTION:	None
EXPLANATION:	Attached is the current version of the Strategic Framework Indicators.
RECOMMENDED:	James B. Milliken, President University of Nebraska
DATE:	November 16, 2009

University of Nebraska S	trategic Dash	board Indica	tors (Decemi	per 11, 2009)	
State Funding Change (Indicator 1.a.i) FY2009-10	Tuition Change FY20	(Indicator 1.a.ii) 09-10		Enrollment Change (Indicator 1.b.i) Fall 2009	
<u>Target</u> <u>Performance</u>	Target	Performance	Targe	t <u>Performance</u>	
Sufficient funding= Moderate 1.5% tuition increase	Sufficier funding Moderat tuition increase	e 4.0%	1.5%	2.0%	
Need-Based Aid (Indicator 1.a.iii) FY2007-08	Need-Based Aid FY20			Women Faculty (Indicator 2.a.iii) Fall 2008	
Target Performance	Target	Performance	Targe	t <u>Performance</u>	
Increase NU state grant Increased funding by \$749,891 \$387,000	Increase private fur by \$6 millio	nds Increased \$8.84 million	Increase 2006		
Minority Faculty (Indicator 2.a.iii) Fall 2008	Top 25% Enrollme Fall	ent (Indicator 3.b.i) 2009	Nonresident Recruitment (Indicator 3.c.i) Fall 2009		
Target Performance	Target	Performance	Targe	t <u>Performance</u>	
Increase 2008=15.19% over 2007 2007=14.50%	Greater th 48.9%	an 47.7%	Increase over 20	11.70%	
Nonresident Retention (Indicator 3.c.i) Fall 2008	Merit-Based Aid (Indicator 3.b.ii) FY2007-08				
Target Performance	Target Performance				
Increase 1% 2009=73.8% over 2007 2008=76.1%					
Six-Year Graduation Rate (Indic AY2006-07	cator 1.b.iii)	Facul	ty Salaries (Indicato FY2008-09	r 2.a.i)	
<u>Campus</u> <u>Target</u>	Performance	Campus	Target	Performance	
UNL Maintain or show	2007= -5.0% 2006= -6.1%	UNL	Significant	2009= -6.5% 2008= -6.6%	
UNO progress toward reaching the average six-year graduation	2007= -3.5% 2006= -3.9%	UNO UNO	progress toward exceeding	2009= -4.8 2008= Midpoint	
The of peers.	2007= 6.2% 2006= -0.9%	UNK UNK	midpoint of	2009= -4.8 2008= Midpoint	
UNMC Not Applicable	Not Applicable 🛈 UNMC		peers	2009= -8.7% 2008= -9.9%	
LEGEND: Target Met or Exc	ceeded	Progress Toward Target		Target Not Met	

University of Nebraska Strategic Dashboard Indicators (December 11, 2009)							
F		nding Growth L and UNMC FY2007-08	(Indicator 4.a.i)	Research/Scholarly Activity Growth (Indicator 4.a.i) UNO and UNK FY2007-08			h (Indicator 4.a.i)
	<u>Campus</u>	Target	Performance		<u>Campus</u>	Target	Performance
Л	UNL	1.82%	.66%	1	UNO	7.00%	20.40%
Ω	UNMC	1.16%	-5.18%	П	UNK	7.00%	-54.49%
	Indicator	<u>Target</u>		Perform	nance		
1	Four-Year Graduation Guarantee (1.b.iii) AY2005-06 All prospective and current undergraduate students are informed about the University's four-year graduation guarantee. All campuses have posted information about the four-year graduation guarantee on their websites and also have a link to four-year graduation guarantee information on the UNCA website.		l also have a link to				
	Faculty Salaries (2.a.i) Fall 2007		ard all salary increases, to the nt possible, on the basis of it.Faculty salaries at UNL and UNMC may be based/granted entirely on merit, while faculty salaries at UNO and UNK are negotiated through the collective bargaining process and therefore the amount and method of distribution at UNO and UNK must be determined by agreement.		UNO and UNK are ng process and		
	Workforce Demand (2.c.iii) Fall, 2008	on future work	yze and present data force demand and conomic advantages in	emand and of Nebraska continues to develop a variety of new programs that		of new programs that	
1	Entrepreneurship (3.d) Spring 2009	2) Increase number of clients by 5%. 2) Clients increased by 5%.					
1	Student Learning Assessment (6.f.i) Fall 2008	standardiz surveys, in Survey of and profes examination 2. Report on programs	participation in pilot to measure student utcomes, such as the Learning	 professional licensure examinations is above average for all campuses. UNK and UNL are currently implementing the Collegiate Assessment of Academic Progress (CAAP) as an additional 		Performance on ve average for all g the Collegiate) as an additional	
LEG	END: 1 T	Carget Met or Ex	xceeded	Progress T	oward Target		Target Not Met

Un	University of Nebraska Strategic Dashboard Indicators (December 11, 2009)				
	Indicator	<u>Target</u>	Performance		
	Administrative Best Practices (6.a.ii) 2008				
1	September 2009	Information Technology: report of implementation of SIS and SAP	on Report presented on SIS implementation.		
1	November 2008	Short-Term Cash/Investments: Exceed average of similar fund types	Exceeds average of similar fund types for 3 and 5-year periods; slightly below average for 1-yr period.		
1	November 2008	Endowments: Exceed average of similar fund types	Exceeds average of similar fund types for 1, 3 and 5-yr periods.		
	November 2008	Debt: Maintain Aa2 rating; excee 1.15 coverage	ed Maintained Aa2 rating, MTI Debt Coverage for 2008 was 1.82.		
	November 2008	Capital: Report on LB 605 Projec Capital Queue	cts, Projects are within budget and proceeding as quickly as possible given space and review constraints.		
	TBD	Expenditures: Drive strategic investment through Programs of Excellence, reallocations			
\Box	April 2009	Human Resources: Meet midpoi of peers in faculty and staff salar	Faculty salaries at all campuses are below the midpoint of peers for 2008.		
LEG	GEND:	Target Met or Exceeded	Progress Toward Target Target Not Met		

TO:	The Board of Regents	
	Academic Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Amendment of Section 1.2 of the <i>Bylaws of the Board of Regents of the University of Nebraska</i> relating to public hearings and adoption of rules and regulations for faculty and student organizations.	
RECOMMENDED ACTION:	Amend Section 1.2 paragraph three of the <i>Bylaws of the Board of</i> <i>Regents of the University of Nebraska</i> to revise the process for approval of rules and regulations for faculty and student self-government organizations. This item is presented for information only and will be brought back to the Board for approval at its January meeting.	
PREVIOUS ACTION:	Section 1.2 of the <i>Bylaws</i> was originally enacted on August 20, 1973. It has since been amended on March 16,1991, and June 16, 1984.	
EXPLANATION:	The Board has delegated to the faculty and recognized student groups the authority to develop reasonable rules and regulations for faculty and student self-government. The amendment provides for the required public hearing to be held with the cognizant faculty or student group rather than at a public meeting before the Board of Regents. The General Counsel will review the proposed rules and regulations, including any related amendments to ensure compliance with applicable policies, laws and regulations. The rules and regulations and amendments thereto will be reported to the Board of Regents. The President and cognizant chancellor will receive the notice of hearing on proposed changes.	
	The text of the proposed Bylaws amendment is as follows:	
	1.2 The Board of Regents of the University of Nebraska. The Board of Regents of the University of Nebraska, a body corporate created by the people of Nebraska through the Constitution, has constitutional and statutory power for general supervision over all elements of the University, control and direction of all expenditures, and for general operating policies of the University. The Board of Regents consists of eight elected members, who are elected for six-year terms, and four nonvoting Student Regents, as provided in section 1.2.1 of these <i>Bylaws</i> . Members hold office until their terms have expired. The Governor fills Board vacancies by appointment as provided in Neb. Rev. Stat. 85-103. The term "Board" when used in these <i>Bylaws</i> , shall mean the Board of Regents of the University of Nebraska.	
	The Board exercises the final authority in government of the University within the limits of the Constitution, the laws of the	

The Board exercises the final authority in government of the University within the limits of the Constitution, the laws of the State of Nebraska, and the laws of the United States. The Board hereby delegates to the President of the University, and through him or her to the appropriate administrative officers, general authority and responsibility to carry out the policies and directions of the Board. The Board hereby delegates to the faculty and recognized student groups of each of the administrative units the authority to develop reasonable rules and regulations for faculty and student self-government, subject to approval of the Board.

In any case where any <u>officer</u>, group or agency has been authorized by these *Bylaws* to adopt rules or regulations, such rules or regulations, before they may be effective, shall <u>be</u>; (1) be subject to review by the Board; (2) be considered by the Board officer, group or agency at a public hearing <u>held</u> after giving reasonable advance public notice thereof required by law; and (3) if approved by the Board, (2) reviewed by the General <u>Counsel</u> for consistency with these Bylaws and applicable policies, laws and regulations and State Statute and (3) filed with the Corporation Secretary for report to the Board being effective as rules and regulations of the Board. The President and cognizant Chancellor are to be timely provided with a courtesy copy of any public hearing notice.

All delegation of authority under these *Bylaws* is subject to the condition that in all matters involving students, faculty, and the operation of the University, the Board reserves to itself all powers and responsibilities to take any action required in the exercise of its constitutional and statutory responsibilities in any situation.

SPONSOR:Joel D. PedersenVice President and General Counsel

RECOMMENDED:

James B. Milliken President

DATE:

November 16, 2009

TO:	The Board of Regents	Addendum IX-C-6
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Amendment of Section 3.2.8 of the <i>Policies of</i> relating to conflict of interest.	the Board of Regents
RECOMMENDED ACTION:	None. This item, and a companion item changing related to Nepotism, are presented for informat brought back to the Board for approval at its Ja	ion only and will be
PREVIOUS ACTION:	March 24, 1995 – The Board approved amendr Interest Policy to define a significant financial definition of immediate family to conform to fe	interest and modify the
	February 13, 1993 – The Board approved the o Policy.	riginal Conflict of Interest
EXPLANATION:	The updated policy contains significant revision Minimum requirements set at University wide 1 disclose conflict of interest and conflicts of com- provisions for institutional conflicts and use of Subject to review and approval of the President implement campus level processes for disclosu reporting/conflict management. Chancellors an "level of activity" reports on conflicts managem A clean and a redline version showing the chan- section 3.2.8 are attached.	level to manage and nmitment, including University facilities. t, Chancellors are to re, review and re responsible for annual nent to the President.
SPONSOR:	Joel D. Pedersen Vice President and General Counsel	
RECOMMENDED:	James B. Milliken President	
DATE:	December 11, 2009	

1 | RP-3.2.8 Conflict of Interest and Conflict of Commitment

2 1. Introduction

3

University relations with industry, government agencies, individuals, and other enterprises outside the
University constitute a complex network of interactions. These interactions have directed attention to
potential conflicts of values and interests between these entities and academia. As a result, there has
been much attention nationwide to such potential conflicts. Conflict of Interest is addressed in Section
<u>3.8 of the Bylaws of the Board of Regents as follows:</u>

9 Conflict of Interest is addressed in Section 3.8 of the Bylaws of the Board of Regents as follows:

<u>3.8</u> Conflict of Interest. No employee of the University shall engage in any activity that in any way conflicts with duties and responsibilities at the University of Nebraska-*nor shall any employee hire or supervise a member of his or her immediate family without expressed written consent of the Board.*. The Board of Regents has adopted Regents Policy 3.2.8 and authorized
 the implementation of related policies and directives to properly avoid, disclose and manage
 potential conflicts of interest.

The objective of this University of In addition to Section 3.8 of the Bylaws, Nebraska policy is to further 16 17 elucidate this bylaw. If members of the University community are to be important participants in the economic development arena, and in providing service to industry, a set of policy statements must be 18 19 provided with as much flexibility as possible. It is neither possible nor advisable to establish rigid rules 20 governing these relations. Nevertheless, the University, while striving to promote research internally 21 and to transfer technology externally, must safeguard against the use of public funds for private gain, 22 conflicts of interest, conflicts of commitment, or interference with University duties in situations involving faculty, staff, students, or the institution itself. The University must-also prevent violation of 23 24 the tenets of fundamental fairness.

Nebraska-statutes relating to conflict of interest <u>and nepotism</u> apply to all <u>public officials and employees</u>
 of the University <u>and include, including</u> the <u>following-provisions in §-of §49-14,101.01</u> of the Revised
 Statutes of Nebraska: <u>1</u>

28 ... No ... public employee shall use that person's office or any confidential information received through
 29 the holding of a public office to obtain financial gain, other than compensation provided by law, for
 30 himself or herself, a member of his or her immediate family or a business with which the individual is
 31 associated ... and no "public employee shall use personnel, resources, property, or funds under that
 32 individual's official care and control, other than in accordance with prescribed constitutional, statutory,

¹ "A public official or public employee shall not use or authorize the use of his or her public office or any confidential information received through the holding of a public office to obtain financial gain, other than compensation provided by law, for himself or herself, a member of his or her immediate family, or a business with which the individual is associated." and " A public official or public employee shall not use or authorize the use of personnel, resources, property, or funds under his or her official care and control other than in accordance with prescribed constitutional, statutory, and regulatory procedures or use such items, other than compensation provided by law, for personal financial gain.... "

1 and regulatory procedures, or use such items, other than compensation provided by law, for personal 2 financial gain ... 3 In addition, many of the funding agencies, especially those operating under the National Science 4 Foundation and the Department of Health and Human Services, Furthermore, federal funding agencies 5 require that the University establish safeguards to prevent employees or consultants from using their positions for purposes which are motivated by (or even give appearance of) a drive for private financial 6 7 gain either for themselves or family members. What follows is a set of policy statements--some broad, 8 some narrow--for University faculty, staff, students, administrators, industrial sponsors, and other 9 organizations. Responsibility for assurance of compliance with this policy rests with the Chancellor of 10 each campus and with the President for personnel associated with Central Administration.² 11 Responsibility for assurance of compliance with this policy rests with the President and Chancellor of each campus. The Chancellors shall submit an annual report to the President detailing the compliance 12 13 policies, procedures and management activities at their campus. 14 2. Annual Report 15 Annually, each campus shall submit a written conflict of interest report to the President which includes 16 at least the following information: 17 1) The number of conflicts disclosed, by appropriate academic unit. 18 2) A summary of the nature of the conflicts.³ 19 3) The number of conflicts being managed through written plans, by college. 20 4) The number of conflicts eliminated, by college. 21 5) Other material or information related to the management of conflicts of interest at the 22 campus. 23 Personnel Affected by Conflict of Interest and Conflict of Commitment Policy 3. 24 In many instances throughout this policy the term "faculty" is used, primarily because faculty are most 25 often involved in educational, research, and service activities. However, it must be emphasized that these policies also apply to all other University employees including students, support personnel (staff -26 27 B and C lines), and administrators, whether these are full-time or parttime employees. The University 28 seeks to identify situations which might lead to a conflict of interest by requiring that, in certain 29 circumstances that are defined later, employees who propose a relationship with an industrial sponsor 30 or other organization complete a Disclosure of Interest Form which has the specific intent of requiring

² Including Public Health Service, National Institute of Health and National Science Foundation regulations and guidelines (42 CFR Part 50, Subpart F and 45 CFR Part 94.1), Department of Education regulations (34 CFR Part 75.524, 34 CFR Part 75.525 and 34 CFR Part 74.42), and FDA regulations (21 CFR Part 54).

³ Conflicts may be identified according to basic categories, for example, conflicts arising from ownership of stock, family relationships, potential undue influence, and the like.

1 2	an employee to disclose possible financial interest or other interest in the outcome of the project. The interest of this process is to identify situations which may lead to or be perceived as a conflict of interest.
3	The policy statements which follow are not intended to resolve real conflicts of interest. This is left for
4	resolution by affected personnel and the appropriate administrators.
5	3. <u>Covered Person shall mean:</u>
6	1) University administrative officers and employees, specifically including any University
7	employees with delegated signature, purchasing or contracting authority on behalf of the
8	University;
9	2) University employees and faculty engaged in outside employment or other activities
10	specified in this policy (tech transfer/use of University facilities or equipment) that may create a
11	<u>Conflict of Interest; and</u>
12	3) Sponsored Research investigators, including University employees, faculty, staff and support
13	personnel (managerial/professional and office/service positions), volunteers, trainees, students,
14	contractors and other persons under the direct control of the University of Nebraska, whether
15	paid by the University of Nebraska or not, who participate in Sponsored Research as defined in
16	Section 5 of this policy 3.2.8.4
17	Conflict of Interest shall mean situations when a Covered Person's direct or indirect personal financial
18	interests may compromise, or have the appearance of compromising, the Covered Person's professional
19	judgment or behavior in carrying out his or her obligations to the University of Nebraska. This includes
20	indirect personal financial interests of a Covered Person that may be obtained through third parties such
21	as a Covered Person's Immediate Family, business relationships, fiduciary relationships, or investments.
22	Immediate family shall mean an individual who is the spouse, child, parent, brother, sister, grandchild,
23	or grandparent, by blood, marriage, or adoption of the Covered Person.
24	<u>4.</u> Individuals and Organizations Affected by Responsible for Administration of Conflict of
25	Interest and Conflict of Commitment Policy
26	Likewise, this policy is intended to apply to the University's relations with all kinds and forms of
27	government agencies, individuals, and private enterprises in general: entities big and small, startup or
28	established and ongoing, independent and/or portions of larger entities; whether proprietorships,
29	partnerships of any variety, corporations, or other forms of business organization; regardless of where
30	they are located geographically; whether entirely separate from the University; companies involving
31	University employees, spun off from the University; companies involving University employees, spun off
32	from faculty research; or University-affiliated companies.

⁴ The term *Covered Person* includes the definition of an "Investigator" under NIH guidelines, specifically "the Principal Investigator and any other person who is responsible for the design, conduct, or reporting of research funded by the NIH, or proposed for such funding. The definition includes contractors or collaborators, as well as the Investigator's spouse and dependent children." See *Responsibility of Applicants for Promoting Objectivity in Research for which PHS Funding is Sought (42 CFR Part 50, Subpart F, grants and 45 CFR Part 94, contracts).*

1	4. Appropriateness of At the University of Nebraska, all reporting of potential Conflicts of Interest
2	should be undertaken with the goal of full disclosure. The President and Chancellors of each campus
3	shall develop and implement a disclosure process and supporting procedures consistent with the
4	principles set forth in this Policy, covering, at a minimum, sponsored programs administration,
5	institutional review boards, any office of technology transfer, and any other responsible campus
6	administrative officers. The Chancellors shall be responsible for overseeing their campus' reporting
7	process and must designate an administrative officer who will be in charge of developing more specific
8	written procedures for enforcing the policy. Each Chancellor shall submit their campus' processes and
9	procedures to the President for review and approval.
10	The procedures for disclosure at each institution must, at a minimum, include the following:
11	1) Annual disclosures by Covered Persons who may have potential Conflicts of Interest.
12	2) A description of the process for developing, implementing, and overseeing conflict
13	management plans, including a detailed process for managing and/or eliminating
14	potential Conflicts of Interest.
1 5	
15 16	3) A description of procedures for ensuring coordination among all University
10	organizations with a role in oversight of conflicts.
17	4) A description of the process by which a Covered Person may address concerns
18	regarding a Conflict of Interest situation or the management thereof.
19	5) A description of how:
20	 Disclosures will be reviewed and retained, and the level of activity of each
21	college on the campus will be reported to the President pursuant to
22	paragraph 9 of this policy;
23	 Responsible campus officials are to review and manage potential Conflicts of
24	Interest;
25	O The campus will provide related training and advice about Conflict of
26	Interest issues;
27	 The campuses will review and validate their program on a regular basis;
28	O The campus will make its implementation procedures for this policy
29	available publicly; and
30	 The institution will enforce this policy and provide sanctions when
31	necessary.
32	5. Conflicts of Interest Involving Sponsored Research

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1 Research is basic to the University's teaching and service missions. Good teaching and learning depend 2 upon research. Likewise, through its research, teaching, and service activities, the University's resources 3 can best be brought to bear on public issues requiring objective, systematic study. Research forms an 4 inherent part of departmental and collegiate missions, and brings recognition to the University and its 5 faculty. All forms of research, which are within departmental and collegiate missions, and which 6 maintain the high quality characteristic of the University, are appropriate to the University's open 7 environment. Similarly, University teaching and service activities have potential for commercial use and 8 development. Industry supported research is a legitimate academic endeavor. On a nationwide basis, research universities are actively seeking to strengthen their relations with industry. Government and 9 10 industry alike support basic, applied, and proprietary research. Since research ranges over a broad spectrum, distinctions between these categories are often arbitrary; all can educate students in the 11 12 scientific method. Industrial support should complement ongoing faculty research initiatives as well as provide additional opportunities for graduate education. Because industry has pioneered many new 13 14 scientific areas, collaboration with industry can challenge faculty, enrich graduate and undergraduate 15 education, and open options for students' future employment. Although the University wishes to foster University-industry partnerships, the University wishes to avoid any potential problems that may arise as 16 17 a result of industrial sponsors directing research to meet their short-term needs and objectives. 18 Prospects of financial gain could influence faculty and the University to choose the more commercial 19 imminent, product-oriented research problems, rather than those fulfilling the University's objectives of 20 educating students and advancing and applying more basic knowledge. Such problems could affect the 21 quality and breadth of University research, teaching, and service missions, bias student education, cause 22 favoritism, and undermine professor-student relationships. On federally-sponsored projects, academia 23 attempts to prevent such problems by the established external peer review system of evaluating 24 research proposals. In addition, on each campus the appropriate University department chair(s) or 25 director(s), the appropriate dean(s), and vice chancellor(s) all make appropriate review of external 26 funding proposals. Although an established peer review system is not typically utilized by industrial 27 sponsors, a considerable number of University-industry relations are initiated by faculty proposals which 28 oftentimes complement federal projects. Such industry-related research should be encouraged. 29 Nevertheless, to make certain that research and service activities conducted for industrial sponsors are 30 appropriate to the University's mission, the University's customary internal review of industry-31 sponsored projects must be especially thorough.

32 5. Policy Statement I: Review of Appropriateness of Proposed Research Project

As part of its research, education, and public service missions, the University encourages interactions
 between faculty and industry and other external agencies that enable faculty and other University
 personnel to pursue projects within their fields of interest and in keeping with their departmental and
 collegiate missions, or, if appropriate, the interdisciplinary missions of centers and institutes.

a. Faculty and other University employees have the freedom to undertake research, educational, or
 public service projects and to seek sponsorship of their liking, but must not be unduly influenced to
 accept external projects or sponsorship not of their own choosing.

1 b. Since the integrity and institutional commitment of principal investigators, departmental chairs or 2 directors, and deans ultimately safeguard the quality and relevance of all research, educational, and 3 service activities, all three, and the appropriate vice chancellor or his or her designee-must promptly 4 review all proposals to industrial concerns and other equivalent external agencies. In rare 5 circumstances, the appropriate administrator may nominate a single individual who shall be individually 6 responsible for the review of all aspects of proprietary service and sponsored projects in certain defined 7 areas. Proposals under \$5,000 will continue to receive the traditional campus review but are usually exempt from considerations under the Conflict of Interest Policy. However, any University employee 8 9 with a personal financial interest of any sort resulting from or associated with the proposed agreement 10 must complete the Disclosure of Interest Form. As a result, it may be necessary to require the approval 11 of the appropriate administrator.

12 c. Internal review of such agreements must ensure that all industrial contracts and grants, or other
 13 forms of relationships, conform to departmental, center, institute, and collegiate missions; maintain the
 14 breadth and quality of research, teaching, and service creditable to the University; and are executed by
 15 the duly authorized administrative officer(s).

d. Questions regarding the appropriateness of industrial contracts and grants, or other forms of
 relationships, that cannot be resolved at the departmental, center, institute, or collegiate level must be
 reviewed and resolved by the appropriate vice chancellor or chancellor. Each campus has the option of
 establishing a faculty committee to make recommendations to the vice chancellor or chancellor for his
 or her final disposition.

21 Sponsored Research means research, training, and instructional projects performed by Covered Persons 22 using any University space, materials, equipment or property that involves funds, materials or other 23 compensation from sources outside the University through a grant or contract that obligates the 24 University to a specified statement of work, sets forth binding financial terms in the form of a budget or 25 up-front payment, or contains terms related to ownership of and rights to use intellectual property 26 developed thereunder. Sponsored Research is a vital endeavor of the University; it allows faculty the 27 means to pursue excellence in their research and scholarly activity, it expands opportunities for 28 graduate and undergraduate student participation in research, it enhances the quality of University 29 research facilities through public and private support, and it helps facilitate the commercialization of 30 research and technology to benefit the University and Nebraska. The University encourages its faculty 31 and staff to engage in both sponsored and non-sponsored research recognizing that compliance with 32 this policy can help assure that appropriate standards of accountability are met and extramural 33 considerations do not hinder the dissemination or commercialization of research. 34 Each campus shall establish its own Sponsored Research application approval process, including 35 applicable internal or external peer review systems and implementing best practices for approving 36 federally, publicly and privately sponsored research projects. The Chancellor shall be responsible for 37 overseeing the research approval process and must designate an administrative officer who will be in 38 charge of developing more specific written procedures for implementing the policy. The procedures for

39 Sponsored Research approval at each campus must at a minimum include procedures for disclosing,

<u>identifying, reviewing, managing and reporting conflicts and potential conflicts that arise with regard to</u> <u>Sponsored Research on their campus pursuant to Article 3 of this policy.</u>

3

6. Openness of Research and Publication of Results

4 The traditions of free exchange of ideas and prompt dissemination of knowledge are fundamental to the 5 University's mission and should govern all research, teaching, and service activities conducted by 6 University personnel. faculty, staff and students. The University is committed to an open teaching and 7 research environment, which ensures free faculty and student exchange of ideas, thereby contributing 8 to the advancement of knowledge in all disciplines. As far as possible, the acceptance of support 9 external to the University should not create situations which curtail open discussion of the research 10 among colleagues and students. Industry or federal agencies, on the other hand, may require a period of confidentiality for proprietary information provided to project participants for patent purposes or to 11 12 protect trade secret information and may seek prior review of publications resulting from its 13 sponsorship. It is acceptable to protect such proprietary information or trade secrets. The decisions to patent and to file the patent application or to keep the information a trade secret must be made as 14 15 expeditiously as possible to avoid undue delays in publication. 16 7. Policy Statement II: Openness of Research and Publication of Results 17 a. Industry typically treats the products of its research in a very confidential manner. On occasion, 18 industry expects project participants to maintain the same degree of confidentiality with sponsored 19 research. It is important to note that openness, freedom of discussion, and freedom to publish go to the 20 very core of the University. Nonetheless, there are certain legitimate needs for confidentiality on the part of industry that must be met by Sponsored Research investigators. Data received from an industry 21 22 sponsor and marked "confidential" may be kept in a confidential status for a stated period of time. Also, 23 it is prudent to recognize the need to maintain the confidential status of the results of the project for a 24 period of time sufficient to determine patentability and filing of patent applications or as agreed upon in 25 an agreement between the sponsor and the University. When appropriate, the University may enter 26 into confidential agreements to protect proprietary information, where this is deemed necessary, either 27 through direct agreement with an industrial sponsor or through an agreement between the sponsor and 28 a University employee. 29 The campus official responsible for administration of research or other campus official designated by the Chancellor must ensure that all individuals who participate in industry-sponsored research projects are 30 31 <u>fully informed in writing of the ownership and disposition of inventions and requirements of</u> 32 confidentiality regarding research results and other confidential information provided by the sponsors of 33 such projects. 34 Research conducted by faculty under industry or other commercial sponsorship must, as far as possible, 35 maintain the University's open teaching, research, and service environment.

36 b. The <u>campus official responsible for</u> administration <u>of research or Chancellor's designee</u> must review
 37 and <u>approve</u> any new, proposed, or ongoing faculty-industry interactions whichas these interactions

1 might compromise the University's open teaching and research environment. Those in the line of 2 reviewing University industry relationships-- The appropriate department chair(s) or director(s), dean(s), 3 and the appropriate vice chancellor, or, in rare circumstances, the individual designated to perform the 4 complete administrative review as described in Section 1--shall investigate aid in this process and shall 5 seek to resolve all potential problems. Concerns regarding violation of the Conflict of Interest policy shall 6 be brought prior to the attention of the appropriate campus vice chancellor or chancellor, Provost, or 7 President for resolution approval of such interaction. 8 e-The campus official responsible for administration of research or Chancellor's designee shall from 9 time to time provide current information to the department chairs, deans, directors and faculty 10 pertinent information for timely reporting of concerns regarding violation of the Conflict of Interest and 11 Conflict of Commitment policy. Faculty must have the right to disseminate their research results, indeed are obligated to do so. The 12 13 University discourages individual faculty from agreeing to forego this basic right. Likewise, the University will not unilaterally forego this right on behalf of its faculty, staff and students. However, the University 14 15 and faculty may accept reasonable delays in submission of new findings for publication or other release 16 of information to enable sponsors or the University to obtain proprietary or patent protection, for 17 example. In special circumstances to be determined by the University, a researcher may waive his or her right to disseminate the results of his or her research and elect to enter an agreement to maintain the 18 19 confidentiality of proprietary research for specified periods of time. d. Faculty must normally.⁵ 20 The campus official responsible for administration of research or Chancellor's designee shall work with 21 faculty engaged in industry-sponsored projects to provide written notification to support personnel and students involved in industry-sponsored these projects, describing all contract and grant terms affecting 22 23 them, including the possibility of delays in publication caused by the need of the sponsor to review 24 manuscripts or any other obligations of confidentiality. Graduate students must not be assigned to thesis research topics which might be affected by confidential agreements. The appropriate 25 26 administratorcampus official or Chancellor's designee may authorize exceptions where appropriate for 27 personnel-involved in short-term service-related projects. 28 8. 29 7. Outside Employment: Avoidance of and Conflicts of Commitment

The University not only permits but expressly encourages faculty to pursue outside professional activities including interactions with industry, with or without compensation, which will enrich a faculty member's academic contributions to the University. Consulting can expose faculty to research problems and perspectives which may enrich faculty teaching, research, extension, and service backgrounds. However, faculty and administration must be sensitive that such interactions could cause *Conflicts of* <u>Interest</u> and must ensure that <u>University employees*Covered Persons*</u> do not make unnecessary or inappropriate commitments of their time or expertise which can adversely affect the University and its

⁵ An example of such a circumstance would be research performed pursuant to a contract with an agency of the federal government requiring security clearance.

1 mission. A conflict of commitment must be avoided disclosed and managed when it could jeopardize the 2 faculty's and the University's integrity which is essential to maintaining the public's trust. constitutes a 3 Conflict of Interest for a Covered Person.

4 The assumption that facultyCovered Persons will devote their time and effort to the University's 5 missionUniversity in proportion to their appointments--that full-time appointment connotes full-time 6 commitment of time, effort, and expertise to the University--is inherent in University employment. 7 Outside consulting activities, often acceptable in themselves, can interfere with a faculty 8 member'sUniversity employee's paramount obligations to the University by placing significant, competing demands upon the time and energy of the faculty membera Covered Person with the 9 10 potential for the neglect of instructional-and-, research and other employment obligations. In some 11 circumstances, the faculty member's a Covered Person's proposed outside activities may directly conflict 12 with the objective of assignments within the University.

The University, through an outside employment policy enacted by the Board of Regents, seeks to 14 minimize the potential for faculty conflict of commitment by several mechanisms. The time that may be devoted to outside activity is normally limited to two working days per month; greater time commitments require specific approval of the Board of Regents. (For practical reasons, faculty are given considerable freedom in the scheduling of any outside activities.) In addition, the University must examine the application of an employee's expertise to proposed educational, industrial, or other 19 consulting activities to assure that there is no any Conflict of Interest and/or conflict of commitment or 20 other conflict of interest. is properly disclosed and managed. Hence, the University requires prior disclosure of proposed consulting, extramural teaching, or other activities to the department chair and 22 the subsequentprior approval of the college dean and campus administration. Such disclosure may be made by completing the appropriate campus form for disclosure of Interest Formoutside employment and may require the provision of additional documentation to the chair, dean, or other administrator.

25 In certain other circumstances, the specific approval of the Board of Regents may be required. The 26 relevant policy of the Board of Regents is set forth in Section 3.4.5 of the Bylaws of Board of Regents.

27 9. Policy Statement III: Disclosures of Outside Commitment

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a. Outside Activity and Employment and Consulting Relationships. As University-industry relationships 28 29 increase with a growing desire for consultantships and other professional activities outside the 30 University, University staff membersemployees must continue to observe the University policy on

- 31 outside employment embodied in Section 3.4.5 of the Bylaws of the Board of Regents. In addition,
- University employees must observe the Board of Regents policy on Conflict of Interest stated in Section 32
- 33 3.8 of the Bylaws of the Board of Regents. Accordingly, each campus shall develop appropriate forms for
- 34 employees to disclose 1) potential Conflicts of Interest, and 2) outside employment in order for review,
- 35 documentation, approval and management of Conflicts of Interest and outside employment.

36 b. Outside Professional Activities Requiring Regental Approval. The Application for Permission to Engage 37 in Professional Activity Outside the University Form is to be used by members of the professional staff

1	for the purpose of requesting requisite approval pursuant to Section 3.4.5 of the Bylaws of the Board of
2	Regents to engage in professional activity outside of the University.
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3	Section 3.4.5 of the Bylaws specifically encourages University staff members to engage in professional
4	activities outside the University as a means of broadening their experience and keeping them abreast of
5	the latest developments in their specialized field. It is implicit in this Regental policy that the University,
6	as an educational and research institution, will benefit and better serve the people of the state as a
7	result of outside professional activities by its professional staff.
8	The purpose of the Application for Permission to Engage in Professional Activity Outside the University
9	Form is to provide documentation of the requisite approval under Section 3.4.5 and to provide an
10	established procedure for review and approval of outside professional activity.
11	-Department chairpersons, department heads, deans, and directors have primary responsibility to
12	review the specific nature of each proposed outside professional activity within their respective areas of
13	administrative responsibility and to deny approval to any such activity which would interfere with the
14	normal University duties of the staff memberemployee involved or which would represent a conflictand
15	to require proper disclosure and management of interest or a any Conflict of commitment. Interest.
16	It is impossible to anticipate all questions which may arise in connection with the application of Section
17	3.4.5 of the <i>Bylaws</i> to the varied outside professional activities of staff members.employees. However,
18 '	several general guidelines are set out below to assist in the administration of this policy:
19	1) Section 3.4.5 of the <i>Bylaws</i> applies only <u>does not apply</u> to <u>members of the professional</u> <u>Office</u>
20	and Service staff, that is, A-line and B-line personnel.
21	2) Section 3.4.5(a) of the <i>Bylaws</i> requires Regental approval of outside professional activities
22	where the staff memberemployees will accept retainer fees or other remuneration on a permanent or
23 '	yearly basis as a professional consultant. The key consideration in determining whether there will be
24	acceptance of a retainer fee or remuneration on a permanent yearly basis is the nature of the
25	professional business relationship between the staff memberemployee and his or her client or patient. If
26	this business relationship is one where the staff memberemployee is obligated at the beginning of the
27	professional relationship with a client or patient to provide professional services over a period of one
28	year or longer, then approval by the Board of Regents is required.
29	2(2) is addition to obtaining microscopic field 1 and 1 is the second se
29 30	3)3) In addition to obtaining prior approval of the department chair and campus administrator,
30 31	Section 3.4.5(b) of the <i>Bylaws</i> requires Regental approval of outside professional activity requiring more than an average of two days per month during the period of the steff membershare below players full time.
31 32	than an average of two days per month during the period of the staff member's employee's full-time employment. The Board of Pagonts has interpreted this language to mean two days nor menth during
32 33	employment. The Board of Regents has interpreted this language to mean two days per month during
33 34	the assigned work week. It is often very difficult to identify an assigned work week, particularly for faculty. They often perform their regular or regular or line university during during sugging beyond on
35	faculty. They often perform their regular or routine University duties during evening hours and on weekends. For this reason, Regental approval will only be required when a staff merekerlage approval will only be required when a staff merekerlage approval.
35 36	weekends. For this reason, Regental approval will only be required when a staff member's an employee's outside professional activities will provent the performance of his or her assigned duties at the
37	outside professional activities will prevent the performance of his or her assigned duties at the University more than an average of two days per month during the period of full-time employment.

Thus, if outside professional activities are to be performed only during a time when the staff member
 would not otherwise be performing such duties, then Regental approval under the two days per month
 provisions of Section 3.4.5(b) of the Bylaws would not be required, regardless of the length of time to be
 devoted to the outside activity.

5 4) Section 3.4.5(c) of the *Bylaws* requires Regental approval of outside professional activity 6 involving the charging of fees for work performed in University buildings with University equipment and 7 materials. It is not practical to prescribe guidelines under subparagraph (c) which will cover the many 8 and varied outside professional activities of staff members. The President and Chancellors are 9 authorized to develop specific policies with regard to the charging of fees for work performed in University buildings with University equipment and materials should be developed by each chancellor. 10 11 5) Section 3.4.5(d) of the Bylaws requires Regental approval of outside professional activities where remuneration is received for services provided to departments or agencies of state government. This 12 13 subsection applies only to the departments or agencies of the government of the State of Nebraska. It 14 does not apply to services provided to departments or agencies of the governments to other states. 15 Also, it does not apply to services provided to political subdivisions within the State of Nebraska, such as 16 municipalities, counties, school districts, public power districts, irrigation districts, natural resource 17 districts, etc.

18 65) Section 3.4.5 of the Bylaws does not require individual approval of each separate client or 19 patient relationship for professionals such as accountants, engineers, architects, lawyers, psychologists, 20 therapists, etc. It is sufficient that the nature of the outside professional activity be generally described 21 so that appropriate evaluation may be conducted regarding potential interference with University 22 duties, Conflict of Interest, and conflict of commitment. So long as none of the circumstances requiring 23 Regental approval under subparagraphs (a), (b), (c), and (d) of Section 3.4.5 of the Bylaws exist, no 24 further information need be provided by the staff memberemployees, and the professional activity may 25 be approved by the chancellor upon the recommendation of the appropriate dean or director.

26 76) Activities for a professional organization with which a staff memberan employee is
 associated do not constitute the type of professional activity coming within the scope of Section 3.4.5 of
 28 the *Bylaws* unless a professional service is provided to the organization for which the staff
 29 memberemployees is paid a professional fee which is commensurate with the actual value of the
 30 professional service provided.

The foregoing should not be construed to relieve any staff memberemployee of complying with
 applicable policies or regulations of the department, college, division, campus, or University with regard
 to time one is allowed away from regular University duties.

34 c. Declaration of Interest-University employees proposing outside employment or a consulting
 35 relationship of any nature pursuant to Section 3.4.5 of the *Bylaws* are required to complete a
 36 confidential Disclosure of Interest Form.

1 10. Other Activities Requiring Disclosures the appropriate campus form for disclosure of Economic 2 Interest or Commercial Involvementoutside employment.

3 With increasing University interactions with outside organizations, the University must ensure that other 4 less obvious potential conflicts are identified and, if necessary, addressed in a formal process. 5 Accordingly, the University requires that faculty identify and report, to the appropriate administrator, 6 the potential for real or perceived conflicts which can result from their relations with industry, or other 7 organizations, so that problems may be avoided. For example, the University must avoid situations 8 where the possibilities for personal gain for the University employee or his or her immediate family may 9 be judged to be so significant that it is unreasonable to expect the employee to exercise the objectivity 10 necessary to the University's public trust. In addition, employees are required to report their 11 involvement with commercial or educational enterprises where the name of the University may be used 12 for commercial gain. To assist in identifying such potential conflicts of interest, each member of the faculty or University staff proposing any arrangement with an industrial sponsor or proposing to have 13 14 financial interest in an outside organization must complete a Disclosure of Interest Form which seeks to 15 identify situations likely to lead either to a conflict of interest or conflict of commitment or the 16 appearance of such conflict. It must be emphasized that while such disclosures are necessary, they will 17 not and should not, ipso facto, prevent such arrangements. Personal discretion or administrative adjustments can often be used to resolve most potential conflicts. For example, reducing the percentage 18 19 of a faculty appointment, or granting a leave of absence, to reflect the faculty member's respective commitments to the University and to the outside entity may be appropriate and help to resolve the 20 21 conflict.

22 11. Policy Statement IV: Disclosures of Interest

23 a. Situations Requiring Disclosure of Economic or Commercial Interest. When accepting support from 24 industrial sponsors, faculty and other University personnel, whether full-time or part-time, must disclose 25 all directly or indirectly related commercial connections with and financial interests in such sponsors. In 26 addition, in situations where a faculty member's immediate family has such commercial connections and 27 financial interests, disclosure must also be made. Further, disclosure of economic interest in any 28 company which competes with the industrial sponsor must also be provided. In the following specific 29 situations, University employees are required to declare their economic or commercial interest, since 30 there is significant possibility of conflict of interest:

1) If a University employee and/or a member of his or her immediate family (defined as the spouse of
 an individual, a natural or adopted child of an individual, a parent of an individual or his or her spouse,
 or a person claimed by an individual or his or her spouse as a dependent for federal income tax
 purposes) in the aggregate own or have options to purchase the lesser of either 5 percent or more or
 \$2,000 or more of voting stock in a company which sponsors a research project of the employee, then
 the University employee is required to declare the equity interest in full.

2) If a University employee or a member of his or her immediate family, as defined in Section 11.a.1), in
 the aggregate own the lesser of 5 percent or more or \$2,000 or more of the voting stock, is an officer in
 a company which competes with the sponsor of a research project in which the employee is involved.

4 3) If a University employee or a member of his or her immediate family, as defined in Section 11.a.1),
5 holds a position as an operational officer in a company with which the employee has a University
6 research project.

7 4) If a University employee or a member of his or her immediate family, as defined in Section 11.a.1),
8 holds a full-time or part-time position or has financial interest in a company which is the recipient of
9 funds from a government agency or other sponsor.

10 5) If a University employee has involvement with commercial or educational enterprises where the
 11 name of the University may be used to further the commercial development of a product or service.

6) If a University employee or his or her immediate family, as defined in Section 11.a.1), receives a loan,
 honorarium, gift, in-kind contribution, or other consideration of value from a sponsor or a sponsor
 employee.

15 7) If the sponsor or agency supporting research is the Department of Health and Human Services, the 16 National Science Foundation, other Federal units or a not for-profit private agency, it is necessary to 17 declare any significant financial interest with any other agency, company, corporation, or other entity that might influence or be perceived to influence the conduct of research. Such significant financial 18 19 interest is defined to be anything of monetary value, including but not limited to, salary or other payment for services (e.g., consulting fees or honoraria); equity interests (e.g., stocks, stock options, and 20 21 other ownership interests); and intellectual property rights (e.g., patents, copyrights, and royalties from 22 such rights). A significant financial interest in business enterprises or entities exists when the value of 23 such interests exceeds \$2,000 per annum, or if salary, fees, or other continuing payments represents 24 more than a 5 percent ownership interest for any one enterprise or entity when aggregated for the 25 investigator and the investigator's spouse and dependent children. Investments in mutual funds in 26 which the extent of investment in a particular industry is unknown are excluded from the requirement 27 to declare financial interest.

b. Memberships on Boards of Directors. Faculty or other University personnel memberships on boards
 of directors associated with the sponsor of any project proposal must be declared since the individual
 may be in a position to direct funds and direct the use of other University personnel, including research
 students and assistants, into areas of research that result in conflict of interest.

32 c. Part-time Employees and Faculty on Leave of Absence. The Conflict of Interest policy applies to part 33 time employees and faculty or other employees who are on leave of absence. The possibility of conflict
 34 of interest or conflict of commitment is especially likely if the employee is also a part-time employee of
 35 the sponsor of the project.

1 d. Process for Disclosure of Interest. Disclosure of economic or commercial interest is made by 2 completing the Disclosure of Interest Form. All new, renewal, or continuation sponsored project 3 proposals in excess of \$5,000 prepared for submission to a sponsor must also have a completed 4 Disclosure of Interest Form. Information provided in this form will be considered confidential. 5 e. Resolution of Conflicts. Wherever possible, the appropriate departmental chair(s) or director(s), 6 dean(s), and the appropriate vice chancellor(s) must review and resolve any faculty conflicts of interest 7 or conflicts of commitment. In some circumstances, the involvement of the chancellor, Provost, or President may be required to resolve the conflict. 8 9 12.Furthermore, consistent with the foregoing policy statement regarding conflicts of commitment and 10 the effect such conflicts can have on a faculty member's research programs and the duties faculty 11 members owe the University, University employees proposing outside employment or a consulting 12 relationship with a third party shall disclose to the University any: i) confidentiality or non-disclosure 13 agreements, ii) non-compete agreements or any agreement containing a non-compete clause, iii) assignments of intellectual property rights to the contracting party, and iv) involvement with 14 15 commercial or educational enterprises where the name of the University may be used for commercial 16 gain to the Chancellor or the Chancellor's designee. Although agreements of this type can be 17 problematic, the University shall endeavor to promptly review such agreements and resolve any 18 potential conflict of commitment to allow the University employee to perform the proposed outside 19 employment or consulting while maintaining the integrity of their research projects and commitments 20 to the University.

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8. Conflicts of Interest Involving Faculty Commercialization of University Technology Transfer

22 University projects have resulted in the creation of new Nebraska businesses which have transferred 23 research results into products and services and which have contributed to the State's economy. Certain 24 research discoveries lend themselves to commercialization by starting new ventures through the 25 University or through faculty rather than the traditional licensing to existing companies. Moreover, this 26 means of commercializing discoveries may be the best, or in some instances the only, means to transfer 27 such new technology. The University recognizes this as an acceptable method of commercializing 28 discoveries when it is in the best interests of the University, the State, and the inventor and is the most 29 effective means to transfer such technology.

30 In establishing new companies to commercialize University technology, the University may accept equity

positions or combinations of equity and future royalties in return for licensing the technology. This is an

32 acceptable University activity and is an integral part of the technology transfer program. However, in

33 such situations, reasonable limits on the University's involvement with respect to administrative time

and the amount of equity taken must be observed. This University technology transfer activities shall be

35 governed by Section 3.10 of the *Bylaws* and Section 4.4.2 of the *Policies*. Such oversight will enable the

36 University to be aware of and take steps to prevent or manage potential *Conflicts of Interest* which may

arise, involving, among other things, favoritism in future dealings with the same company,

discrimination against its competitors, or the use of public funds for private gain. Accordingly, University

direction of the company must be limited in time, and the amount of equity taken must be less than 1 2 controlling. The Board of Regents has separately authorized and delegated authority to the University 3 Technology Development Corporation (UTDC), and nothing in this policy is intended to limit the authority of UTDC as it relates to properly managing or preventing conflicts of interest or otherwise. 4 5 Conflict situations also apply to any profit- or nonprofit-affiliated private entities established by the 6 University or one of its employees. Therefore, in the University's relations with all such entities, the 7 Conflict of Interest policy must be followed. 8 Ownership of equity in a company may entitle the University to membership on the company's board of 9 directors. Such memberships are positive from the University's perspective since board members can look after the University's interest in company management. However, increased possibilities for 10 11 conflicts of interest are inherent in such membership. In addition, ownership of equity in a company 12 established by a University employee may also create situations which may lead to conflicts of interest. 13 Thus, University employees, who hold ownership or equity or receive company royalties, or board 14 members or company officers, who are University administrators involved in internal decisions 15 regarding personnel, budgeting, contract negotiations, and the like, may be in a position to direct 16 University projects to benefit the company causing problems of favoritism, discrimination, and improper 17 use of public funds for private gain. In addition, board members or company officers are exposed to internal confidential matters of their companies, and their company obligation may, therefore, conflict 18 19 with their obligations to the University. Although accepting membership on a company's board of 20 directors may be appropriate, the University must be provided with sufficient information to determine 21 whether conflicts may arise as a result of the membership on the board.

Where University technology is transferred in return for an equity position, or royalties, or projects are to be performed in exchange for an equity position, the affected University employees must be-fully apprised of disclose such proposals, and a suitable arrangement that reflects the Regents Patent-Policy must be concluded, both with prior to approval of the faculty and with the industry sponsor. The arrangement should provide for the faculty inventor to share in any consideration received by the University in accordance with established practices proposal.

In recent years, because of federal tax law changes, For-profit entities have been formed specifically to fund research and development, such as research and development limited partnerships. Such entities solicit investors from members of the public. There is the possibility that prospective investors may be induced to invest by what appears to be University involvement in the funding entity or by unrealistic expectations of the outcome of the projects. In either event, the name of the University could be unfairly traded upon. Therefore, care must be taken that the investor solicitation is consistent with the potential outcome of the research and the policy on the use of the University's name.

35 13. Policy Statement V: Conflicts of Interest Involving the University

36 a.-Where appropriate, the University may accept equity in a company as complete or partial payment
 37 for transferring University technology to the company for commercialization. Only the Board of Regents

1 may approve acceptance of equity in a company upon the recommendation of the cognizant chancellor, 2 the Provost, and the President. b. The University may designate individual(s) to hold membership on the board of directors of a 3 4 company in which the University holds equity. 5 c.-University faculty, administrators, or other members of the University community holding any such board of directors membership shall oppose or absent themselves, as appropriate, from any funding 6 decisions or other decisions relating to the University which: 7 8 1) violates or is contrary to any law or University policy or procedure in regard to grants 9 or contracts; 10 2) would constitute a Conflict of Interest with such person's University office of 11 employment; or 12 3) involves improper use of University (public) funds. d.-When external entities raise funds for University projects through any form of investment offerings, 13 14 University personnel must scrupulously avoid the endorsement of any such offering or any statement of potential research results. The University's prior written consent must be obtained to use its name in 15 16 connection with advertising or promotion of any investment offering. 17 e. The past history of funding of University research or other projects by any company or firm shall not have any bearing on purchasing decisions made by the University of Nebraska. 18 19 Institutional Conflicts of Interest 14. Commitments9. 20 An Institutional Conflict of Interest may occur when the University Equipment and Facilities or a Covered 21 Person in a senior administrative position has a financial interest in a commercial entity that itself has an 22 interest in a University research project, including potential conflicts with equity/ownership interests or 23 royalty arrangements. Each campus shall develop and establish processes and procedures for review of 24 institutional conflicts involving technology transfer or other commercial activities. This process must at a 25 minimum include: 26 Company access to specialized University equipment, facilities, and personnel, acquired to further the 27 teaching, research, and public service missions, may form the basis of University/industry relationships 28 much as faculty seek access to complementary industrial facilities. Industry's use of University facilities 29 and personnel, whether for research or for routine testing on a fee-for-service basis, is mutually 30 advantageous. Access to sophisticated or unique University facilities for research or product development benefits companies of every size. The University benefits from full utilization of its 31 32 facilities, resulting revenues, and increased opportunities to educate students. Since facilities are limited 33 and are dedicated to all University missions, however, uses furthering these missions shall have priority. Depending upon availability, use by external sponsors is appropriate. 34

15. Policy Statement VI: Commitments of University Equipment and Facilities

When allowing industry to utilize University facilities directly for commercial purposes, the University
 shall make certain that industry indemnifies the University for all liabilities arising from such use; that
 industry pays an appropriate fee determined by the institution; and that such use does not interfere
 with University research, education, or public service programs.

6 **16. Transfer of Rights in Discoveries**

7 The Regents' patent policy extends to all patentable inventions and discoveries made at the University. 8 Transfer of rights in and commercialization of such inventions and discoveries, whether by license, 9 assignment, or sale, can further the mission of the University by making the discoveries available to the 10 general public, by bringing recognition to the University and faculty, and by providing funds to the 11 University which strengthen its research, teaching, and service roles. Such transfer of technology is encouraged. Industry typically treats the products of its research in a very confidential manner. On 12 occasion, industry expects project participants to maintain the same degree of confidentiality with 13 14 sponsored projects. It is important to note that openness, freedom of discussion, and freedom to 15 publish go to the very core of the University. Nonetheless, there are certain legitimate needs for 16 confidentiality on the part of industry that must be met by project participants. Data received from an 17 industry sponsor and marked "confidential" may be kept in a confidential status for a stated period of 18 time. Also, it is prudent to recognize the need to maintain the confidential status of the results of the project for a period of time sufficient to determine patentability and filing of patent applications or as 19 20 agreed upon in an agreement between the sponsor and the University. When appropriate, the 21 University may enter into confidential agreements to protect proprietary information, where this is 22 deemed necessary, either through direct agreement with an industrial sponsor or through an agreement 23 between the sponsor and an individual employee.

24 17. Policy Statement VII: Transfer of Rights in Discoveries

a. Each campus of the University has a process for the evaluation and disposition of inventions and
 discoveries created by University employees. Following appropriate evaluation but prior to making a
 patent application, the invention or discovery is brought to the attention of the Board of Regents in
 writing. The Board may accept the invention or discovery and pursue a patent application or return the
 invention to the inventor, in accordance with Section 3.10 of the Bylaws of the Board of Regents. It
 should also be noted that Regental Policy RP 3.2.7, "Patent and Technology Transfer Policy", mandates
 that one-third of royalties be paid to the faculty inventor(s) of a patent.

b. Faculty, or other principal investigators on industry-sponsored research, must ensure that all
 individuals who assist in their research projects are fully informed in writing of the ownership and
 disposition of inventions and requirements of confidentiality regarding research results and other
 confidential information provided by the sponsors of associated projects.

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1)_18-Procedures for identifying and overseeing institutional Conflicts of Interest;

<u>2) Principles and strategies for managing institutional Conflicts of Interest; and</u> <u>3) Principles and strategies for institutional management of equity.</u> <u>5</u> <u>10. Appeal of Administrative Decisions</u> <u>6</u> Each campus shall assure that an appeal mechanism is in place to allow <u>faculty and others</u><u>Covered</u>

7 Persons to appeal any administrative an adverse decision relating to the Conflict of Interestthis policy.

- 8 19. Disclosure of Interest Form
- 9 A facsimile of the Disclosure of Interest Form appears on the next page.

1 RP-3.2.8 Conflict of Interest and Conflict of Commitment

2 1. Introduction

University relations with industry, government agencies, individuals, and other enterprises outside the
 University constitute a complex network of interactions. These interactions have directed attention to
 potential conflicts of values and interests between these entities and academia. Conflict of Interest is
 addressed in Section 3.8 of the *Bylaws of the Board of Regents* as follows:

3.8 Conflict of Interest. No employee of the University shall engage in any activity that in any
 way conflicts with duties and responsibilities at the University of Nebraska. The Board of
 Regents has adopted Regents Policy 3.2.8 and authorized the implementation of related policies
 and directives to properly avoid, disclose and manage potential conflicts of interest.

11 In addition to Section 3.8 of the Bylaws, Nebraska statutes relating to conflict of interest and nepotism

12 apply to all public officials and employees of the University, including the provisions of §49-14,101.01 of

13 the Revised Statutes of Nebraska.¹

14 Furthermore, federal funding agencies require that the University establish safeguards to prevent

employees or consultants from using their positions for purposes which are motivated by (or even give

appearance of) a drive for private financial gain either for themselves or family members.²

17 Responsibility for assurance of compliance with this policy rests with the President and Chancellor of

each campus. The Chancellors shall submit an annual report to the President detailing the compliance
 policies, procedures and management activities at their campus.

20 2. Annual Report

Annually, each campus shall submit a written conflict of interest report to the President which includesat least the following information:

- 23 1) The number of conflicts disclosed, by appropriate academic unit.
- 24 2) A summary of the nature of the conflicts.³
- 25 3) The number of conflicts being managed through written plans, by college.

¹ "A public official or public employee shall not use or authorize the use of his or her public office or any confidential information received through the holding of a public office to obtain financial gain, other than compensation provided by law, for himself or herself, a member of his or her immediate family, or a business with which the individual is associated." and "A public official or public employee shall not use or authorize the use of personnel, resources, property, or funds under his or her official care and control other than in accordance with prescribed constitutional, statutory, and regulatory procedures or use such items, other than compensation provided by law, for personal financial gain. ... " ² Including Public Health Service, National Institute of Health and National Science Foundation regulations and guidelines (42 CFR Part 50, Subpart F and 45 CFR Part 94.1), Department of Education regulations (34 CFR Part 75.524, 34 CFR Part 75.525 and 34 CFR Part 74.42), and FDA

regulations (21 CFR Part 54). ³ Conflicts may be identified according to basic categories, for example, conflicts arising from ownership of stock, family relationships, potential undue influence, and the like.

2 5) Other material or information related to the management of conflicts of interest at the 3 campus. 4 3. Personnel Affected by Conflict of Interest and Conflict of Commitment Policy 5 Covered Person shall mean: 6 1) University administrative officers and employees, specifically including any University 7 employees with delegated signature, purchasing or contracting authority on behalf of the 8 University; 9 2) University employees and faculty engaged in outside employment or other activities 10 specified in this policy (tech transfer/use of University facilities or equipment) that may create a 11 Conflict of Interest; and 12 3) Sponsored Research investigators, including University employees, faculty, staff and support 13 personnel (managerial/professional and office/service positions), volunteers, trainees, students, 14 contractors and other persons under the direct control of the University of Nebraska, whether 15 paid by the University of Nebraska or not, who participate in Sponsored Research as defined in

4) The number of conflicts eliminated, by college.

Section 5 of this policy 3.2.8.⁴ 16

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- 17 Conflict of Interest shall mean situations when a Covered Person's direct or indirect personal financial
- 18 interests may compromise, or have the appearance of compromising, the Covered Person's professional
- 19 judgment or behavior in carrying out his or her obligations to the University of Nebraska. This includes
- 20 indirect personal financial interests of a *Covered Person* that may be obtained through third parties such
- 21 as a Covered Person's Immediate Family, business relationships, fiduciary relationships, or investments.
- 22 Immediate family shall mean an individual who is the spouse, child, parent, brother, sister, grandchild, 23 or grandparent, by blood, marriage, or adoption of the Covered Person.

24 4. Individuals and Organizations Responsible for Administration of Conflict of Interest and 25 **Conflict of Commitment Policy**

- 26 At the University of Nebraska, all reporting of potential *Conflicts of Interest* should be undertaken with
- 27 the goal of full disclosure. The President and Chancellors of each campus shall develop and implement a
- 28 disclosure process and supporting procedures consistent with the principles set forth in this Policy,
- 29 covering, at a minimum, sponsored programs administration, institutional review boards, any office of
- 30 technology transfer, and any other responsible campus administrative officers. The Chancellors shall be
- 31 responsible for overseeing their campus' reporting process and must designate an administrative officer

⁴ The term Covered Person includes the definition of an "Investigator" under NIH guidelines, specifically "the Principal Investigator and any other person who is responsible for the design, conduct, or reporting of research funded by the NIH, or proposed for such funding. The definition includes contractors or collaborators, as well as the Investigator's spouse and dependent children." See Responsibility of Applicants for Promoting Objectivity in Research for which PHS Funding is Sought (42 CFR Part 50, Subpart F, grants and 45 CFR Part 94, contracts).

1 who will be in charge of developing more specific written procedures for enforcing the policy. Each

- 2 Chancellor shall submit their campus' processes and procedures to the President for review and
- 3 approval.

4	The procedures for	The procedures for disclosure at each institution must, at a minimum, include the following:		
5	1)	Annual disclosures by Covered Persons who may have potential Conflicts of Interest.		
6 7 8	2)	A description of the process for developing, implementing, and overseeing conflict management plans, including a detailed process for managing and/or eliminating potential <i>Conflicts of Interest</i> .		
9 10	3)	A description of procedures for ensuring coordination among all University organizations with a role in oversight of conflicts.		
11 12	4)	A description of the process by which a <i>Covered Person</i> may address concerns regarding a <i>Conflict of Interest</i> situation or the management thereof.		
13	5)	A description of how:		
14 15 16		0	Disclosures will be reviewed and retained, and the level of activity of each college on the campus will be reported to the President pursuant to paragraph 9 of this policy;	
17 18		0	Responsible campus officials are to review and manage potential Conflicts of Interest;	
19 20		0	The campus will provide related training and advice about <i>Conflict of Interest</i> issues;	
21		0	The campuses will review and validate their program on a regular basis;	
22 23		0	The campus will make its implementation procedures for this policy available publicly; and	
24 25		0	The institution will enforce this policy and provide sanctions when necessary.	
26	5. Conflicts of Interest Involving Sponsored Research			
27	Research is basic to the University's teaching and service missions. Good teaching and learning depend			

upon research. Likewise, through its research, teaching, and service activities, the University's resources
can best be brought to bear on public issues requiring objective, systematic study. Research forms an
inherent part of departmental and collegiate missions, and brings recognition to the University and its
faculty. All forms of research, which are within departmental and collegiate missions, and which

32 maintain the high quality characteristic of the University, are appropriate to the University's open

environment. Similarly, University teaching and service activities have potential for commercial use and
 development.

3 Sponsored Research means research, training, and instructional projects performed by Covered Persons 4 using any University space, materials, equipment or property that involves funds, materials or other 5 compensation from sources outside the University through a grant or contract that obligates the 6 University to a specified statement of work, sets forth binding financial terms in the form of a budget or 7 up-front payment, or contains terms related to ownership of and rights to use intellectual property developed thereunder. Sponsored Research is a vital endeavor of the University; it allows faculty the 8 9 means to pursue excellence in their research and scholarly activity, it expands opportunities for 10 graduate and undergraduate student participation in research, it enhances the quality of University 11 research facilities through public and private support, and it helps facilitate the commercialization of 12 research and technology to benefit the University and Nebraska. The University encourages its faculty 13 and staff to engage in both sponsored and non-sponsored research recognizing that compliance with 14 this policy can help assure that appropriate standards of accountability are met and extramural

15 considerations do not hinder the dissemination or commercialization of research.

16 Each campus shall establish its own Sponsored Research application approval process, including

17 applicable internal or external peer review systems and implementing best practices for approving

18 federally, publicly and privately sponsored research projects. The Chancellor shall be responsible for

19 overseeing the research approval process and must designate an administrative officer who will be in

20 charge of developing more specific written procedures for implementing the policy. The procedures for

21 Sponsored Research approval at each campus must at a minimum include procedures for disclosing,

identifying, reviewing, managing and reporting conflicts and potential conflicts that arise with regard to

23 Sponsored Research on their campus pursuant to Article 3 of this policy.

24 6. Openness of Research and Publication of Results

25 The traditions of free exchange of ideas and prompt dissemination of knowledge are fundamental to the

26 University's mission and should govern all research, teaching, and service activities conducted by

27 University faculty, staff and students. The University is committed to an open teaching and research

28 environment, which ensures free faculty and student exchange of ideas, thereby contributing to the

29 advancement of knowledge in all disciplines. As far as possible, the acceptance of support external to

30 the University should not create situations which curtail open discussion of the research among

- 31 colleagues and students.
- 32 Industry typically treats the products of its research in a very confidential manner. On occasion, industry
- 33 expects project participants to maintain the same degree of confidentiality with sponsored research. It is
- 34 important to note that openness, freedom of discussion, and freedom to publish go to the very core of
- 35 the University. Nonetheless, there are certain legitimate needs for confidentiality on the part of industry
- that must be met by Sponsored Research investigators. Data received from an industry sponsor and
- 37 marked "confidential" may be kept in a confidential status for a stated period of time. Also, it is prudent
- to recognize the need to maintain the confidential status of the results of the project for a period of

- 1 time sufficient to determine patentability and filing of patent applications or as agreed upon in an
- 2 agreement between the sponsor and the University. When appropriate, the University may enter into
- 3 confidential agreements to protect proprietary information, where this is deemed necessary, either
- 4 through direct agreement with an industrial sponsor or through an agreement between the sponsor and
- 5 a University employee.
- 6 The campus official responsible for administration of research or other campus official designated by the
- 7 Chancellor must ensure that all individuals who participate in industry-sponsored research projects are
- 8 fully informed in writing of the ownership and disposition of inventions and requirements of
- 9 confidentiality regarding research results and other confidential information provided by the sponsors of10 such projects.
- Research conducted by faculty under industry or other commercial sponsorship must, as far as possible,
 maintain the University's open teaching, research, and service environment.
- 13 The campus official responsible for administration of research or Chancellor's designee must review and
- 14 approve any new, proposed, or ongoing faculty-industry interactions as these interactions might
- 15 compromise the University's open teaching and research environment. The appropriate department
- 16 chair(s) or director(s), dean(s), and in rare circumstances, the individual designated to perform the
- 17 complete administrative review as described in Section 1--shall aid in this process and shall seek to
- 18 resolve all potential problems prior to the approval of such interaction.
- 19 The campus official responsible for administration of research or Chancellor's designee shall from time
- 20 to time provide current information to the department chairs, deans, directors and faculty pertinent
- 21 information for timely reporting of concerns regarding violation of the *Conflict of Interest* and Conflict of
- 22 Commitment policy.
- 23 Faculty must have the right to disseminate their research results, indeed are obligated to do so. The
- 24 University discourages individual faculty from agreeing to forego this basic right. Likewise, the University
- will not unilaterally forego this right on behalf of its faculty, staff and students. However, the University
- and faculty may accept reasonable delays in submission of new findings for publication or other release
- of information to enable sponsors or the University to obtain proprietary or patent protection, for
- example. In special circumstances to be determined by the University, a researcher may waive his or her
- right to disseminate the results of his or her research and elect to enter an agreement to maintain the
- 30 confidentiality of proprietary research for specified periods of time.⁵
- 31 The campus official responsible for administration of research or Chancellor's designee shall work with
- 32 faculty engaged in industry-sponsored projects to provide written notification to support personnel and
- 33 students involved in these projects, describing all contract and grant terms affecting them, including the
- possibility of delays in publication caused by the need of the sponsor to review manuscripts or any other
- 35 obligations of confidentiality. Graduate students must not be assigned to thesis research topics which

⁵ An example of such a circumstance would be research performed pursuant to a contract with an agency of the federal government requiring security clearance.

- 1 might be affected by confidentiality agreements. The appropriate campus official or Chancellor's
- 2 designee may authorize exceptions where appropriate.

3 7. Outside Employment and Conflicts of Commitment

The University not only permits but expressly encourages faculty to pursue outside professional 4 5 activities including interactions with industry, with or without compensation, which will enrich a faculty 6 member's academic contributions to the University. Consulting can expose faculty to research problems 7 and perspectives which may enrich faculty teaching, research, extension, and service backgrounds. 8 However, faculty and administration must be sensitive that such interactions could cause Conflicts of 9 Interest and must ensure that Covered Persons do not make unnecessary or inappropriate commitments 10 of their time or expertise which can adversely affect the University and its mission. A conflict of 11 commitment must be disclosed and managed when it constitutes a Conflict of Interest for a Covered 12 Person.

13 The assumption that Covered Persons will devote their time and effort to the University in proportion to 14 their appointments--that full-time appointment connotes full-time commitment of time, effort, and 15 expertise to the University--is inherent in University employment. Outside consulting activities, often 16 acceptable in themselves, can interfere with a University employee's paramount obligations to the 17 University by placing significant, competing demands upon the time and energy of a Covered Person 18 with the potential for the neglect of instructional, research and other employment obligations. In some 19 circumstances, a Covered Person's proposed outside activities may directly conflict with the objective of 20 assignments within the University. The University, through an outside employment policy enacted by the Board of Regents, seeks to 21

22 minimize the potential for conflict of commitment by several mechanisms. The time that may be

devoted to outside activity is normally limited to two working days per month; greater time

- 24 commitments require specific approval of the Board of Regents. (For practical reasons, faculty are given
- 25 considerable freedom in the scheduling of any outside activities.) In addition, the University must
- 26 examine the application of an employee's expertise to proposed educational, industrial, or other
- 27 consulting activities to assure that any *Conflict of Interest* and/or conflict of commitment is properly
- 28 disclosed and managed. Hence, the University requires prior disclosure of proposed consulting,
- 29 extramural teaching, or other activities to the department chair and the prior approval of the college
- 30 dean and campus administration. Such disclosure may be made by completing the appropriate campus
- 31 form for disclosure of outside employment and may require the provision of additional documentation
- 32 to the chair, dean, or other administrator.
- In certain other circumstances, the specific approval of the Board of Regents may be required. The
 relevant policy of the Board of Regents is set forth in Section 3.4.5 of the *Bylaws of Board of Regents*.
- 35 Outside Activity and Employment. As University-industry relationships increase with a growing desire for
- 36 consultantships and other professional activities outside the University, University employees must

1 continue to observe the University policy on outside employment embodied in Section 3.4.5 of the

2 Bylaws of the Board of Regents. In addition, University employees must observe the Board of Regents

policy on Conflict of Interest stated in Section 3.8 of the *Bylaws of the Board of Regents*. Accordingly,

4 each campus shall develop appropriate forms for employees to disclose 1) potential *Conflicts of Interest*,

and 2) outside employment in order for review, documentation, approval and management of *Conflicts*

6 *of Interest* and outside employment.

7 Department chairpersons, department heads, deans, and directors have primary responsibility to review

8 the specific nature of each proposed outside professional activity within their respective areas of

9 administrative responsibility and to deny approval to any such activity which would interfere with the

10 normal University duties of the employee involved and to require proper disclosure and management of

11 any *Conflict of Interest*.

12 It is impossible to anticipate all questions which may arise in connection with the application of Section

13 3.4.5 of the *Bylaws* to the varied outside professional activities of employees. However, several general

14 guidelines are set out below to assist in the administration of this policy:

15

1) Section 3.4.5 of the Bylaws does not apply to Office and Service staff.

16 2) Section 3.4.5(a) of the Bylaws requires Regental approval of outside professional activities 17 where the employees will accept retainer fees or other remuneration on a permanent or yearly basis as 18 a professional consultant. The key consideration in determining whether there will be acceptance of a 19 retainer fee or remuneration on a permanent yearly basis is the nature of the professional business 20 relationship between the employee and his or her client or patient. If this business relationship is one 21 where the employee is obligated at the beginning of the professional relationship with a client or patient 22 to provide professional services over a period of one year or longer, then approval by the Board of 23 Regents is required.

3) In addition to obtaining prior approval of the department chair and campus administrator, Section 3.4.5(b) of the *Bylaws* requires Regental approval of outside professional activity requiring more than an average of two days per month during the period of the employee's full-time employment. The Board of Regents has interpreted this language to mean two days per month during the assigned work week. For this reason, Regental approval will only be required when an employee's outside professional activities will prevent the performance of his or her assigned duties at the University more than an average of two days per month during the period of full-time employment.

4) Section 3.4.5 of the *Bylaws* requires Regental approval of outside professional activity
 involving the charging of fees for work performed in University buildings with University equipment and
 materials. The President and Chancellors are authorized to develop specific policies with regard to the
 charging of fees for work performed in University buildings with University equipment and materials.

5) Section 3.4.5 of the *Bylaws* does not require individual approval of each separate client or
patient relationship for professionals such as accountants, engineers, architects, lawyers, psychologists,
therapists, etc. It is sufficient that the nature of the outside professional activity be generally described

- 1 so that appropriate evaluation may be conducted regarding potential interference with University
- 2 duties, *Conflict of Interest*, and conflict of commitment. So long as none of the circumstances requiring
- 3 Regental approval under subparagraphs (a), (b), (c), and (d) of Section 3.4.5 of the *Bylaws* exist, no
- 4 further information need be provided by the employees, and the professional activity may be approved
- 5 by the chancellor upon the recommendation of the appropriate dean or director.
- 6 6) Activities for a professional organization with which an employee is associated do not
- 7 constitute the type of professional activity coming within the scope of Section 3.4.5 of the *Bylaws* unless
- 8 a professional service is provided to the organization for which the employees is paid a professional fee
- 9 which is commensurate with the actual value of the professional service provided.
- 10 The foregoing should not be construed to relieve any employee of complying with applicable policies or
- regulations of the department, college, division, campus, or University with regard to time one is
 allowed away from regular University duties.
- 13 University employees proposing outside employment or a consulting relationship of any nature
- 14 pursuant to Section 3.4.5 of the *Bylaws* are required to complete the appropriate campus form for
- 15 disclosure of outside employment.
- 16 Furthermore, consistent with the foregoing policy statement regarding conflicts of commitment and the
- 17 effect such conflicts can have on a faculty member's research programs and the duties faculty members
- 18 owe the University, University employees proposing outside employment or a consulting relationship
- 19 with a third party shall disclose to the University any: i) confidentiality or non-disclosure agreements, ii)
- 20 non-compete agreements or any agreement containing a non-compete clause, iii) assignments of
- 21 intellectual property rights to the contracting party, and iv) involvement with commercial or educational
- 22 enterprises where the name of the University may be used for commercial gain to the Chancellor or the
- 23 Chancellor's designee. Although agreements of this type can be problematic, the University shall
- 24 endeavor to promptly review such agreements and resolve any potential conflict of commitment to
- allow the University employee to perform the proposed outside employment or consulting while
- 26 maintaining the integrity of their research projects and commitments to the University.
- 27 8. Conflicts of Interest Involving Technology Transfer
- 28 University projects have resulted in the creation of new Nebraska businesses which have transferred 29 research results into products and services and which have contributed to the State's economy. Certain 30 research discoveries lend themselves to commercialization by starting new ventures through the 31 University or through faculty rather than the traditional licensing to existing companies. Moreover, this 32 means of commercializing discoveries may be the best, or in some instances the only, means to transfer 33 such new technology. The University recognizes this as an acceptable method of commercializing 34 discoveries when it is in the best interests of the University, the State, and the inventor and is the most 35 effective means to transfer such technology. 36
- In establishing new companies to commercialize University technology, the University may accept equity
 positions or combinations of equity and future royalties in return for licensing the technology. This is an

- 1 acceptable University activity and is an integral part of the technology transfer program. However, in
- 2 such situations, reasonable limits on the University's involvement with respect to administrative time
- and the amount of equity taken must be observed. University technology transfer activities shall be
- 4 governed by Section 3.10 of the *Bylaws* and Section 4.4.2 of the *Policies*. Such oversight will enable the
- 5 University to be aware of and take steps to prevent or manage potential *Conflicts of Interest* which may
- 6 arise, involving, among other things, favoritism in future dealings with the same company,
- 7 discrimination against its competitors, or the use of public funds for private gain. Accordingly, University
- 8 direction of the company must be limited in time, and the amount of equity taken must be less than
- 9 controlling. The Board of Regents has separately authorized and delegated authority to the University
- 10 Technology Development Corporation (UTDC), and nothing in this policy is intended to limit the
- authority of UTDC as it relates to properly managing or preventing conflicts of interest or otherwise.
- 12 Conflict situations also apply to any profit- or nonprofit-affiliated private entities established by the
- 13 University or one of its employees. Therefore, in the University's relations with all such entities, the
- 14 *Conflict of Interest* policy must be followed.
- 15 Where University technology is transferred in return for an equity position, or royalties, or projects are
- 16 to be performed in exchange for an equity position, the affected University employees must fully
- 17 disclose such proposals, and a suitable arrangement that reflects the Regents Policy must be concluded
- 18 prior to approval of the proposal.
- 19 For-profit entities have been formed specifically to fund research and development, such as research
- 20 and development limited partnerships. Such entities solicit investors from members of the public. There
- is the possibility that prospective investors may be induced to invest by what appears to be University
- 22 involvement in the funding entity or by unrealistic expectations of the outcome of the projects. In either
- event, the name of the University could be unfairly traded upon. Therefore, care must be taken that the
- investor solicitation is consistent with the potential outcome of the research and the policy on the use of
- 25 the University's name.
- 26 Where appropriate, the University may accept equity in a company as complete or partial payment for
- 27 transferring University technology to the company for commercialization. Only the Board of Regents
- 28 may approve acceptance of equity in a company upon the recommendation of the President.
- The University may designate individual(s) to hold membership on the board of directors of a companyin which the University holds equity.
- 31 University faculty, administrators, or other members of the University community holding any such
- 32 board of directors membership shall oppose or absent themselves, as appropriate, from any funding
- 33 decisions or other decisions relating to the University which:
- 341) violates or is contrary to any law or University policy or procedure in regard to grants35or contracts;

- 2) would constitute a *Conflict of Interest* with such person's University office of
 employment; or
- 3 3) involves improper use of University (public) funds.

4 When external entities raise funds for University projects through any form of investment offerings,

5 University personnel must scrupulously avoid the endorsement of any such offering or any statement of

6 potential research results. The University's prior written consent must be obtained to use its name in

7 connection with advertising or promotion of any investment offering.

8 The past history of funding of University research or other projects by any company or firm shall not
9 have any bearing on purchasing decisions made by the University of Nebraska.

10 9. Institutional Conflicts of Interest

11 An *Institutional Conflict of Interest* may occur when the University or a *Covered Person* in a senior

administrative position has a financial interest in a commercial entity that itself has an interest in a

13 University research project, including potential conflicts with equity/ownership interests or royalty

14 arrangements. Each campus shall develop and establish processes and procedures for review of

institutional conflicts involving technology transfer or other commercial activities. This process must at a
 minimum include:

- 17
- 1) Procedures for identifying and overseeing institutional Conflicts of Interest;
- 18 2) Principles and strategies for managing institutional *Conflicts of Interest*; and
- 19 3) Principles and strategies for institutional management of equity.

20 Each Chancellor shall submit their campus' processes and procedures for review of institutional *Conflicts*

21 *of Interest* to the President for review and approval.

22 **10.** Appeal of Administrative Decisions

- 23 Each campus shall assure that an appeal mechanism is in place to allow *Covered Persons* to appeal an
- 24 adverse decision relating to this policy.

TO:	The Board of Regents	Addendum IX-C-7
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Amendment of Section 3.8 and adopt a new Sec of the Board of Regents related to conflict of in	
RECOMMENDED ACTION:	None. This item, and a companion item changin Conflict of Interest, are presented for informati- brought back to the Board for approval at its Ja	on only and will be
PREVIOUS ACTION:	Section 3.8 was last amended in April of 1982.	
EXPLANATION:	The existing Board bylaw 3.8 relating to Conflict to provide a separate stand alone provision for state law and to provide a reference to the Boar and Conflict of Commitment policy. The new recommended bylaw provisions for the Universi- nepotism.	Nepotism consistent with rd's Conflict of Interest section 3.2.2 contains the
	The amendment to bylaw 3.8 is as follows:	
	3.8 Conflict of Interest . No employee of the U any activity that in any 30 way conflicts with d at the University of Nebraska. <u>The Board of Re</u> <u>Regents Policy 3.2.8 and authorized the implem</u> <u>policies and directives to properly avoid, discle</u> <u>conflicts of interest</u> .nor shall any employee hir of his or her immediate family without expresses Board.	uties and responsibilities <u>gents has adopted</u> <u>nentation of related</u> <u>ose and manage potential</u> re or supervise a member
	The text of the proposed new section 3.2.2 is as	s follows:
	3.2.2 Nepotism. Subject to the powers vested consistent with the provisions of Neb. Rev. Sta following shall constitute the Policy of the Unit nepotism.	t. 49-14-1401, the
	<u>3.2.2.1 Except as authorized in section</u> an official or employee in the University nepotism.	•
	3.2.2.2 For purposes of section 3.2.2 of Family member means an individual w parent, brother, sister, grandchild, or gr marriage, or adoption, of a University of Nepotism means the act of hiring, prom family member in the University or reco promotion, or advancement of a family	tho is the spouse, child, randparent, by blood, official or employee; (b) noting, or advancing a commending the hiring,

	 University, including initial appointment and transfer to other positions in the University; and (c) Supervisor means an individual having authority, in the interest of the University, to hire, transfer, suspend, lay off, recall, promote, discharge, assign, reward, or discipline employees, responsibility to direct them or to adjust their grievances, or effectively to recommend any such action, if the exercise of such authority is not merely of a routine or clerical nature but requires the use of independent judgment. 3.2.2.3 In addition to the other penalties provided by law, any University employee violating the provisions above may be subject to disciplinary action. 3.2.2.4 (a) The President or the cognizant Chancellor may, upon a written showing of good cause, grant an exception to section 3.2.2.1 of these By-Laws. The written showing of good cause shall be filed with the appropriate University records officer and shall be considered a public record. (b) An official or employee who becomes a supervisor to his or her family member other than by means of nepotism shall notify the President or
	cognizant Chancellor within seven days of becoming aware of such situation and may continue to act as a supervisor until the President or cognizant Chancellor remedies the situation. The President or cognizant Chancellor shall act as soon as practicable.
	3.2.2.5 The President and Chancellors may develop and implement internal policies and directives prohibiting nepotism and the supervision of a family member.
SPONSOR:	Joel D. Pedersen Vice President and General Counsel
RECOMMENDED:	James B. Milliken President
DATE:	November 16, 2009

D. **REPORTS**

- 1. Quarterly Personnel report for the period July 1 through September 30, 2009 Addendum IX-D-1
- 2. Leaves of Absence for the period July 1, 2008 through June 30, 2009 Addendum IX-D-2
- 3. Status of Six-Year Capital Plan and Capital Construction Report Addendum IX-D-3
- 4. Gifts, Grants, Contracts and Bequests Addendum IX-D-4
- 5. Report of Bids and Contracts Addendum IX-D-5
- 6. Revised Capital Budgets Addendum IX-D-6
- 7. Endowment Funds Strategic Framework Report Addendum IX-D-7

TO:	The Board of Regents	Addendum IX-D-1
	Academic Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Personnel Reports	
RECOMMENDED ACTION:	Report	
PREVIOUS ACTION:	On December 10, 1994, the Board of Regents at the <i>Bylaws of the Board of Regents</i> to delegate administrative officers designated by the Presic appointments in the Academic-Administrative s and to administrative positions below the rank ranks. Executive Memorandum No. 13 subsequent to the Chancellors to make Academic-Administrative below the level of Dean. Such appointments at professor or above are required by the <i>Bylaws of</i> be reported to the Board after each quarter and public record in the Office of the Corporation S	to the President, or lent, authority to make staff to faculty positions of Dean and equivalent uently delegated authority trative appointments the rank of assistant of the Board of Regents to maintained on file as a
EXPLANATION:	A series of reports of campus personnel actions Chancellor during the 1st quarter of 2009 are at	
PROJECT COST:	None	
SOURCE OF FUNDS:	None	
RECOMMENDED:	Linda Ray Pratt Executive Vice President and Provost	
DATE:	November 11, 2009	

<u>NAME</u>	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	<u>SALARY</u>	<u>FTE</u>
Barta, Cheri	Chemistry	Assistant Professor	Specific Term	8/17/2009	\$45,000 AY	1.00
Bartee, Roderick	Health, Physical Education, Recreation and Leisure Studies	Associate Professor	Specific Term	8/17/2009	\$60,000 AY	1.00
Bostic-Frederick, Karen	Teacher Education	Assistant Professor	Specific Term	8/17/2009	\$47,500 AY	1.00
Brouwer, Kyle	Communication Disorders	Assistant Professor	Specific Term	8/17/2009	\$52,500 AY	1.00
DeLong-Hamilton, Tobi	Criminal Justice and Social Work	Assistant Professor	Specific Term	8/17/2009	\$58,000 AY	1.00
Ficociello, Robert	English	Assistant Professor	Specific Term	8/17/2009	\$48,000 AY	1.00
Harner, Mary	Biology	Assistant Professor	Special	8/17/2009	\$43,000 AY	1.00
Harris, Benjamin	Industrial Technology	Assistant Professor	Specific Term	8/17/2009	\$60,000 AY	1.00
Heath, Michelle Beissel	English	Assistant Professor	Specific Term	8/17/2009	\$48,000 AY	1.00
Kaskie, Shawn	Center for Rural Research and Development	Director	Special	9/8/2009	\$58,000 FY	1.00
Kenny, Keith "Dallas"	International Education	Director	Special	7/1/2009	\$99,000 FY	1.00
Kracl, Carrie	Teacher Education	Assistant Professor	Specific Term	8/17/2009	\$50,000 AY	1.00
Lear, Janet	Economics	Assistant Professor	Specific Term	8/17/2009	\$49,000 AY	1.00
Li, Qiuping	Marketing and Management Information Systems	Assistant Professor	Specific Term	8/17/2009	\$83,500 AY	1.00
Machida, Satoshi	Political Science	Assistant Professor	Specific Term	8/17/2009	\$45,366 AY	1.00

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	<u>SALARY</u>	<u>FTE</u>
Marn, Michael	Communication	Assistant Professor	Special	8/17/2009	\$47,000 AY	1.00
Mueller, Susan	Calvin T. Ryan Library	Associate Professor/Collection Services Librarian	Specific Term	7/1/2009	\$61,700 FY	1.00
Palencia, Hector	Chemistry	Assistant Professor	Specific Term	8/17/2009	\$42,000 AY	1.00
Reichart, Letitia	Biology	Assistant Professor	Specific Term	8/17/2009	\$43,000 AY	1.00
Rogoff, Noah	Music and Performing Arts	Assistant Professor	Specific Term	8/17/2009	\$47,500 AY	1.00
Santos, Lori	Art and Art History	Assistant Professor	Specific Term	8/17/2009	\$46,500 AY	1.00
Trantham, Kenneth	Physics and Physical Science	Associate Professor/Chair (includes Chair stipend)	Continuous	8/17/2009	\$68,206 AY	1.00
Weiss, Jacob	Mathematics and Statistics	Assistant Professor	Specific Term	8/17/2009	\$44,000 AY	1.00

NAME	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATE	END DATE	<u>SALARY</u>	<u>FTE</u>
Askren, Mark	Information Services	Chief Information Officer	Special	8/10/2009		\$215,000 FY	1.00
Brisson, Jennifer	Biological Sciences	Assistant Professor	Specific Term	8/17/2009		\$64,000 AY	1.00
Bronfman, Aaron	Philosophy	Assistant Professor	Specific Term	8/17/2009		\$56,000 AY	1.00
Brown, Ruth	Journalism & Mass Communications	Associate Professor	Specific Term	8/17/2009		\$66,995 AY	1.00
Centurion, Martin	Physics & Astronomy	Assistant Professor	Specific Term	8/17/2009		\$70,000 AY	1.00
Cheon, Janghwan	Architecture	Assistant Professor	Specific Term	8/17/2009		\$80,000 AY	1.00
Curto, Carina	Mathematics	Assistant Professor	Specific Term	8/17/2009		\$69,000 AY	1.00
Deb, Basuli	English Women's and Gender Studies Program	Assistant Professor Assistant Professor	Specific Term Special	8/17/2009 8/17/2009		\$36,600 AY \$24,400 AY	
Dority Baker, Marcia	Law	Assistant Professor	Specific Term	7/1/2009		\$42,700 FY	1.00
Gailey, Amanda	English	Assistant Professor	Specific Term	8/17/2009		\$63,000 AY	1.00
Gates, John	Geosciences	Assistant Professor	Specific Term	8/17/2009		\$57,500 AY	1.00
Griffin, Dana	Political Science	Assistant Professor	Specific Term	8/17/2009		\$60,000 AY	1.00
Grosskopf, Kevin	Construction Management	Associate Professor	Continuous	8/17/2009		\$100,000 AY	1.00
Hariharan, Ananthnarayan	Mathematics	Research Assistant Professor	Special	8/17/2009	5/11/2012	\$46,000 AY	1.00
Harms, Peter	Management	Assistant Professor	Specific Term	8/17/2009		\$105,000 AY	1.00
Honaker, Julie	Special Education & Communication Disord	er Assistant Professor	Specific Term	8/17/2009		\$63,000 AY	1.00

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	SALARY	<u>FTE</u>
Hong, Soo-Young	Child, Youth, & Family Studies	Assistant Professor	Specific Term	8/17/2009	\$56,390 AY	1.00
Huang, Jinsong	Mechanical Engineering	Assistant Professor	Specific Term	8/17/2009	\$79,000 AY	1.00
Itskov, Vladimir	Mathematics	Assistant Professor	Specific Term	8/17/2009	\$69,000 AY	1.00
Kantamneni, Neeta	Educational Psychology	Assistant Professor	Specific Term	8/17/2009	\$58,000 AY	1.00
Kolbe, Steven S	Johnny Carson School of Theatre and Film	Assistant Professor	Specific Term	8/17/2009	\$64,000 AY	1.00
Komarovski, Yaroslav	Classics and Religious Studies	Assistant Professor	Specific Term	8/17/2009	\$56,000 AY	1.00
Lau, Josephine	Architectural Engineering	Assistant Professor	Specific Term	8/17/2009	\$80,000 AY	1.00
Lau, Siu-Kit	Architectural Engineering	Assistant Professor	Specific Term	8/17/2009	\$83,830 AY	1.00
Lewis, Elizabeth	Teaching, Learning & Teacher Education	Assistant Professor	Specific Term	8/17/2009	\$62,500 AY	1.00
Lockhart, George	Finance	Assistant Professor	Specific Term	8/17/2009	\$140,000 AY	1.00
Lorenzo, Maria	Modern Languages and Literatures	Assistant Professor of Practice	Special	8/17/2009	\$42,000 AY	1.00
Naylor, Ted	Libraries	Assistant Professor of Practice	Special	7/1/2009	\$50,000 FY	1.00
Nelson, Timothy	Psychology	Assistant Professor	Specific Term	8/17/2009	\$59,000 AY	1.00
Pfister, Damien	Communication Studies	Assistant Professor	Specific Term	8/17/2009	\$60,000 AY	1.00
Qian, Yi	Computer & Electronics	Assistant Professor	Specific Term	8/17/2009	\$84,000 AY	1.00
Sarma, Anita	Computer Science & Engineering	Assistant Professor	Specific Term	8/17/2009	\$88,000 AY	1.00
Stoltenberg, Scott	Psychology	Assistant Professor	Specific Term	8/17/2009	\$66,000 AY	1.00

NAME	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATE END DATE	<u>SALARY</u>	<u>FTE</u>
Thompson, Jeffrey	Art & Art History	Assistant Professor	Specific Term	8/17/2009	\$66,000 AY	1.00
Vegso, Roland	English	Assistant Professor	Specific Term	8/17/2009	\$60,000 AY	1.00
Wals Aparicio, Sergio	Political Science Ethnic Studies	Assistant Professor Assistant Professor	Specific Term Special	8/17/2009 8/17/2009	\$36,000 AY \$24,000 AY	
Wan, Huishan	School of Accountancy	Assistant Professor	Specific Term	8/17/2009	\$150,000 AY	1.00
Weber, Joseph	College of Journalism/News Ed	Associate Professor College Professor - Huse	Specific Term Special	8/17/2009 8/17/2009 5/14/2014	\$80,000 AY \$20,000 AY	
Willet, Philip L.	College of Journalism	Assistant Professor	Specific Term	8/17/2009 12/31/9999	\$65,000 AY	1.00
Wilson, Kim	Architecture Landscape Architecture Community & Regional Planning Cooperative Extension Division	Professor Program Director Program Director Professor	Continuous Special Special Special	8/17/2009 8/17/2009 8/17/2009 8/17/2009	\$48,889 FY \$22,000 FY \$20,778 FY \$30,555 FY	0.18 0.17
Zhang, Chi	Biological Sciences	Assistant Professor	Specific Term	8/17/2009	\$75,000 AY	1.00

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	SALARY	<u>FTE</u>
Anderson, Drew	NCTA	Asst Professor	Special	8/17/2009	\$35,000 AY	1.00
Clark, Paul	NCTA	Professor	Special	8/17/2009	\$40,000 AY	1.00

<u>NAME</u>	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATE END DATE	SALARY	<u>FTE</u>
Berger, Larry	Animal Science Animal Science	Department Head (includes stipend) Professor	Special Special	8/17/2009 8/17/2009	\$115,200 FY \$64,800 FY	
Franco Cruz, Rodrigo	Vet & Biomedical Sciences	Asst Professor	Specific Term	9/9/2009	\$85,556 FY	1.00
Franzen, Lisa	Panhandle Rsch & Exten	Asst Professor	Specific Term	9/14/2009	\$74,000 FY	1.00
Guretzky, John	Agronomy & Horticulture	Asst Professor	Specific Term	9/1/2009	\$80,000 FY	1.00
Harris, Seth	Vet & Biomedical Sciences	Asst Professor	Specific Term	8/17/2009	\$92,500 FY	1.00
Jenkins, Karla	Panhandle Rsch & Exten	Asst Professor	Specific Term	7/1/2009	\$75,000 FY	1.00
Keshwani, Deepak	Biological Systems Engr	Asst Professor	Specific Term	7/1/2009	\$78,500 FY	1.00
Low, Russanne	School Natural Resources	Asst Prof Practice	Special	7/1/2009	\$55,000 FY	1.00
Oyler, George	Biochemistry	Rsch Assoc Professor	Special	9/1/2009	\$96,000 FY	80.00
Shaver, Timothy	West Central Rsch & Exten	Asst Professor	Special	9/1/2009	\$80,000 FY	1.00
Shulski, Martha	School Natural Resources School Natural Resources	Asst Professor Director (includes stipend)	Specific Term Special	8/1/2009 8/1/2009	\$75,370 FY \$14,630 FY	

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE	<u>E END DATE</u>	<u>SALARY</u> <u>FTI</u>	E
Cabrera, Monina S	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY 1.00	0
Chaplin, Robert	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY 1.00	0
Deegan, Thomas	Pediatrics	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY 1.00	0
DeMare, Jeffrey S	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY 1.00	0
Dolter, Stephen M	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY 1.00	0
Drvol, Denise Marie	Anesthesiology	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY 1.00	0
Dulac, Michael J	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY 1.00	0
Ferris, Cynthia A	Anesthesiology	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY 1.00	0
Fischer, Ryan	Pediatrics	Assistant Professor	Special	7/14/2009		\$90,000 FY 1.00	0
Fuss, Alan G	Pediatrics	Assistant Professor	Special	9/1/2009		\$34,000 FY 0.85	5
George, Kerri	Anesthesiology	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY 1.00	0
Goede, Matthew R	Surgery	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$65,000 FY 1.00	0
Grandjean, Ann C	SAHP - Medical Nutrition Education	Associate Professor	Special	9/1/2009		\$43,549 FY 0.50	0
Gulati, Vikas	Ophthalmology and Visual Sciences	Assistant Professor	Health Prof	8/1/2009	6/30/2010	\$56,100 FY 1.00	0

NEW APPOINTMENTS

<u>NAME</u>	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE	E END DATE	<u>SALARY</u>	<u>FTE</u>
Hanson, Kimberly A	Anesthesiology	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Hartman, Curtis W	Orthopaedic Surgery	Assistant Professor	Health Prof	8/1/2009	6/30/2010	\$75,000 FY	1.00
⁽¹⁾ Hassan, Aly S-E A	Psychiatry	Assistant Professor	Health Prof	7/6/2009	6/30/2010	\$7,948 FY	0.10
Helgason, Chanel M	Psychiatry	Assistant Professor	Special	8/1/2009	6/30/2010	\$40,000 FY	0.80
Hershkowitz, Leslie L	Internal Medicine	Assistant Professor	Special	8/17/2009		\$36,000 FY	0.40
Hissong, Kimberly K	Anesthesiology	Associate Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Hoy, David S	Anesthesiology	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Johansson, Patrik L	COPH - Hlth Prm, Soc, & Behav Health COPH - Rural Health Education	Associate Professor Director Stipend	Health Prof Special	9/1/2009 9/1/2009	6/30/2011	\$165,000 FY \$5,000 FY	
Kadlec, Kelly D	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Killefer, Heidi N	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Kugler, Jane Ann	Anesthesiology	Associate Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Lerner, Gary S	Pediatrics	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Lieske, Jody L	Munroe-Meyer Institute MMI Psychology	Assistant Professor Psychologist	Special Special	7/15/2009 7/15/2009		\$58,000 FY \$0 FY	

⁽¹⁾ Remaining salary defrayed by Veterans Administration Hospital

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE	E END DATE	SALARY	<u>FTE</u>
Liu, Howard Y	Psychiatry	Assistant Professor	Special	8/1/2009		\$75,000 FY	1.00
Liu, Xinming	COP - Pharmaceutical Sciences	Research Assistant Professor	Special	7/1/2009	6/30/2010	\$44,000 FY	1.00
Lydiatt, Carol Ann	Anesthesiology	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Macfadyen, Andrew J	Pediatrics	Associate Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Mactaggart, Jason N	Surgery	Assistant Professor	Health Prof	7/20/2009	6/30/2011	\$65,000 FY	1.00
Matson, Linda K	Pediatrics	Assistant Professor	Special	9/1/2009		\$26,000 FY	0.65
McBride, Joseph J	Radiology	Assistant Professor	Special	7/13/2009		\$120,000 FY	1.00
Mercer, David W	Surgery Surgery Surgery	Chairperson Chairperson Stipend Professor	Special Special Continuous	8/1/2009 8/1/2009 8/1/2009		\$120,000 FY \$10,000 FY \$80,000 FY	0.00
McBride, Joseph J.	Radiology	Assistant Professor	Special	7/13/2009		\$120,000 FY	1.00
Mysore, Mohan R	Pediatrics	Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Noronha, Luke	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Norton, Bridget M	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Pavkovic, Ivan M	Pediatrics	Associate Professor	Health Prof	8/1/2009	6/30/2010	\$40,000 FY	1.00
Rajaram, Shireen	COPH - Hlth Prm, Soc, & Behav Health COPH - Health Disparities	Associate Professor Director Stipend	Continuous Special	8/1/2009 8/1/2009		\$135,000 FY \$5,000 FY	
Rautiainen, Risto	COPH - Environ, Agri & Occ Health	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$108,000 FY	1.00

<u>NAME</u>	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE	E END DATE	<u>SALARY</u>	<u>FTE</u>
Schumaker, Alice Marie	COPH - Health Services Res & Admin COPH - Office of the Dean	Associate Professor Director Stipend	Continuous Special	9/1/2009 9/1/2009		\$95,000 FY \$5,000 FY	
Sieczkowski, Lisa	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Siu, Ka-Chun	COPH - Environ, Agri & Occ Health	Assistant Professor	Health Prof	8/6/2009	6/30/2011	\$85,000 FY	1.00
Snow, Joseph T	Pediatrics	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Spitznagel, Rachel A	Anesthesiology	Assistant Professor	Special	8/17/2009		\$28,000 FY	0.70
Stone, Anna Marika	Anesthesiology	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Susman, Casandra A	Pediatrics	Assistant Professor	Special	9/1/2009		\$32,000 FY	0.80
Thakker, Jayesh C	Pediatrics	Associate Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
Tibbits, Melissa K	COPH - Hlth Prm, Soc, & Beh Health	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$80,000 FY	1.00
Tingley, David A	Anesthesiology	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Tolo, David M	Pediatrics	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Williams, Guy P	Anesthesiology	Assistant Professor	Health Prof	9/1/2009	6/30/2011	\$40,000 FY	1.00
Wright, Rhonda R	Pediatrics	Assistant Professor	Special	9/1/2009		\$24,000 FY	0.60
Yagil, Oren	COPH - Health Services Res & Admin COPH - Office of the Dean	Assistant Professor Assistant Dean Stipend	Special Special	9/1/2009 9/1/2009		\$69,000 FY \$5,000 FY	
Yuskevich, Jeffrey S	Anesthesiology	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00

NEW APPOINTMENTS

Bae, Nancy

Arts & Sciences

Visiting Assistant Professor

8/24/2009

Special

12/18/2009 \$22,500 AY 1.00

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u> <u>B</u>	<u>EGIN DATE ENI</u>	D DATE SA	LARY	<u>FTE</u>
Burger, Paul	Sociology, Geography and Earth Science	Associate Professor	Continuous	08/17/09	S	\$35,644 AY	0.60
		Associate Professor	Continuous	08	8/16/09	\$35,644 AY	0.60
		Co-Chair (includes stipend)	Special	08/17/09	5	\$27,968 AY	0.40
		Chair (includes stipend)	Special	08		\$27,968 AY	
Butler, Jeanne	Assessment	Director	Special	08/01/09	5	571,766 FY	0.83
		Director, Assessment	Special	07	7/31/09	535,883 FY	0.42
		N/A	N/A	08/01/09		\$0 FY	0.00
		Director, Center for Teaching Excellence	Special	07	7/31/09	535,883 FY	0.41
Campbell, Julie	Criminal Justice and Social Work	Assistant Professor	Specific	08/17/09	9	54,489 AY	1.00
-		Assistant Professor	Specific	08	8/16/09	\$40,867 AY	0.75
		N/A	N/A	08/17/09		\$0 AY	0.00
		Director (includes stipend)	Special	08	8/16/09	\$16,426 AY	0.25
Falconer, John	Sponsored Programs	Director	Special	08/01/09	9	65,888 FY	0.81
		Director	Special	07	7/31/09	65,888 FY	1.00
		Director, Undergraduate Research	Special	08/01/09	S	\$15,000 FY	0.19
		N/A	N/A	07	7/31/09	\$0 FY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u> <u>B</u>	<u>BEGIN DATE EN</u>	<u>ND DATE S</u>	<u>ALARY</u>	<u>FTE</u>
Jensen, Susan	Management	Associate Professor	Continuous	08/17/09		\$39,901 AY	0.50
, ,	C	Associate Professor	Continuous		08/16/09	\$79,801 AY	
		Associate Dean (includes stipend)	Special	08/17/09		\$44,106 AY	0.50
		N/A	N/A		08/16/09	\$0 AY	0.00
Longo, Peter	Political Science	Professor	Continuous	08/17/09		\$48,415 AY	0.60
-		Professor	Continuous		08/16/09	\$60,519 AY	0.75
		Co-Chair (includes stipend)	Special	08/17/09		\$36,483 AY	0.40
		Director, Undergraduate Research	Special		08/16/09	\$20,173 AY	0.25
Louishomme, Claude	Political Science	Associate Professor	Continuous	08/17/09		\$29,589 AY	0.50
		Associate Professor	Continuous		08/16/09	\$44,383 AY	0.75
		N/A	N/A	08/17/09		\$0 AY	0.00
		Director, Ethnic Studies (includes					
		stipend)	Special		08/16/09	\$18,299 AY	0.25
Luscher, Robert	English	Professor	Continuous	08/17/09		\$68,143 AY	0.81
		Professor	Continuous		08/16/09	\$83,707 AY	1.00
		Director, Thompson Scholars	Special	08/17/09		\$15,564 AY	0.19
		N/A	N/A		08/16/09	\$0 AY	0.00

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ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	<u>BEGIN DATE E</u>	<u>END DATE S</u>	SALARY	<u>FTE</u>
Maughan, Suzanne	Sociology, Geography and Earth Science	Associate Professor	Continuous	08/17/09		\$35,447 AY	0.60
		Associate Professor	Continuous		08/16/09	\$44,309 AY	0.75
		Co-Chair (includes stipend)	Special	08/17/09		\$27,837 AY	0.40
		Director (includes stipend)	Special		08/16/09	\$17,573 AY	0.25
Moore, Tami	Family Studies and Interior Design	Associate Professor	Continuous	08/17/09		\$44,675 AY	0.75
		Associate Professor	Continuous		08/16/09	\$59,566 AY	1.00
		Interim Director, Ethnic Studies	Special	08/17/09		\$18,396 AY	0.25
		N/A	N/A		08/16/09	\$0 AY	0.00
Nuss, Mark	Communication	Assistant Professor	Specific	08/17/09	12/17/09	\$34,502 AY	0.75
		Assistant Professor	Specific		08/16/09	\$46,002 AY	1.00
		Interim Director, Center for Teaching	Special	08/17/09	12/17/09	\$13,253 AY	0.25
		N/A	N/A		08/16/09	\$0 AY	0.00
Younes, Maha	Criminal Justice and Social Work	Professor	Continuous	08/17/09		\$42,406 AY	0.60
		Professor	Continuous		08/16/09	\$42,406 AY	0.60
		Co-Chair (includes stipend)	Special	08/17/09		\$32,476 AY	0.40
		Chair (includes stipend)	Special		08/16/09	\$32,476 AY	0.40

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	<u>TITLE</u>	<u>APPT TYPE</u>	<u>BEGIN DATE END DAT</u>	<u>E SALARY</u>	<u>FTE</u>
Borden, Ian	Johnny Carson School of Theatre and Film	Assistant Professor	Specific Term	08/17/09	\$52,000 AY	1.00
		Assistant Professor	Specific Term		\$0 AY	0.00
		Assistant Professor of Practice	Special		\$0 AY	0.00
		Assistant Professor of Practice	Special		\$40,000 AY	1.00
Campbell, Stan	Campus Recreation	Director	Special	07/01/2009	\$130,491 FY	1.00
Stude		Director	Special		\$120,031 FY	1.00
	Student Affairs	Associate Vice Chancellor	Special		\$0 FY	0.00
		Associate Vice Chancellor	Special		\$10,460 FY	1.00
Chang-Barnes, Ann	School of Music	Senior Lecturer	Special	08/17/09	\$22,321 AY	0.50
		Senior Lecturer	Special		\$0 AY	0.00
	Lied Center for Performing Arts	Artistic Director	Special	07/01/2009	\$50,000 AY	0.50
		Executive & Artistic Director	Special		\$90,000 AY	1.00
Coope, Jessica	History	Associate Professor	Continuous	08/17/09	\$70,700 AY	1.00
		Associate Professor	Continuous		\$17,675 AY	0.25
	College of Arts & Sciences	Associate Dean (includes stipend)	Special		\$0 AY	0.00
		Associate Dean (includes stipend)	Special		\$58,025 AY	0.75

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE BEGIN	DATE END DATE SALARY	<u>FTE</u>
Dahab, Mohamed	Civil Engineering - Lincoln	Professor	Continuous 08/17	7/09 \$132,182 AY	1.00
		Professor	Continuous	\$66,091 AY	0.50
		Chairperson (includes stipend)	Special	\$0 AY	0.00
		Chairperson (includes stipend)	Special	\$71,091 AY	0.50
Denicola, Robert	College of Law	Professor	Continuous 08/17	//09 \$211,650 AY	1.00
		Professor	Continuous	\$211,650 AY	1.00
		College Prfsp/Margaret R Lar	Special	\$15,000 AY	0.00
		College Prfsp/Margaret R Lar	Special	\$15,000 AY	0.00
		Associate Dean Stipend	Special	\$10,000 AY	0.00
		Associate Dean Stipend	Special	\$0 AY	0.00
Dudney, Donna	Finance	Associate Professor	Continuous 08/17	//09 \$112,255 AY	1.00
		Associate Professor	Continuous	\$0 AY	0.00
		Assistant Professor	Specific Term	\$0 AY	0.00
		Assistant Professor	Specific Term	\$103,646 AY	1.00
	College of Business	Assistant Dean Stipend	Special	\$0 AY	0.00
		Assistant Dean Stipend	Special	\$3,000 AY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u> <u>BEGIN DATE END D</u>	ATE SALARY FTE
Dvorak, Bruce	Civil Engineering - Lincoln	Professor	Continuous 08/17/09	\$61,251 AY 0.50
,		Professor	Continuous	\$0 AY 0.00
		Associate Professor	Continuous	\$0 AY 0.00
		Associate Professor	Continuous	\$95,002 AY 1.00
		Associate Chair Stipend	Special	\$0 AY 0.00
		Associate Chair Stipend	Special	\$10,555 AY 0.00
	Water Center	Water Center Dir (includes stipend)	Special	\$63,601 AY 0.50
		Water Center Dir (includes stipend)	Special	\$0 AY 0.00
Ganim, Russell	Libraries	Director-Digital Research Stipend	Special 08/17/09	\$2,000 AY 0.00
		Director-Digital Research Stipend	Special	\$0 AY 0.00
	Modern Language	Chairperson	Special	\$58,118 AY 0.60
		Chairperson	Special	\$58,118 AY 0.60
	Modern Language	Professor	Continuous	\$35,412 AY 0.40
		Professor	Continuous	\$35,412 AY 0.40
Gradwohl, John	College of Law	Professor	Continuous 08/17/09	\$127,145 AY 0.67
		Professor	Continuous	\$127,145 AY 0.67
		Coll. Professorship	Special	AY 0.00
		Coll. Professorship	Special	\$15,000 AY 0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	<u>SALARY</u>	<u>FTE</u>
Holstad, Mark A	College of Architecture	Associate Dean	Special	08/17/2009	\$20,274 FY	0.15
,	C	Associate Dean	Special		\$13,516 FY	
	Architecture	Program Director (includes stipend)	Special		\$82,488 FY	0.55
		Program Director (includes stipend)	Special		\$75,685 FY	0.50
	Architecture	Professor	Continuous		\$27,032 FY	0.20
		Professor	Continuous		\$27,032 FY	0.20
	Landscape Architecture	Professor	Special		\$13,516 FY	0.10
		Professor	Special		\$27,032 FY	0.20
Li, Weixing	Management	Assistant Professor of Practice	Special	08/17/09	\$80,800 AY	1.00
		Assistant Professor of Practice	Special		\$40,400 AY	0.50
Mamiya, Christin	Hixson-Lied Fine & Performing Arts	Associate Dean (includes stipend)	Special	08/17/09	\$92,316 AY	1.00
		Associate Dean (includes stipend)	Special		\$0 AY	0.00
	Art & Art History	Professor	Continuous		\$0 AY	0.00
		Professor	Continuous		\$82,316 AY	1.00
		Academy of Distinguished Teachers	Special		\$2,500 AY	0.00
		Academy of Distinguished Teachers	Special		\$2,500 AY	0.00
	Art & Art History	College Professor-Hixson-Lied Prof	Continuous		\$3,000 AY	0.00
		College Professor-Hixson-Lied Prof	Continuous		\$3,000 AY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	<u>BEGIN DATE END D</u>	ATE SALARY	<u>FTE</u>
Marley, Thomas	Mathematics	Professor	Continuous	08/17/09	\$81,825 AY	1.00
• *		Professor	Continuous		\$81,825 AY	1.00
		Acting Chairperson Stipend	Special		\$2,500 AY	0.00
		Acting Chairperson Stipend	Special		\$0 AY	0.00
McLeod, Harriet	Textiles, Clothing & Design	Assistant Professor	Special	08/17/09	\$55,499 AY	1.00
		Assistant Professor	Continuous		\$55,499 AY	1.00
Medill, Colleen	College of Law	Professor	Continuous	08/17/09	\$139,855 AY	1.00
		Professor	Continuous		\$139,855 AY	1.00
		College Professorship-Warren Wise	Special		\$5,000 AY	0.00
		College Professorship-Warren Wise	Special		\$5,000 AY	0.00
		College Professorship-MS	Special		\$0 AY	0.00
		College Professorship-MS	Special		\$5,000 AY	0.00
Nowak, Andrzej	Civil Engineering - Lincoln	Professor	Continuous	08/17/09	\$97,254 AY	0.60
		Professor	Continuous		\$162,090 AY	1.00
		Chairperson (includes stipend)	Special		\$70,836 AY	0.40
		Chairperson (includes stipend)	Special		\$0 AY	0.00
		College Professor/Bright	Special		\$15,000 AY	0.00
		College Professor/Bright	Special		\$15,000 AY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	BEGIN DATE END DATE	E SALARY	<u>FTE</u>
Ruser, Kevin	College of Law	Clinical Professor	Continuous	07/01/2009	\$122,077 FY	1.00
	-	Clinical Professor	Continuous		\$122,077 FY	1.00
		Director of Clinical Program	Special		\$12,208 FY	0.00
		Director of Clinical Program	Special		\$12,208 FY	0.00
		College Professorship	Special		\$5,000 FY	0.00
		College Professorship	Special		\$0 FY	0.00
		Law Alumni Professorship	Special		\$0 FY	0.00
		Law Alumni Professorship	Special		\$5,000 FY	0.00
Scholz, Gordon P	Community & Regional Planning	Professor	Continuous	09/01/2009	\$89,472 AY	1.00
		Professor	Continuous		\$53,263 AY	0.60
		Program Director (includes stipend)	Special		\$0 AY	0.00
		Program Director (includes stipend)	Special		\$43,348 AY	0.40
Stansbury, John	Civil Engineering - Omaha	Associate Professor	Continuous	08/17/09	\$88,249 AY	1.00
		Associate Professor	Continuous		\$88,249 AY	1.00
		Associate Chairperson Stipend	Special		\$0 AY	0.00
		Associate Chairperson Stipend	Special		\$9,757 AY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

<u>NAME</u>	DEPARTMENT	<u>TITLE</u>	<u>APPT TYPE</u>	BEGIN DATE END DATE	SALARY	FTE
Walter, Katherine	Libraries	Chairperson	Special	07/01/2009	\$55,680 FY	0.60
		Chairperson	Special		\$55,680 FY	0.60
			<i>a</i> .:		\$26 220 EX	0.40
		Professor	Continuous		\$36,320 FY	0.40
		Professor	Continuous		\$36,320 FY	0.40
						_
		Director-Digital Research Stipend	Special		\$4,000 FY	0.00
		Director-Digital Research Stipend	Special		\$0 FY	0.00

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	<u>BEGIN DATE END D</u>	ATE SALARY	<u>FTE</u>
Willborn, Steven L	College of Law	Professor	Continuous	08/17/09	\$211,650 AY	1.00
	-	Professor	Continuous		\$0 AY	0.00
		Dean (includes stipend)	Special		\$0 FY	0.00
		Dean (includes stipend)	Special		\$248,015 FY	1.00
		College Professorship-Schmoker	Special		\$15,000 AY	0.00
		College Professorship-Schmoker	Special		\$15,000 AY	1.00
Zellmer, Sandra	College of Law	Professor	Continuous	08/17/09	\$137,544 AY	1.00
		Professor	Continuous		\$137,544 AY	1.00
		College Professor-Law Alumni Prof	Special		\$5,000 AY	0.00
		College Professor-Law Alumni Prof	Special		\$5,000 AY	0.00
		College Professorship-Cline Williams	Special		\$0 AY	0.00
		College Professorship-Cline Williams	Special		\$5,000 AY	0.00

Shaded reflects new or ongoing appointment

PERSONNEL REPORT 07/01/2009 - 09/30/2009 UNIVERSITY OF NEBRASKA-LINCOLN IANR

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATE	END DATE	SALARY	<u>FTE</u>
⁽¹⁾ Baquet, Alan	Grassland Studies Center Ctr Applied Rural Innovation	Director (includes stipend) Director (includes stipend)	Special Special	07/16/09	07/15/09	\$95,983 FY \$59,333 FY	
	Agronomy Agronomy	Professor N/A	Special Special	07/16/09	07/15/09	\$78,531 FY \$0 FY	
	Ag Economics Ag Economics	N/A (includes stipend) Department Head (includes stipend)	N/A Special	07/16/09	07/15/09	\$0 FY \$115,181 FY	
Conley, Dennis	Ag Economics Ag Economics	Interim Dept Head (includes stipend) N/A	Special N/A	07/16/09	07/15/09	\$85,918 FY \$0 FY	
	Ctr Applied Rural Innovation Ctr Applied Rural Innovation	Interim Director (includes stipend) N/A	Special N/A	07/16/09	07/15/09	\$36,822 FY \$0 FY	
	Ag Economics Ag Economics	N/A Professor	N/A Continuous	07/16/09	07/15/09	\$0 FY \$110,070 FY	
Hansen, Jennifer	Northeast Rsch & Exten Northeast Rsch & Exten	Asst Exten Educator Mgr/Professional	Special Other	09/15/09	09/14/09	\$37,400 FY \$26,252 FY	
Hardin, Laura	ISU/UNL Vet Education ISU/UNL Vet Education	Coordinator (includes stipend) N/A	Special N/A	07/01/09	06/30/09	\$71,191 FY \$0 FY	
	Vet & Biomedical Sciences Vet & Biomedical Sciences	Asst Prof Practice Asst Prof Practice	Special Special	07/01/09	06/30/09	\$18,810 FY \$74,493 FY	

⁽¹⁾ Continuous appointment held in Ag Economics

Shaded reflects new or ongoing appointment Un-shaded reflects old appointment

PERSONNEL REPORT 07/01/2009 - 09/30/2009 UNIVERSITY OF NEBRASKA-LINCOLN IANR

ADJUSTMENTS

<u>NAME</u>	DEPARTMENT	TITLE	<u>APPT TYPE </u>]	<u>BEGIN DATE</u>	END DATE	SALARY	<u>FTE</u>
Herrick, Rhonda	West Central Rsch & Exten West Central Rsch & Exten	Asst Exten Educator Managerial/Professional	Special Other	09/01/09	08/31/09	\$46,000 FY \$42,815 FY	1.00 1.00
⁽²⁾ Holding, David	Agronomy & Horticulture Agronomy & Horticulture	Asst Professor Asst Professor	Specific Term Specific Term	09/01/09	08/31/09	\$75,687 AY \$91,667 FY	1.00 1.00
⁽³⁾ Hubbard, Kenneth	School Natural Resources School Natural Resources	Professor Professor	Continuous Continuous	08/01/09	07/31/09	\$119,783 FY \$123,393 FY	1.00 1.00
Johnson, Bruce	Ag Economics Ag Economics	Professor Professor	Continuous Continuous	09/01/09	08/31/09	\$87,424 AY \$106,852 FY	1.00 1.00
⁽²⁾ Wilson, Richard	Plant Pathology Plant Pathology	Asst Professor Asst Professor	Specific Term Specific Term	09/01/09	08/31/09	\$80,400 AY \$97,778 FY	1.00 1.00

⁽²⁾ FY to AY salary adjusted for early start includes July 1 increase
 ⁽³⁾ Salary change to remove portion that is now on new hire Martha Shulski

Shaded reflects new or ongoing appointment

ADJUSTMENTS

<u>NAME</u>	DEPARTMENT	TITLE	APPT TYPE	<u>BEGIN DATE I</u>	END DATE	<u>SALARY</u>	<u>FTE</u>
Band, Vimla	Genetics Cell Biology & Anatomy	Professor	Continuous	9/1/2009		\$194,401 FY	1.00
		Professor	Continuous			\$194,401 FY	1.00
	Genetics Cell Biology & Anatomy	Interim Chairperson - Stipend	Special	9/1/2009		\$12,000 FY	0.00
		N/A	N/A		8/31/2009	\$0	0.00
	Genetics Cell Biology & Anatomy	Vice Chair for Research - Stipend	Special	9/1/2009		\$20,000 FY	0.00
		Vice Chair for Research - Stipend	Special			\$20,000 FY	0.00
	Genetics Cell Biology & Anatomy	Assoc Dir Breast Cancer Rsch Ctr	Special	9/1/2009		\$20,000 FY	0.00
		Assoc Dir Breast Cancer Rsch Ctr	Special			\$20,000 FY	0.00
	Genetics Cell Biology & Anatomy	Interim A&A Von Housen Chair	Special	9/1/2009		\$0 FY	0.00
		N/A	N/A		8/31/2009	\$0	0.00
Batra, Surinder K.	Biochemistry and Molecular	Professor	Continuous	9/1/2009		\$200,000 FY	0.80
	·	Professor	Continuous		8/31/2009	\$225,000 FY	1.00
	Biochemistry and Molecular	Chairperson (includes stipend)	Special	9/1/2009		\$55,000 FY	0.20
		N/A	N/A		8/31/2009	\$0	0.00
	Biochemistry and Molecular	Helen Freytag Dist Prof - Stipend	Special	9/1/2009	08/31/14	\$12,000 FY	0.00
		N/A	N/A		08/31/09	\$0	0.00
	College of Medicine Dean's Office	Senior Associate Dean - Stipend	Special	9/1/2009		\$7,500 FY	0.00
	C C	Senior Associate Dean - Stipend	Special			\$7,500 FY	0.00
	Eppley Institute - Education and Training	Associate Director - Stipend	Special	9/1/2009		\$5,000 FY	0.00
	· · ·	Associate Director - Stipend	Special			\$5,000 FY	0.00
Shaded reflects new or	ongoing appointment						

Shaded reflects new or ongoing appointment Un-shaded reflects old appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE B	EGIN DATE	END DATE	<u>SALARY</u>	<u>FTE</u>
⁽⁴⁾ Bennett, Robert G.	Internal Medicine	Associate Professor	Health Prof	9/1/2009	6/30/2012	\$30,051 FY	0.40
		Associate Professor	Health Prof		8/31/2009	\$37,564 FY	0.50
Black, Joyce	College of Nursing - Omaha	Associate Professor	Special	8/17/2009	5/14/2010	\$39,078 AY	0.60
		Associate Professor	Health Prof		8/16/2009	\$64,830 AY	1.00
Christman, Judith K.	Biochemistry & Molecular Biology	Professor	Continuous	9/1/2009		\$231,806 FY	1.00
		Professor	Continuous		8/31/2009	\$89,032 FY	0.36
		Stokes-Shackleford Professorship	Special	9/1/2009	12/31/2009	\$8,120 FY	0.00
		Stokes-Shackleford Professorship	Special		8/31/2009	\$8,120 FY	0.04
		N/A	N/A	9/1/2009		\$0	0.00
		Chairperson (includes stipend)	Special		8/31/2009	\$147,774 FY	0.60
Cornwall, Suzanne J.	Family Medicine	Clinical Assistant Professor	Special	8/1/2009		\$94,527 FY	0.70
	-	Clinical Assistant Professor	Special		7/31/2009	\$121,535 FY	0.90

⁽⁴⁾ Remaining salary defrayed by Veterans Administration Hospital

Shaded reflects new or ongoing appointment

ADJUSTMENTS

<u>NAME</u>	DEPARTMENT	TITLE	<u>APPT TYPE</u> <u>H</u>	BEGIN DATE	END DATE	SALARY	<u>FTE</u>
Crouse, David A.	Academic Affairs	Associate Vice Chancellor	Special	9/1/2009	10/31/2010	\$68,941 FY	0.37
,		Associate Vice Chancellor	Special		8/31/2009	\$114,901 FY	
	Graduate Studies	Executive Associate Dean	Special	9/1/2009	10/31/2010	\$26,132 FY	0.18
		Executive Associate Dean	Special		8/31/2009	\$43,553 FY	2 0.30
	Genetics, Cell Biology, Anatomy	Professor	Continuous	9/1/2009	10/31/2010	\$9,757 FY	0.05
		Professor	Continuous		8/31/2009	\$16,261 FY	2 0.09
⁽⁵⁾ Donohue, Terrence	Internal Medicine	Professor	Special	7/1/2009		\$45,309 FY	0.40
		Professor	Health Prof		6/30/2009	\$45,309 FY	0.40
Follett, Kenneth A.	Surgery	Professor	Health Prof	8/1/2009	6/30/2012	\$131,494 FY	1.00
		Professor	Health Prof			\$131,494 FY	7 1.00
	Surgery	N/A	N/A	8/1/2009		\$0	0.00
		Interim Chairperson - Stipend	Special		7/31/2009	\$10,000 FY	0.00
Gross, Gloria Jean	College of Nursing - Omaha	Associate Professor	Special	8/17/2009	5/14/2010	\$79,953 AY	/ 1.00
		Associate Professor	Special		8/16/2009	\$106,602 FY	1.00
⁽⁵⁾ Hamel, Frederick G.	Internal Medicine	Professor	Health Prof	9/1/2009	6/30/2012	\$1,087 FY	0.01
		Professor	Health Prof		8/31/2009	\$27,196 FY	0.25

⁽⁵⁾ Remaining salary defrayed by Veterans Administration Hospital

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	<u>TITLE</u>	<u>APPT TYPE</u> 1	BEGIN DATH	EEND DATE	<u>SALARY</u>		<u>FTE</u>
Landmark, James D.	Pathology & Microbiology	Associate Professor	Health Prof	8/1/2009	6/30/2010	\$98,460	FY	1.00
, , , , , , , , , , , , , , , , , , ,		Associate Professor	Special		7/31/2009	\$49,230	FY	0.50
Linder, James	UNeMed Corporation	Executive Director	Special	7/1/2009		\$113,235	FY	0.61
	-	Executive Director	Special		6/30/2009	\$94,904	FY	0.50
	Pathology & Microbiology	Professor	Special	7/1/2009		\$1,856	FY	0.01
		Professor	Special		6/30/2009	\$7,187	FY	0.05
Miller, Connie L.	College of Nursing - Omaha	Assistant Professor	Health Prof	9/1/2009	6/30/2012	\$77,563	FY	1.00
		Assistant Professor	Health Prof			\$77,563	FY	1.00
	College of Nursing - Omaha	Director - Learning Resource Center	Special	9/1/2009		\$1,500	FY	0.00
		N/A	N/A		8/31/2009	\$0		0.00
Mueller, Keith J.	Health Services Research & Adm	Professor	Continuous	9/1/2009		\$142,586	FY	1.00
		Professor	Continuous			\$142,586	FY	1.00
		Chairperson - Stipend	Special	9/1/2009		\$5,000	FY	0.00
		Chairperson - Stipend	Special		8/31/2009	\$2,089	FY	0.00
	COPH - Office of the Dean	N/A	N/A	9/1/2009		\$0		0.00
		Interim Dean - Stipend	Special		8/31/2009	\$7,500	FY	0.00
Olsen, Brian S.	Pediatrics	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$40,000	FY	1.00
		Assistant Professor	Special		7/31/2009	\$4,000	FY	0.10

Shaded reflects new or ongoing appointment

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATH	E <u>END DATE</u>	SALARY	<u>FTE</u>
⁽⁶⁾ Shaw, Jr., Byers W.	Surgery	Professor	Continuous	7/1/2009		\$212,758 FY	1.00
		Professor	Continuous			\$212,758 FY	
	Surgery	Merle M. Musselman Cent Prof	Special	7/1/2009		\$16,519 FY	0.00
		Merle M. Musselman Cent Prof	Special		6/30/2009	\$10,150 FY	0.00
⁽⁷⁾ Shivaswamy, Vijay	Internal Medicine	Assistant Professor	Health Prof	7/5/2009	6/30/2011	\$63,580 FY	0.75
		Assistant Professor	Health Prof		7/4/2009	\$84,773 FY	
(6) Stoolman, Sharon	Pediatrics	Assistant Professor	Special	7/1/2009		\$94,873 FY	1.00
		Assistant Professor	Special			\$94,873 FY	1.00
	Pediatrics	Dir Undergrad Education Stipend	Special	7/1/2009		\$10,000 FY	0.00
		N/A	N/A		6/30/2009	\$0	0.00
Thompson, Cheryl B.	College of Nursing - Omaha	Associate Professor	Continuous	9/1/2009		\$104,763 FY	1.00
		Associate Professor	Continuous			\$104,763 FY	1.00
	College of Nursing - Omaha	N/A	N/A	9/1/2009		\$0	0.00
		Assistant Dean	Special		8/31/2009	\$5,000 FY	0.00
Truemper, Edward J.	Pediatrics	Associate Professor	Health Prof	8/1/2009	6/30/2011	\$40,000 FY	1.00
▲ ·		Associate Professor	Special		7/31/2009	\$4,000 FY	0.10

⁽⁶⁾ Correction to Annual Increase
 ⁽⁷⁾ Remaining salary defrayed by Veterans Administration Hospital

Shaded reflects new or ongoing appointment

ADJUSTMENTS

<u>NAME</u>	DEPARTMENT	TITLE	APPT TYPE	BEGIN DATH	EEND DATE	<u>SALARY</u>	<u>FTE</u>
Visovsky, Constance G.	College of Nursing - Omaha	Associate Professor	Health Prof	9/1/2009	6/30/2011	\$100,454 FY	1.00
		Associate Professor	Health Prof			\$100,454 FY	1.00
	College of Nursing - Omaha	Researcher	Special	9/1/2009		\$5,053 FY	0.00
		Researcher	Special			\$5,053 FY	0.00
	College of Nursing - Omaha	N/A	N/A	9/1/2009		\$0	0.00
		Director, Masters Program Stipend	Special		8/31/2009	\$3,000 FY	0.00
Watanabe-Galloway,	COPH - Epidemiology	Assistant Professor	Health Prof	9/1/2009	6/30/2010	\$94,409 FY	1.00
Shinobu		Assistant Professor	Health Prof			\$94,409 FY	1.00
	COPH - Epidemiology	N/A	N/A	9/1/2009		\$0	0.00
	1 00	Acting Chairperson	Special		8/31/2009	\$5,000 FY	0.00
Xie, Feng	Internal Medicine	Assistant Professor	Health Prof	8/1/2009	6/30/2011	\$76,105 FY	1.00
		Research Assistant Professor	Special	0, 1, 2009	7/31/2009	\$76,105 FY	1.00

Shaded reflects new or ongoing appointment

PERSONNEL REPORT 07/01/2009-09/30/2009 UNIVERSITY OF NEBRASKA AT OMAHA

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	<u>APPT TYPE</u>	<u>BEGIN DATE 1</u>	END DATE	<u>SALARY</u>	<u>FTE</u>
Briggs, Robert	Marketing/Management	Associate Professor Director for Center for Collaboration Sciences	Specific Special	08/17/09	05/15/09	\$121,458 AY \$119,663 AY	
Landow, Paul	Political Science	Assistant Professor Assistant Professor	Special Special	08/17/09 01/12/09	05/14/10 05/15/09	\$55,000 AY \$27,500 AY	
⁽⁸⁾ Santo, Jonathan	Psychology	Associate Professor Associate Professor	Specific Specific	08/17/09 08/17/09		. ,	1.00 1.00

⁽⁸⁾ \$55,000 was incorrectly reported on Listing of Asst Professors & Above. The \$1,500 salary increase was contingent upon completing his doctoral degree prior to August 17, 2009.

Shaded reflects new or ongoing appointment

Un-shaded reflects old appointment

PERSONNEL REPORT 07/01/2009 - 9/30/2009 UNIVERSITY OF NEBRASKA CENTRAL ADMINISTRATION

ADJUSTMENTS

NAME	DEPARTMENT	TITLE	APPT TYPE	<u>BEGIN DATE E</u>	END DATE	<u>SALARY</u>	<u>FTE</u>
Justus, Michael	Audit and Advisory Services	Assistant VP/Director of Audit & Advisory Svcs	Special	7/1/2009		\$121,619 FY	1.00
	Business and Finance	Assistant VPBF/Director of Internal Audits	Special	9/1/2000	6/30/2009	\$119,822 FY	1.00
Stephan, Sharon	University Affairs University Affairs	Associate VP for Communication Assistant VP for Communication	Special Special	7/1/2009 10/15/2001	6/30/2009	\$119,026 FY \$111,239 FY	1.00 1.00
Wimes, Edward	Business and Finance	Associate to the President/Assist VPHR/Dir Equity & Diversity	Special	7/1/2009		\$133,400 FY	1.00
	Business and Finance Provost	Assistant VP/Dir of Human Resources Interim Associate to the President/Assistant VP Affirmative Action for Diversity	Special Special	7/1/2000 8/1/2007	6/30/2009 6/30/2009	\$118,900 FY \$12,528 FY	

Shaded reflects new or ongoing appointment

Un-shaded reflects old appointment

TO:	The Board of Regents
	Academic Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	Leaves of Absence for the reporting period July 1, 2008 through June 30, 2009
RECOMMENDED ACTION:	Report
PREVIOUS ACTION:	None
EXPLANATION:	The attached report is a summary of the academic leaves of absences that have been approved by President Milliken in accordance with Section 3.4.3.1 of the <i>Bylaws of the Board of Regents of the University of Nebraska</i> as amended June 15, 2006.
	The President may approve leaves of absence, not to exceed one year, to members of the permanent professional staff holding full-time appointments that fall within the guidelines set forth in the <i>Bylaws</i> .
SPONSOR:	Linda Ray Pratt Executive Vice President and Provost
APPROVED:	James B. Milliken, President University of Nebraska
DATE:	November 17, 2009

Members of the public and news media may obtain a copy of the item with the Leaves of Absences in the Office of the University Corporation Secretary, 3835 Holdrege Street, Lincoln, Nebraska 68583, between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, except university holidays.

TO:	The Board of Regents	Addendum IX-D-3
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Quarterly Status Report of Six-Year Capital Pla Construction Report	n and Capital
RECOMMENDED ACTION:	Report	
EXPLANATION:	An update of the Six-Year Capital Plan will be basis. Attached is an update as of September 30 report of current capital construction projects is	0, 2009. In addition, a
SPONSOR:	Rebecca H. Koller Assistant Vice President for Business & Financ Director of Facilities Planning & Management	e
RECOMMENDED:	David E. Lechner Vice President for Business and Finance	
DATE:	November 16, 2009	

2009 Six-Year Capital Plan - Unprioritized (Alphabetized by Campus)

							Other				1%
Campus	Project Title	Estimate		St	ate Funding		Funding	S	tate O&M	As	sessment
UN	Fire & Life Safety/Code Compliance	TBD	(1)		TBD	\$	-	\$	-	\$	-
	State Funded Projects										
UNK	Otto Olsen II	\$ 31,320,000		\$	31,320,000	\$	-		TBD	\$	313,200
UNL	Animal Research Facility	\$ 15,000,000	(2)	\$	15,000,000	\$	-		TBD	\$	150,000
UNL	Life Science Teaching Labs	\$ 20,000,000	()	\$	-	\$	20,000,000		TBD	\$	200,000
UNL	Morrison Virology Center - Phase II	\$ 8,000,000		\$	-	\$	8,000,000	\$	327,588	\$	80,000
UNMC	College of Nursing - Lincoln Division	\$ 17,500,000		\$	17,500,000	\$	-	\$	-	\$	175,000
UNO	Strauss Performing Arts Addition/Renovation	\$ 14,600,000		\$	14,600,000	\$	-		TBD	\$	146,000
		\$ 106,420,000		\$	78,420,000	\$	28,000,000	\$	327,588	\$	1,064,200
	Non-State Funded Projects										
UNK	Nebraska Safety Center Office and Classroom Building	\$ 1,200,000	(3)	\$	-	\$	1,200,000	\$	61,000	\$	12,000
UNL	Demolish Reunion	\$ 550,000	. ,	\$	-	\$	550,000	\$	-	\$	-
UNL	Burr Fedde Renovation	\$ 1,450,000		\$	-	\$	1,450,000	\$	-	\$	-
UNL	Cather & Pound Renovations	\$ 9,100,000		\$	-	\$	9,100,000	\$	-	\$	-
UNL	Cather Pound Dining Renovations	\$ 1,500,000		\$	-	\$	1,500,000	\$	-	\$	-
UNL	Devaney Center Improvements	\$ 18,700,000	(2)	\$	-	\$	18,700,000	\$	-	\$	187,000
UNL	East Campus Family Housing Replacement	\$ 20,000,000		\$	-	\$	20,000,000	\$	-	\$	-
UNL	Neihardt renovations	\$ 14,750,000		\$	-	\$	14,750,000	\$	-	\$	-
UNL	Sheldon Haymarket	\$ 12,618,000		\$	-	\$	12,618,000	\$	310,000	\$	126,180
UNL	Systems Biology (ARS)	\$ 56,000,000		\$	-	\$	56,000,000		TBD	\$	560,000
UNMC	College of Dentistry Addition	\$ 15,200,000		\$	-	\$	15,200,000		TBD	\$	152,000
UNMC	Comprehensive Cancer Research Center & Parking Structure	\$ 135,000,000		\$	-	\$	135,000,000		TBD	\$	1,350,000
UNMC	West Utility Plant	\$ 16,200,000		\$	-	\$	16,200,000		TBD	\$	162,000
UNO	Roskens Hall Renovation	\$ 12,400,000	(3)	\$	-	\$	12,400,000		TBD	\$	124,000
UNO	University Life Complex	\$ 35,000,000		\$	-	\$	35,000,000		TBD	\$	350,000
		\$ 349,668,000		\$	-	\$:	349,668,000	\$	371,000	\$	3,023,180
	Mixed Funded Projects										
UNK	Fine Arts Renovation/Addition	\$ 17,620,500		\$	17,237,000	\$	383,500		TBD	\$	176,205
UNL	Nebraska Innovation Center: Phase I	\$ 50,500,000			TBD		TBD		TBD	\$	505,000
UNO	PKI Expansion	\$ 19,000,000			TBD		TBD		TBD	\$	190,000
		\$ 87,120,500		\$	17,237,000	\$	383,500	\$	-	\$	871,205
	Total	\$ 543,208,500		\$	95,657,000	\$:	378,051,500	\$	698,588	\$	4,958,585

Notes:

Number may change dramatically to represent 40% of 309 Task Force funding over the next 6 years (1)

(2) (3) Moved from On-Deck List

Program Statement approved by the BOR

(4) New Project

2009 On-Deck Projects

	2009 01	1-De	ck Project	S				-				
Commune	Droin of Title		F atimate		C 1-1	. Frondin or		Other	~		•	1%
Campus	Project Title State Funded Projects		Estimate		Stat	e Funding		Funding	51	ate O&M	AS	sessment
UNK	Calvin T. Ryan Library Renovation/Addition	\$	14,580,000		\$ 1	4,580,000	\$	-	\$	442,000	\$	145,800
UNK	Cushing Coliseum Renovation & Additions	\$	2,495,000			2,495,000	\$	-	\$	25,000	\$	24,950
UNK	Founders	\$	1,135,000			1,135,000	\$	_	Ψ	TBD	\$	11,350
UNK	Frank House	\$	3,405,000			3,405,000	φ \$	_	\$	69,000	\$	34,050
UNK	General Services Building Renovation (Ed Center)	\$	6,480,000			6,480,000	\$	-		120,000	\$	64,800
UNK	Memorial Student Affairs Building	\$	6,265,000			6,265,000	\$	_		,543,000	\$	62,650
UNK	Sidewalk	\$	1,000,000			1,000,000	\$	_	\$,040,000	\$	10,000
UNK	Thomas Hall Renovation	\$	3,402,000			3,402,000	\$	_	\$	69,000	\$	34,020
UNK	West Center East Wing	\$	6,805,000			6,805,000	\$	_	\$	100,000	\$	68,050
UNL	Campus-wide Classroom Improvements	\$	5,000,000			5,000,000	\$	_	Ψ	TBD	Ψ	TBD
UNL	Greater Nebraska Projects	\$	45,000,000			15,000,000	\$	_		TBD	\$	450,000
UNL	Manter Hall	Ψ	TBD		Ψ	TBD	\$	_		TBD	Ψ	TBD
UNL	Poultry Research and Teaching Facility	\$	4,500,000		\$	4,500,000	\$	_		TBD	\$	45,000
UNL	Undergraduate Academic Classroom Facility	\$	40,500,000			4,000,000	\$	_		TBD	\$	405,000
UNL	Vet Basic Sciences Building Structural Repairs	Ψ	TBD		Ψ٦	TBD	\$	_		TBD	Ψ	TBD
UNL	Vet Diagnostic Building		TBD			TBD	\$	_		TBD		TBD
UNL	Westbrook Music Building Renovation and Expansion	\$	25,000,000		\$ 2	25,000,000	\$	_		TBD	\$	250,000
	Westbrook Masie Ballang Renevation and Expansion	\$	165,567,000			5,567,000	\$	-	\$2	,368,000		1,605,670
	Non-State Funded Projects	Ψ	100,001,000		ψīο	,0001,000	Ψ		Ψ	.,000,000	Ψ	1,000,010
UNK	Centennial Towers East and West Renovations	\$	8,600,000		\$	-	\$	8,600,000	\$	-	\$	-
UNL	10th & Y Building Demolition	Ŧ	TBD		\$	-	*	TBD	Ŧ	TBD	Ŧ	TBD
UNL	Ashfall Pavilions and Bunkhouse	\$	1,500,000		*	TBD		TBD		TBD	\$	15,000
UNL	Behlen Laser Lab Renovations	\$	1,500,000	(4)	\$	-	\$	1,500,000		TBD	\$	15,000
UNL	Chemistry Labs (Hamilton Hall Renovations)	\$	15,000,000	(4)		-		15,000,000		TBD	\$	150,000
UNL	City Campus Recreation Center Expansion	•	TBD	()	\$	-	•	TBD	\$	-	•	TBD
UNL	Devaney Center Improvements	\$	18,500,000		\$	-	\$			-	\$	185,000
UNL	Durham School of Construction	•	TBD		\$	-	•	TBD	•	TBD	•	TBD
UNL	East Campus Recreation Center		TBD		\$	-		TBD	\$	-		TBD
UNL	Husker Hall Renovations	\$	700,000		\$	-	\$	700,000		TBD		TBD
UNL	Love Memorial Coop Residence	\$	1,600,000		\$	-	\$	1,600,000		TBD		TBD
UNL	Morrill Hall Renovation	•	TBD	(4)	\$	-	•	TBD		TBD		TBD
UNL	Othmer Hall	\$	2,000,000	(4)	\$	-	\$	2,000,000		TBD	\$	20,000
UNL	Nanoscience Facility	\$	15,000,000	• • •	\$	-	\$	15,000,000		TBD	\$	150,000
UNL	Plant Pathology and Horticulture Greenhouses-structural repair		TBD		\$	-		TBD		TBD		TBD
UNL	Ruth Leverton Renovation	\$	4,400,000	(4)	\$	-	\$	4,400,000		TBD	\$	44,000
UNL	Science Research Facilities		TBD	• • •	\$	-		TBD		TBD		TBD
UNL	Selleck Renovations	\$	15,900,000		\$	-	\$	15,900,000		TBD		TBD
UNL	Student Health Renovation		TBD		\$	-		TBD		TBD		TBD
UNMC	Biomedical Technology Center	\$	24,840,000		\$	-	\$	24,840,000	\$1	,294,000	\$	248,400
UNMC	Medical Office Building & Parking Structure	\$	63,400,000		\$	-		63,400,000		-		TBD
UNMC	Research Center of Excellence III	\$	119,000,000		\$	-		19,000,000		TBD	\$	1,190,000
UNO	Allwine Prairie Environmental Education Field Station	\$	1,500,000		\$	-	\$	1,500,000		TBD	\$	15,000
UNO	Campus Development at Center		TBD		\$	-		TBD		TBD		TBD
UNO	Community Outreach/Childcare Facility		TBD		\$	-		TBD		TBD		TBD
UNO	Fieldhouse Expansion/Renovation II	\$	3,000,000		\$	-	\$	3,000,000		TBD	\$	30,000
UNO	Parking Structure(s) (Dodge)		TBD		\$	-		TBD		TBD		TBD
UNO	Proscenium Theater		TBD		\$	-		TBD		TBD		TBD
UNO	Student Housing (Pacific)		TBD		\$	-		TBD		TBD		TBD
	• • •	\$ 2	296,440,000		\$	-	\$ 2	294,940,000	\$1	,294,000	\$	2,062,400
		2										

Second Quarter 2009

2009 On-Deck Projects

							Other			1%
Project Title		Estimate		Sta	te Funding		Funding	State O&M	As	ssessment
TBD or Mixed Funded Projects										
Technology Development Center (NCITE)	\$	17,000,000			TBD		TBD	TBD	\$	170,000
Wellness Center	\$	6,180,000	(4)	\$		\$	4,680,000	TBD	\$	61,800
Cardiovascular Research Center and Imaging Center	\$	5,000,000			TBD		TBD	TBD		TBD
College of Nursing Modernization	\$	8,820,000			TBD		TBD	TBD	\$	88,200
College of Pharmacy Modernization	\$	9,720,000			TBD		TBD	TBD	\$	97,200
Psychiatric Center		TBD			TBD		TBD	TBD		TBD
Renovation and Expansion of Swanson Hall	\$	15,120,000			TBD		TBD	TBD	\$	151,200
Saddle Creek Road Relocation		TBD			TBD		TBD	TBD		TBD
College of Pharmacy Laboratory Addition	\$	15,000,000			TBD		TBD	TBD	\$	150,000
Truhlsen Eye Institute - Ambulatory Surgery Addition	\$	10,000,000			TBD		TBD	TBD	\$	100,000
Wittson Hall Modernization	\$	9,470,000			TBD		TBD	TBD	\$	94,700
Student Life Center Addition	\$	10,000,000			TBD		TBD	TBD	\$	100,000
Outpatient Cancer Treatment Center	\$	75,000,000		\$	-	\$	75,000,000	\$-	\$	750,000
Parking Structure	\$	8,000,000		\$	-	\$	8,000,000	\$-	\$	80,000
Academic Building		TBD			TBD		TBD	TBD		TBD
Durham Science Center Renovation		TBD			TBD		TBD	TBD		TBD
General Services Building		TBD			TBD		TBD	TBD		TBD
Kayser Hall Renovation		TBD			TBD		TBD	TBD		TBD
Weber Fine Arts Building Addition		TBD			TBD		TBD	TBD		TBD
	\$	189,310,000		\$	1,500,000	\$	87,680,000	\$ -	\$	1,843,100
Total On Deck Projects	\$	651,317,000		\$ 1	67,067,000	\$:	382,620,000	\$ 3,662,000	\$	5,511,170
	TBD or Mixed Funded Projects Technology Development Center (NCITE) Wellness Center Cardiovascular Research Center and Imaging Center College of Nursing Modernization College of Pharmacy Modernization Psychiatric Center Renovation and Expansion of Swanson Hall Saddle Creek Road Relocation College of Pharmacy Laboratory Addition Truhlsen Eye Institute - Ambulatory Surgery Addition Wittson Hall Modernization Student Life Center Addition Outpatient Cancer Treatment Center Parking Structure Academic Building Durham Science Center Renovation General Services Building Kayser Hall Renovation Weber Fine Arts Building Addition	TBD or Mixed Funded Projects Technology Development Center (NCITE) \$ Wellness Center \$ Cardiovascular Research Center and Imaging Center \$ College of Nursing Modernization \$ College of Pharmacy Modernization \$ Psychiatric Center \$ Renovation and Expansion of Swanson Hall \$ Saddle Creek Road Relocation \$ College of Pharmacy Laboratory Addition \$ Truhlsen Eye Institute - Ambulatory Surgery Addition \$ Wittson Hall Modernization \$ Student Life Center Addition \$ Outpatient Cancer Treatment Center \$ Parking Structure \$ Academic Building \$ Durham Science Center Renovation \$ General Services Building \$ Kayser Hall Renovation \$ Weber Fine Arts Building Addition \$	TBD or Mixed Funded ProjectsTechnology Development Center (NCITE)\$ 17,000,000Wellness Center\$ 6,180,000Cardiovascular Research Center and Imaging Center\$ 5,000,000College of Nursing Modernization\$ 8,820,000College of Pharmacy Modernization\$ 9,720,000Psychiatric CenterTBDRenovation and Expansion of Swanson Hall\$ 15,120,000Saddle Creek Road RelocationTBDCollege of Pharmacy Laboratory Addition\$ 15,000,000Truhlsen Eye Institute - Ambulatory Surgery Addition\$ 10,000,000Wittson Hall Modernization\$ 9,470,000Student Life Center Addition\$ 10,000,000Outpatient Cancer Treatment Center\$ 75,000,000Parking Structure\$ 8,000,000Academic BuildingTBDDurham Science Center RenovationTBDKayser Hall RenovationTBDWeber Fine Arts Building AdditionTBD\$ 189,310,000	TBD or Mixed Funded ProjectsTechnology Development Center (NCITE)\$ 17,000,000Wellness Center\$ 6,180,000Cardiovascular Research Center and Imaging Center\$ 5,000,000College of Nursing Modernization\$ 8,820,000College of Pharmacy Modernization\$ 9,720,000Psychiatric CenterTBDRenovation and Expansion of Swanson Hall\$ 15,120,000Saddle Creek Road RelocationTBDCollege of Pharmacy Laboratory Addition\$ 15,000,000Truhlsen Eye Institute - 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NCTA - 2009 Six-Year Capital Plan - Unprioritized

	State Funded Projects							
NCTA	Instruction Facilities Improvements	\$	1,400,000	\$	1,400,000	\$ -	TBD	\$ 14,000
	Total NCTA	\$	1,400,000	\$	1,400,000	\$ - \$	-	\$ 14,000
	State Funded Projects	NCTA - 2009	On Deck L	ist				
NCTA	Master Plan - Campus Renovation	\$	3,025,000	\$	3,025,000	\$ -	TBD	\$ 30,250
NCTA	Student Union	\$	8,640,000	\$	8,640,000	\$ -	TBD	\$ 86,400
	Total NCTA On-Deck Projects	\$	11,665,000	\$	11,665,000			\$ 116,650

Recap of Projects in Progress by Phase

	Project	Total Project Cost	Method of Contract	Architect	Contractor	Approve Program	Approve A/E	Substantial Completion	Current Phase
	State Funded Projects	\$0							
	Note: State funding included in Mixed, 309 and LB 605 projects								
	Non-State Funded Projects								
UNL	Ken Morrison Life Sciences Research Ctr. Addn.	\$8,000,000	Low Bid	TBD	TBD	Sep-09	TBD	Aug-11	Planning
UNMC	Truhlsen Eye Institute	\$20,000,000	Low Bid	TBD	TBD	Oct-09	TBD	Dec-12	Planning
UNL	Nebraska Athletic Student Life Complex	\$8,700,000	Low Bid	Bahr Vermeer & Haecker	TBD	Nov-08	Mar-09	Aug-10	Design
UNK	Men's + Randall Renovations	\$4,960,000	Low Bid	Wilkins Hinrichs Stober	TBD	Sep-08	4year	Jul-11	Design
UNL	Devaney Sports Center Addition	\$18,700,000	Low Bid	The Clark Enersen Partners	TBD	Sep-09	Sep-09	Aug-11	Design
UNL	Animal Research Facility Renovation	\$5,000,000	Low Bid	The Clark Enersen Partners	TBD	Jan-08	TBD	TBD	Project on Hold
UNL	NanoScience Facility	\$13,500,000	Low Bid	Perkins & Will	TBD	Sep-07	Mar-08	TBD	Project on Hold
UNL	Barkley Memorial Center Building Addition - I	\$4,689,000	Low Bid	Sinclair Hille Architects	Hampton Enterprises	Sep-06	4 year	Jul-09	Construction
UNL	College of Law Aud. Renov. & Clssrm Addn. Phase I & II	\$3,888,000	Low Bid	The Clark Enersen Partners	Kingery Construction	Apr-07	4year	Dec-09	Construction
UNL	Whittier Renovation	\$23,750,000	Low Bid	Sinclair Hille Architects	Sampson Construction Company	Jun-07	Sep-07	Mar-10	Construction
UNMC	Home Instead Center for Successful Aging (Geriatric Center)	\$10,196,000	Low Bid	HDR	Hawkins Construction	Nov-07	Jan-08	Apr-10	Construction
UNL	Abel Sandoz Dining Center Renovations	\$12,900,000	Low Bid	Elness Swenson Graham Arch.	Sampson Construction Company	Jun-08	Sep-08	May-10	Construction
UNL	The Robert E. Knoll Residential Ctr.(17th & R Residence Hall	\$40,500,000	Design Build	Sampson Constr	uction Company	Apr-08	D/B	Jun-10	Construction
UNMC	College of Nursing Addition - Omaha	\$14,000,000	Low Bid	RDG	Meyers Carlisle Leapley	Mar-08	Mar-08	Jul-10	Construction
UNMC	Maurer Center for Public Health (College of Public Health)	\$16,500,000	Low Bid	Alley Poyner Macchietto & BNIM	Darland	Mar-08	Mar-08	Aug-10	Construction
UNL	19th & Vine Parking Structure	\$13,900,000	Design Build	Sampson Constru	uctiion Company	Jan-09	NA	Aug-10	Construction
UNO	Health Physical Education & Recreation Facility	\$38,590,000	CM/GMP	RDG	Hawkins Construction	Jun-07	Jan-08	Aug-10	Construction
UNO	Mammel Hall (College of Business Administration)	\$34,000,000	CM/GMP	Holland Basham	Kiewit Building Group	Mar-08	Mar-08	Aug-10	Construction
UNL	Abel Sandoz Complex Renovation	\$40,736,000	Design Build	Ryan & As	ssociates	Jun-07	D/B	Aug-10	Construction
UNL	Abel Sandoz Complex Window Replacement	\$2,241,300	Design Build	Ryan & A	ssociates	Nov-06	D/B	Aug-10	Construction
UNMC	Michael F. Sorrell Center for Health Science Education	\$57,700,000	Low Bid	HDR & RDG	Kiewit Building Group	Dec-03	Jun-04	Oct-08	Warranty
	- Ice Rink	Included above	BOR Apprvd CO	HDR	Kiewit Building Group	Jan-08	Jan-08	Dec-09	Construction
	- Campus Identification Monument	Included above	Artist Selection	James Carpenter Design Assoc.	James Carpenter Design Assoc.	Jan-08	Jan-08	Oct-10	Design
	- Academic Greenway and Monument Base	Included above	Low Bid	HDR	Multi-Phase TBD	Jan-08	4 year	Oct-10	Planning
	- Wittson Hall Education Space Renovation	Included above	Low Bid	TBD	TBD	Dec-03	4 year	Dec-10	Planning
UNK	Student Housing Project	\$21,780,000	CM/GMP	Sinclair Hille Architects	Sampson Construction Company	Jun-05	4year	Aug-08	Warranty
UNMC	Emer. Repl. of Fire Damaged Elec. Generator & Utility Bldg.	\$2,480,000	Design Build	Ayars & Ayars with Farri	s and Strategic Electric	Mar-08	NA	Aug-08	Warranty
UNO	Student Housing (Maverick Village) and Parking Structure	\$28,324,982	Design Build	Kiewit Build	ling Group	Jan-07	NA	Aug-08	Warranty
					Graham Penn-Co (Phase 1)	Jan-04	4 year	Dec-08	Warranty
UNMC	cGMP Transplant Production Facility	\$16,502,000	Low Bid	Sinclair Hille Architects	Sampson (Phase 2)			May-09	Warranty
UNK	Mantor Renovations	\$4,000,000	Low Bid	Wilkins Hinrichs Stober	Sampson Construction Company	Mar-08	4 year	Jul-09	Warranty
UNL	Husker Vision Control Room Equipment	\$6,700,000	Low Bid	NA	Mitsubishi Electric	Nov-08	NA	Aug-09	Warranty
	-	\$472,237,282							
	Mixed Funded Projects								
NCTA		\$9,762,000	Low Bid	The Clark Enersen Partners	TBD	Mar-08	Sep-09	Mar-10	Design
UNL	Leverton Hall HVAC Replacement	\$2,600,000	Low Bid	TBD	TBD	Apr-09	4 year	Dec-10	Design
UNL	Entomology Hall HVAC Replacement	\$2,000,000	Low Bid	The Clark Enersen Partners	Sandstone Construction	Jun-08	4 year	Aug-09	Construction
UNL	Jackie Gaughan Multicultural Center	\$8,700,000	Low Bid	Dana Larson Roubal & Assoc.	Hausmann Construction	Nov-06	Mar-07	Nov-09	Construction
UNO	Facility for CPACS	\$18,627,000	CM/GMP	HDR	W. Boyd Jones	Apr-05	Nov-05	Aug-08	Warranty
	Durham Research Center II	\$76,487,000	Low Bid	HDR	Hawkins Construction	Oct-04	NA	Dec-08	Warranty
									-

\$118,176,000

NU 2009 Capital Construction Report Third Quarter

Recap of Projects in Progress by Phase

	Project	Total Project Cost	Method of Contract	Architect	Contractor	Approve Program	Approve A/E	Substantial Completion	
UNMC	LB 309 & Campus Match Projects Central Utilities Plant-Electrical Upgrades (Normal Distribution	\$2,259,000	Low Bid	Specialized Engineering Solutions	Vrana	Mar-07	4 Year	Mar-09	Warranty
UNMC	University Building Renewal Assessment Fund Central Utilities Plant - Chiller Installation	\$2,259,000 (1% Assessme \$2,150,000 \$2,150,000	ent Low Bid	Farris	All Purpose Utilities	Sep-07	NA	Feb-09	Warranty
UNMC UNL UNL UNL UNMC UNMC UNK UNL UNMC UNL UNL UNMC UNL UNMC	Wittson Hall Renovation Demolition of Ferguson Hall Brace Renovation Behlen Renovation Poynter Hall Renovation Utility Infrastructure Bruner Hall of Science Phase II Keim Hall Renovation College of Dentistry Renovation Physical Sciences Replacement Building Animal Science Renovation Bennett Hall Renovation Sheldon Memorial Gallery Exterior Rehabilitation Criss Library Renovation	\$5,500,000 \$7,319,000 \$887,800 \$749,800 \$9,000,000 \$14,552,000 \$14,552,000 \$14,000,000 \$8,972,000 \$38,032,754 \$21,340,000 \$3,960,000 \$11,424,850	Low Bid Low Bid Low Bid Low Bid Low Bid Low Bid CM/GMP Low Bid Low Bid Low Bid Low Bid Low Bid Low Bid	TBD TBD TBD TBD TBD FBD RDG Farris Engineering The Clark Enerson Partners Alley Poyner Macchietto Architects Davis Design Perkins & Will / BVH Farris Engineering Alley Poyner Macchietto Architects Batheja HDR	TBD TBD TBD TBD TBD TBD TBD Beckenhauer Const. Inc. Sampson Construction Sampson Construction Sampson Construction Omaha Construction Services Boyd Jones Mid-Continental Construction Hawkins Construction	TBD TBD Mar-07 Mar-07 Mar-07 Sep-06 Nov-06 Jan-07 Jun-07 Jun-07 Jun-06 Jun-06 Apr-04 Apr-04	TBD TBD May-09 Jun-08 Jun-08 Mar-07 4 year Jun-07 Apr-07 Sep-07 Sep-06 NA Sep-07 Sep-06	TBD TBD Jan-10 Dec-10 Sep-11 TBD Jul-11 Dec-09 Mar-10 Mar-10 Mar-10 Jan-11 Aug-08 Nov-08 Jun-09	On hold pending NIH Grant Planning Planning Planning Design Design/Construction Construction Construction Construction Construction Construction Warranty Warranty
UNK	Central Utilities / Plant - Total Capital Construction Projects	\$18,460,000 \$171,241,850 \$766,064,132	CM/GMP	Leo Daly	JE Dunn	Nov-06	Mar-07	Sep-09	Warranty

A/E Approval Notes: NA - below BOR approval threshold D/B - Design Build process

4 year - Four Year A/E Selection Process

TO:	The Board of Regents	Addendum IX-D-4
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	University of Nebraska at Kearney Report of Gifts, Grants, Contracts and Bequests Quarter July 1, 2009 through September 30, 200	1 0

RECOMMENDED ACTION: Report

	А	В	С	D	
	Gifts	Grants	Bequests	Contracts	Totals
Description					
Instruction	\$417,253	\$95,250	\$0	\$117,272	\$629,775
Research	0	207,036	0	54,073	261,109
Public Service	0	37,198	0	0	37,198
Administration	0	32.050	0	0	32,050
Student Services	0	309,505	0	0	309,505
Stu Financial Aid	74,000	4,200,536	0	0	4,274,536
Donations	0	0	0	0	0
Subtotals	\$491,253	\$4,881,575	\$0	\$171,345	\$5,544,173

Gifts and Bequests of \$1,000,000 & more previously accepted by the Regents during the reported quarter:

Instruction	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0
Public Service	0	0	0	0	0
Administration	0	0	0	0	0
Student Services	0	0	0	0	0
Stu Financial Aid	0	0	0	0	0
Donations	0	0	0	0	0
Subtotals	0	0	0	0	0
TOTAL	<u>\$491,253</u>	<u>\$4,881,575</u>	<u>\$0</u>	<u>\$171,345</u>	<u>\$5,544,173</u>

A - Gifts of \$100,000 and more are itemized on the attached pages

B - Grants of \$1,000,000 and more are itemized on the attached pages

C - All bequests are itemized on the attached pages

D - Contracts of \$400,000 and more are itemized on the attached pages

SPONSORS:	Barbara L. Johnson Vice Chancellor for Business & Finance
RECOMMENDED:	Douglas A. Kristensen, Chancellor University of Nebraska at Kearney
DATE:	November 3, 2009

UNIVERSITY OF NEBRASKA AT KEARNEY REPORT OF AWARDS WHICH REQUIRE SEPARATE ITEMIZATION ACCEPTED DURING THE QUARTER July 1, 2009 – September 30, 2009

Gifts/Bequests \$100,000 and over

<u>Donor</u> NU Foundation Susan T. Buffett Foundation	<u>Purpose</u> Instruction Instruction	<u>Amount</u> \$128,725 238,528	
* * * * * * * * * * * * * * * * * * *	Total Gifts for the	ifts under \$100,000 Quarter * * * * * * * * * * * * * * * *	\$367,253 <u>124,000</u> <u>\$491,253</u> * * * * * * * *
Grants \$1,000,000 and over			
	<u>Department</u> nancial Aid	<u>Purpose</u> Student Financial Aid	\$3,433,099

Subtotal	\$3,433,099
Total amount of all Grants under \$1,000,000	<u>1,448,476</u>
Total Grants for the Quarter	<u>\$4,881,575</u>

Contracts \$400,000 and over

Grantor

Grantee Department

Purpose

Subtotal	\$0
Total amount of all Contracts under \$400,000	171,345
Total Contracts for the Quarter	<u>\$171,345</u>

TO:	The Board of Regents
	Business Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	University of Nebraska-Lincoln Report of Gifts, Grants, Contracts and Bequests accepted during the Quarter July 1, 2009 through September 30, 2009

RECOMMENDED ACTION: Report

	А	В	С	D	
	Gifts	Grants	Bequests	Contracts	Totals
Description			_		
Instruction	\$0	\$1,496,294	\$0	\$0	\$1,496,294
Research	0	56,238,204	0	2,493,289	58,731,493
Public Service	0	8,435,672	0	655,272	9,090,944
Administration	0	367,191	0	0	367,191
Student Services	0	1,413,530	0	0	1,413,530
Stu Financial Aid	0	423,038	0	0	423,038
Donations	0	0	0	0	0
Subtotals	\$0	\$68,373,929	\$0	\$3,148,561	\$71,522,490

Gifts and Bequests of \$1,000,000 & more previously accepted by the Regents during the reported quarter:

Instruction	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	
Public Service	0	0	0	0	0
Administration	0	0	0	0	0
Student Services	0	0	0	0	0
Stu Financial Aid	0	0	0	0	0
Donations	0	0	0	0	0
Subtotals	0	0	0	0	0
TOTAL	<u>\$0</u>	<u>\$68,373,929</u>	<u></u>	\$3,148,561	\$71,522,490

A - Gifts of \$100,000 and more are itemized on the attached pages

B - Grants of \$1,000,000 and more are itemized on the attached pages

C - All bequests are itemized on the attached pages

D - Contracts of \$400,000 and more are itemized on the attached pages

SPONSORS:	Prem S. Paul Vice Chancellor for Research & Economic Development
	Christine A. Jackson Vice Chancellor for Business & Finance
RECOMMENDED:	Harvey Perlman, Chancellor University of Nebraska-Lincoln
DATE:	November 12, 2009

UNIVERSITY OF NEBRASKA-LINCOLN REPORT OF AWARDS WHICH REQUIRE SEPARATE ITEMIZATION ACCEPTED DURING THE QUARTER 7/1/09 – 9/30/09

Gifts/Bequests \$100,000 and over

Donor	Description	Amount
Gifts/Bequests under \$100,000		<u>\$0</u>
Total Gifts for the Quarter		<u>\$0</u>
* * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * * *
Grants \$1,000,000 and over		
See attached sheet		
Subtotal		\$29,548,072
Total amount of all Grants under	r \$1,000,000	38,825,857
Total Grants for the Quarter		<u>\$68,373,929</u>
* * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * *
Contracts \$400,000 and over		
See attached sheet		
Subtotal		\$400,000
Total amount of all Contracts un	ıder \$400,000	<u>2,748,561</u>
Total Contracts for the Quarter		<u>\$3,148,561</u>

University of Nebraska-Lincoln

Quarterly Summary of Grants Awarded of \$1,000,000 and Over

Subtotals by College and Department

For the Quarter 7/1/09 - 9/30/09

Dept/PI		Title	Budget I	Period	Funding Agency	Amount
		Arts and Science				
Antarctic Drilling	Program	Ans and Science	55			
Rack	Frank	ARRA: ANDRILL Coulman High Project	9/1/09	8/31/12	NSF	\$2,684,370
Center for Scienc	e, Mathematio	cs & Computer Education				
Lewis	William	NEBRASKA MATH	9/23/09	12/31/11	NSF	577,651
Chemistry						
Dussault	Patrick	Research and Develop High-Sensitivity Nanosensors Research and Develop High-Sensitivity	9/25/09	9/24/12	DOD-Army Research Office	106,500
Lai	Rebecca	Nanosensors	9/25/09	9/24/12	DOD-Army Research Office	319,500
Redepenning	Jody	Bioceramic Bones for Battlefield Traumas	9/30/09	10/29/11	DOD-Army Medical Research	1,358,000
Mathematics						
Lewis	William	NEBRASKA MATH	9/23/09	12/31/11	NSF	268,675
Papick	Ira	NEBRASKA MATH	9/23/09	12/31/11	NSF	268,675
Nebraska Center	for Materials	and Nanoscience Research and Develop High-Sensitivity				
Sellmyer	David	Nanosensors	9/25/09	9/24/12	DOD-Army Research Office	1,533,600
Physics and Astro	onomy					
Liou	Sy-Hwang	Research and Develop High-Sensitivity Nanosensors	9/25/09	9/24/12	DOD-Army Research Office	1,533,600
Skomski	Ralph	Research and Develop High-Sensitivity Nanosensors	9/25/09	9/24/12	DOD-Army Research Office	766,800
Psychology						
Edwards	Carolyn	NEBRASKA MATH	9/23/09	12/31/11	NSF	228,373
					Subtotal	<u>9,645,744</u>
		Education and Human	Sciences			
Center for Scienc	e, Mathematio	cs & Computer Education				
Heaton	Ruth	NEBRASKA MATH	9/23/09	12/31/11	NSF	308,976
Educational Psyc	hology					
Bovaird	James	Nebraska Center for Research on Rural Education (R2Ed)	7/1/09	6/30/14	Dept of Education-IES	499,893
Sheridan	Susan	Nebraska Center for Research on Rural Education (R2Ed)	7/1/09	6/30/14	Dept of Education-IES	999,785
Nebraska Center	for Research	on Children, Youth, Families and Schools				
Bovaird	James	Nebraska Center for Research on Rural Education (R2Ed)	7/1/09	6/30/14	Dept of Education-IES	999,785
Glover	Todd	Nebraska Center for Research on Rural Education (R2Ed)	7/1/09	6/30/14	Dept of Education-IES	1,999,570
	-	Nebraska Center for Research on Rural Education				
Kunz	Gina	(R2Ed) Nebraska Center for Research on Rural Education	7/1/09	6/30/14	Dept of Education-IES	1,999,570
Nugent	Gwen	(R2Ed) Nebraska Center for Research on Rural Education	7/1/09	6/30/14	Dept of Education-IES	1,999,570
Sheridan	Susan	(R2Ed)	7/1/09	6/30/14	Dept of Education-IES	999,785

Teaching, Learni	ng and Teach	er Education				
Heaton	Ruth	NEBRASKA MATH	9/23/09	12/31/11	NSF	403,012
McGowan	Thomas	NEBRASKA MATH	9/23/09	12/31/11	NSF	134,337
Steckelberg	Allen	Nebraska Center for Research on Rural Education (R2Ed) Nebraska Center for Research on Rural Education	7/1/09	6/30/14	Dept of Education-IES	299,936
Trainin	Guy	(R2Ed)	7/1/09	6/30/14	Dept of Education-IES	199,957
					Subtotal	<u>10,844,176</u>
		Engineering				
Chemical & Biom	olecular Engi					
Van Cott	Kevin	cGMP Recombinant FIX & Oral Hemophilia B Therapy	9/1/09	8/31/10	DHHS-NHLBI	627,372
Velander	William	cGMP Recombinant FIX & Oral Hemophilia B Therapy	9/1/09	8/31/10	DHHS-NHLBI	1,273,756
Civil Engineering						
Rilett	Laurence	ARRA: Natl Clean Diesel Funding Assist Prog Region 7 (1)	8/1/09	9/30/10	Environmental Protection Agency	1,000,000
					Subtotal	<u>2,901,128</u>
		IANR-CASNR				
Statistics						
Stroup	Walter	NEBRASKA MATH	9/23/09	12/31/11	NSF	268,675
		IANR-Cooperative Ext	ension			
Agronomy and H	orticulture					
Wortmann	Charles	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	141,971
eXtension						
Cotton	Dan	eXtension: The Transformation of Cooperative Extension	8/15/07	8/14/11	Dept of Agriculture- CSREES	1,440,000
					Subtotal	<u>1,581,971</u>
		IANR-Research				
Dean's Office for	Agricultural F	Research Division				
Cunningham	Gary	U. S. Meat Animal Research Center	9/1/08	8/31/13	Dept of Agriculture-ARS	1,051,875
Agronomy and H	orticulture	Improv Organic Farming Syst & Assess Environ			Dept of Agriculture-	
Bernards	Mark	Impacts Improv Organic Farming Syst & Assess Environ	9/1/09	8/31/12	CSREES Dept of Agriculture-	42,591
Ferguson	Richard	Impacts Impacts Improv Organic Farming Syst & Assess Environ	9/1/09	8/31/12	CSREES Dept of Agriculture-	42,591
Francis	Charles	Impacts	9/1/09	8/31/12	CSREES	28,394
Child, Youth and	Family Studie	25				
Edwards	Carolyn	NEBRASKA MATH	9/23/09	12/31/11	NSF	228,373
Entomology						
Wright	Robert	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	56,788
Food Science an	d Technology					
Schlegel	Vicki	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	113,577
						,

Northeast Resea	arch and Exter	nsion Center				
Knezevic	Stevan	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	170.365
Shapiro	Charles	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	425,913
Shapiro	Cildiles	inipacto	3/1/03	0/51/12	CORLES	425,915
Panhandle Rese	arch and Exte					
Hergert	Gary	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	42,591
Lyon	Drew	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	141,971
Lyon	DIEW	inipacto	3/1/03	0/51/12	CORLES	141,571
School of Natura	al Resources					
Brandle	James	Improv Organic Farming Syst & Assess Environ Impacts	9/1/09	8/31/12	Dept of Agriculture- CSREES	212,957
					Subtotal	2,557,986
		IANR Vice Chance	ellor			
NE State Forest						
Josiah	Scott	Cooperative Forestry Program	10/1/08	9/30/13	Dept of Agriculture-FS	1,748,392
					Grand Total	¢20 549 072
					Grand Total	<u>\$29,548,072</u>

University of Nebraska-Lincoln Quarterly Summary of Contracts Awarded of \$400,000 and Over Subtotals by College and Department For the Quarter 7/1/09 - 9/30/09

Dept/PI		Title		dget riod	Funding Agency	Amount
4-H State	Office		IANR Coope	erative E	xtension	
Barker	Bradley	4-H Robotics: Engineering for Today and Tomorrow	9/1/09	11/1/10	Dept of Agriculture-CSREES-Natl 4-H Hdqrs	\$400,000
					Grand Total	<u>\$400,000</u>

TO:	The Board of Regents
	Business Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	University of Nebraska Medical Center Report of Gifts, Grants, Contracts and Bequests accepted during the Quarter July 1, 2009 through September 30, 2009

RECOMMENDED ACTION: Report

	А	В	С	D	
	Gifts	Grants	Bequests	Contracts	Totals
Description			_		
Instruction	\$73,741	\$2,131,155	\$0	\$332,150	\$2,537,045
Research	11,274	33,361,103	0	2,626,125	35,998,502
Public Service	43,263	932,915	0	1,275,732	2,251,910
Student Aid	107,712	798,463	0	0	906,175
Other	3,030	174,208	0	105,548	282,786
				<u> </u>	
Subtotals	\$239,020	\$37,397,844	\$0	\$4,339,555	\$41,976,418

Gifts and Bequests of \$1,000,000 & more previously accepted by the Regents during the reported quarter:

Instruction	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0
Public Service	0	0	0	0	0
Administration	0	0	0	0	0
Student Services	0	0	0	0	0
Stu Financial Aid	0	0	0	0	0
Donations	0	0	0	0	0
Subtotals	0	0	0	0	0
TOTAL	<u>\$239,020</u>	<u>\$37,397,844</u>	<u>\$0</u>	<u>\$4,339,555</u>	<u>\$41,976,418</u>

A - Gifts of \$100,000 and more are itemized on the attached pages B - Grants of \$1,000,000 and more are itemized on the attached pages

C - All bequests are itemized on the attached pages D - Contracts of \$400,000 and more are itemized on the attached pages

SPONSORS:	Thomas H. Rosenquist, Ph.D. Vice Chancellor of Research
RECOMMENDED:	Harold M. Maurer, Chancellor University of Nebraska Medical Center
DATE:	November 16, 2009

UNIVERSITY OF NEBRASKA MEDICAL CENTER GRANTS \$1,000,000 OR MORE July 1, 2009 - September 30, 2009

SPONSOR	GRANTEE DEPARTMENT	TITLE	AMOUNT
U.S. Army	Ben Boedeker, MD Anesthesiology	Battlefield Airway Management for Wounded Warriors	\$2,851,126
DHHS/NIH/NCI	Kenneth Cowan, MD PhD Eppley Institute	UNMC Eppley Cancer Center Support Grant	1,553,887
DHHS/NIH/NCI	Michael Hollingsworth, PhD Eppley Institute	SPORE in Gastrointestinal Cancer	1,066,666
DHHS/NIH/NCRR	Keith Johnson, PhD COD-Oral Biology	Nebraska Center for Cellular Signaling	1,964,546
U.S. Army	Dmitry Oleynikov, MD Surgery-General Surgery	Robotic Telesurgery Research	2,969,999
DHHS/NIH/NCRR	Shelley Smith, PhD MMI HBM Molecular Genetics	The Molecular Biology of Neurosensory Systems [Main]	<u>1,843,340</u>

Grand Total <u>\$12,249,564</u>

TO:	The Board of Regents
	Business Affairs
MEETING DATE:	December 11, 2009
SUBJECT:	University of Nebraska at Omaha Report of Gifts, Grants, Contracts and Bequests accepted during the Quarter July 1, 2009 through September 30, 2009

RECOMMENDED ACTION: Report

	А	В	С	D	
	Gifts	Grants	Bequests	Contracts	Totals
Description					
Instruction	\$343,200	\$996,691	\$0	\$0	\$1,339,891
Research	267,110	3,473,249	0	482,040	4,222,399
Public Service	95,105	1,606,601	0	0	1,701,706
Administration	0	0	0	0	0
Support Services –					
Administrative	19,121	0	0	0	19,121
Stu Financial Aid	136,093	393,501	0	0	529,594
Other	0	334,529	0	0	334,529
Donations	0	0	0	0	0
Subtotals	\$860,629	\$6,804,571	\$0	\$482,040	\$8,147,240

Gifts and Bequests of \$1,000,000 & more previously accepted by the Regents during the reported quarter:

Instruction	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0
Public Service	0	0	0	0	0
Administration	0	0	0	0	0
Student Services	0	0	0	0	0
Stu Financial Aid	0	0	0	0	0
Donations	0	0	0	0	0
Subtotals	0	0	0	0	0
TOTAL	<u>\$860,629</u>	<u>\$6,804,571</u>	<u>\$0</u>	<u>\$482,040</u>	<u>\$8,147,240</u>

A - Gifts of \$100,000 and more are itemized on the attached pages

B - Grants of \$1,000,000 and more are itemized on the attached pages

C - All bequests are itemized on the attached pages

D - Contracts of \$400,000 and more are itemized on the attached pages

SPONSOR:	William E. Conley Vice Chancellor for Business and Finance
RECOMMENDED:	John E. Christensen, Chancellor University of Nebraska at Omaha
DATE:	November 16, 2009

UNIVERSITY OF NEBRASKA AT OMAHA REPORT OF AWARDS WHICH REQUIRE SEPARATE ITEMIZATION ACCEPTED DURING THE QUARTER 7/1/2009-9/30/2009

Gifts/Bequests \$100,000 and over

<u>Donor</u> UNF	<u>Purpose</u> Endocrine Bioservices & Aquatic Toxicology	<u>Amount</u> \$121,000
UNF	Malcolm X Project	141,424
UNF	Scholarships Summer, 2009	110,524

Subtotal	\$372,948
Total amount of gifts under \$100,000	487,681
Total Gifts for the Quarter	<u>\$860,629</u>

Grants \$1,000,000 and over

Department	Purpose
	<u>e Department</u>

Subtotal	\$0
Total amount of all Grants under \$1,000,000	<u>6,804,571</u>
Total Grants for the Quarter	<u>\$6,804,571</u>

Contracts \$400,000 and over

Grantor

Grantee Department

Purpose

Subtotal	\$0
Total amount of all Contracts under \$400,000	482,040
Total Contracts for the Quarter	<u>\$482,040</u>

TO:	The Board of Regents	Addendum IX-D-5
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Report of Bids and Contracts	
RECOMMENDED ACTION:	Report	
PREVIOUS ACTION:	None	
EXPLANATION:	The attached report is a summary of bids and co the campuses pursuant to Section 6.4 of the <i>Byla</i> <i>Regents of the University of Nebraska</i> for the pe 30, 2009.	ws of the Board of
	The report outlines the following: type of action and use of the product, service, or project; fundi budget amount; contract amount; contractor or v or bid explanation if the low responsible bid was	ng source; approved rendor; and a bid review
SPONSOR:	David E. Lechner Vice President for Business and Finance	
DATE:	November 16, 2009	

University of Nebraska Business Affairs Report – Bids and Contracts

Type of Action	Campus	Description	Funding Source	Approved Budget Amount*	Contract Amount	Contractor / Vendor	Bid Review or Explanation
Construction	UNL	Construction of new education building & labs for Vet Tech Program, Nebraska College of Technical Agriculture @ Curtis, NE	Bond Funds Private Funds	\$9,762,000	\$653,600	Clark Enersen Partners	Low Responsible Bid
Construction	UNO	Utility Infrastructure – CUP Boiler & Chiller Replacement – Installation Package	LB 605	9,000,000	1,516,450	Midwest Mechanical Contractors of Nebraska Inc	Low Responsible Bid
Personal Property	UNL	Food Science & Technology-ImmunoSpot UV Analyzer	General Funds	95,245	95,245	Cellular Technology Ltd.	Sole source - Only company that can scan 6 fluorescent colors simultaneously
Personal Property	UNL	Athletics-Handheld Ticket Scanners to validate tickets & track attendance @ gates	Auxiliary Funds	118,694	118,694	Paciolan Systems, Inc.	Sole source - Only vendor that can provide integrated solution for expansion of existing ticketing system
Personal Property	UNL	Geosciences-Cavity Ring-down Laser Spectroscopy	General Funds	75,500	75,500	Picarro, Inc.	Sole source - Unique specifications needed for unsaturated zone research
Personal Property	UNL	Facilities Management & Planning-Belimo Actuators and Valves	General Funds	161,384	161,384	Belimo	Sole source - Components are compatible with other systems in UNL buildings and possess unique characteristics.
Personal Property	UNL	Institutional Animal Care Program-Rack Washing System, racks, and air handling units for Animal Research Facility	General Funds	398,573	398,573	Tecniplast USA, Inc.	Sole source - Only vendor that offers reduced water usage by water recycling & is the most efficient rack and air handling/filtering system.
Personal Property	UNO	Mammel Hall – High Speed Network Electronics	Private funds	34,000,000	341,927	MSI Systems Integrators	Low Responsible Bid

Professional	UNO	EAB Fire/Life Safety	LB 309	\$396,000	\$360,000	Lueder	Low Responsible Bid
Services		Upgrade				Construction	
Contract						Company	

*Approved budget amount for construction contracts represents the entirety of the project budget, whereas the contract amount is the amount pertaining to the particular activity within the construction contract.

TO:	The Board of Regents	Addendum IX-D-6
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Revised Capital Budgets	
RECOMMENDED ACTION:	Report	
EXPLANATION:	Given the recent successful bidding of several p approved construction budgets, a procedure to t budgets has been established. In keeping with R construction budgets reduced by the least of 5% reported to the board in the Revised Capital Bud The following projects have reduced budgets: UNL Abel Sandoz Dining UNMC Maurer College of Public Healt	rack reduced project R.P. 6.3.6, projects with o or \$250,000 will be dget Report.
SPONSOR:	Rebecca H. Koller Assistant Vice President for Business & Finance Director of Facilities Planning & Management	e
RECOMMENDED:	David E. Lechner Vice President for Business and Finance	
DATE:	November 16, 2009	

University of Nebraska Report of Revised Capital Budgets Date: November 16, 2009

Campus / Project	Approved Budget		Revised Budget	
UNL - Abel Sandoz Dining Center Renovation	Construction Budget	\$11,050,000	Construction Budget	\$8,550,000
	Non Construction Budget	1,850,000	Non Construction Budget	1,850,000
	Total Budget	\$12,900,000	Total Budget	\$10,400,000
UNMC - Harold M & Beverly Maurer Center for Public Health	Construction Budget	\$13,583,000	Construction Budget	\$12,270,000
	Non Construction Budget	2,917,000	Non Construction Budget	2,730,000
	Total Budget	\$16,500,000	Total Budget	\$15,000,000

TO:	The Board of Regents	Addendum IX-D-7
	Business Affairs	
MEETING DATE:	December 11, 2009	
SUBJECT:	Strategic Framework Report	
RECOMMENDED ACTION:	Report	
PREVIOUS ACTION:	November 15, 2008 – The Board of Regents red University of Nebraska Foundation and Cambri regarding the performance of the Foundation's	idge Investment Advisors
EXPLANATION:	Endowment funds gifted to the University (not managed under an agency agreement between t the University of Nebraska Foundation. These invested for separately from the Foundation's F named Fund N.	he Board of Regents and funds are accounted and
	The Strategic Framework in Item 6.a.ii targets a Board of Regents in the fourth quarter of each y of Fund N.	
	The Strategic Framework benchmark for the Fu the returns exceed the average of similar fund t	
	For the year ended June 30, 2009, Fund N suffer compares to a loss for similarly allocated funds created by Cambridge) of 17.5% for the year er Accordingly, the fund did not meet its goal. Un the equity and fixed income portfolios contribu	(a Custom Benchmark ided June 30, 2009. iderperformance in both
	The Strategic Framework goal for 2010, 2011 a unchanged with the goal of exceeding the bench	
SPONSOR:	David E. Lechner Vice President for Business and Finance	
RECOMMENDED:	James B. Milliken President	
DATE:	November 16, 2009	